



102 S. Hickory Avenue • Bel Air, MD 21014

### 2007 to 2008 Board of Education of Harford County

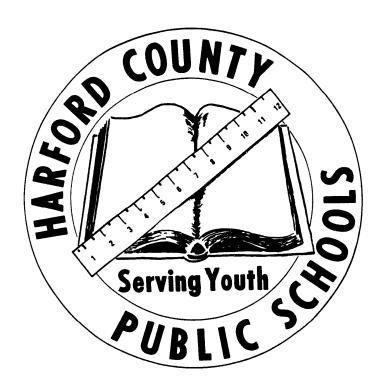


### From left to right:

Seated: Jacqueline C. Haas, Salina M. Williams, Thomas L. Fidler, Jr., Chase Jackson

Standing: John L. Smilko, Lee Merrell, Mark M. Wolkow, Patrick L. Hess, Ruth R. Rich

A Component Unit of Harford County, Maryland 102 South Hickory Avenue Bel Air, Maryland 21014



### Comprehensive Annual Financial Report For the Fiscal Year ended June 30, 2008

Prepared by the Division of Business Services Finance Department

### Office of Civil Rights Statement for Harford County Public Schools

### **Student Contributions**

<u>Student</u>	<u>Grade</u>	School	Page
Audrey Lawrence	Grade12	Bel Air High School	1
Zack Cannon	Grade 4	Forest Lakes Elementary School	2
Amber Gonzalez-Tores	Grade 5	Joppatowne Elementary School	11
Luke Bullis	Grade 8	Southampton Middle School	12
Mike Newberry	Grade 11	North Harford High School	26
Stacey Venanzi	Grade 5	Fountain Green Elementary School	36
Madeline Booze	Grade 10	Aberdeen Alternative Education Center	54
Heather Schumaker	Grade 8	Fallston Middle School	56
Rawlison Zhang	Grade 5	Forest Hill Elementary School	57
Lizzy Liberatore	Grade 8	Bel Air Middle School	64
Davis Ruzicka	Grade 9	C. Milton Wright High School	76
Caira Stovall	Grade 9	Joppatowne High School	77

### Cover Design by Amanda Spencer, Public Information Associate

### Top Right Photo

KIDS HELPING KIDS - Students at Church Creek Elementary showed their generous spirit by participating in the "Kids Helping Kids" Food Drive sponsored by the Student Council. Students pictured from left, Gwen Wenck, Courtney Faulcon, Abel Amdetsyon and Robby Sigwart.

### Left Photo

BEST BUDDIES – Jill Gwiazdowski was president of the Bel Air High Best Buddies program, an effort dedicated to providing opportunities for students with special needs at her school. She received a Student Service Star for her work.

### Lower Right Photo

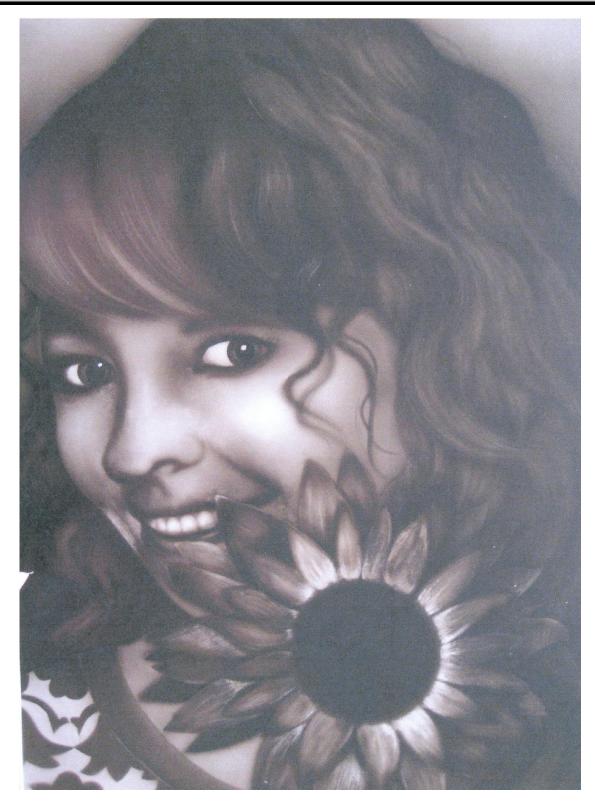
BE COOL -- McKenzie Hull, left, and Kristin Mincey discuss the message of one of the "Be Cool to Your School" posters. The poster campaign, known as "Be Cool to Your School," was the primary focus of the Thursday, April 3<sup>rd</sup> meeting of the Student Facilities Committee, a group of student leaders from HCRASC (Harford County Regional Association of Student Councils).

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# Introductory Section



Audrey Lawrence, Bel AirHigh School, Grade 12



Zach Cannon, Forest Lakes Elementary School, Grade 4



### Vision

Harford County is a community of learners where educating everyone takes everyone. We empower all students to contribute to a diverse, democratic, and change-oriented society. Our public schools, parents, public officials, businesses, community organizations, and citizens actively commit to educate all students to become caring, respectful, and responsible citizens.

### Mission

The Mission of Harford County Public Schools is to foster a quality educational system that challenges students to develop knowledge and skills, and to inspire them to become life-long learners and good citizens.

### Goals

- Every student graduates ready to succeed.
- Every student achieves personal and academic growth.
- Every student connects with great employees.
- Every student benefits from accountable adults.
- Every student feels comfortable going to school.

### Board of Education of Harford County

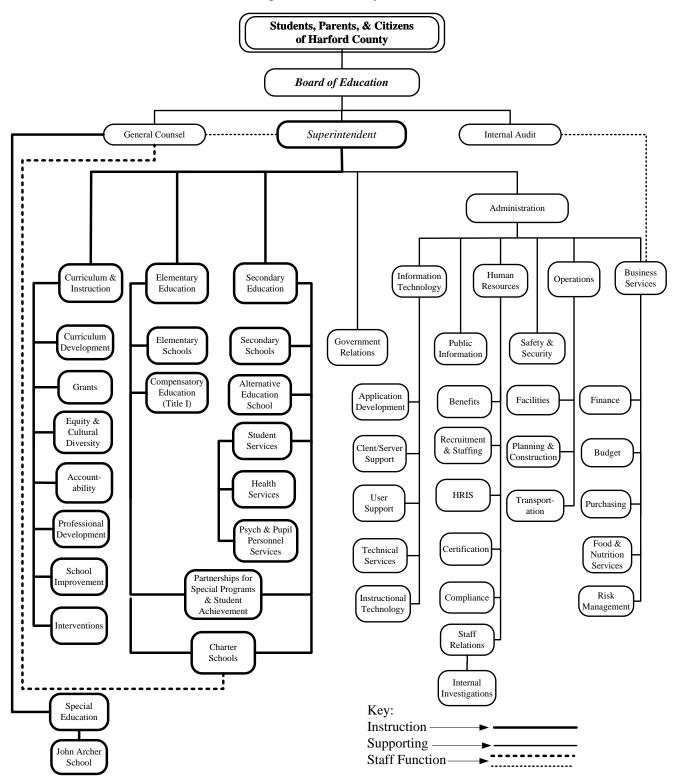
The members of the Board as of June 30, 2008, their represented areas, and the year of expiration of their terms are as follows.

<u>Title</u>	<u>Name</u>	<u>Area</u>	Term Ends
President	Thomas L. Fidler, Jr.	Bel Air	2008
Vice-president	Salina M. Williams	Aberdeen	2008
Other members	Mark M. Wolkow	Abingdon/Edgewo	od 2008
	Ruth R. Rich	North Harford	2008
	Patrick L. Hess	Fallston	2008
	Lee Merrell	Havre de Grace	2009
	John L. Smilko	Joppa	2010
Student member	Chase Jackson		2008

# Harford County Public Schools Superintendent's Staff

Superintendent Dr. Jacqueline C. Haas Chief Administrative Officer Mr. Joseph P. Licata Vacant Assistant Superintendent of Operations Mr. John M. Markowski Chief Financial Officer Mr. H. Andrew Moore Director of Information and Technology Services Mr. Donald R. Morrison **Director of Public Information** Assistant Superintendent of Human Resources Mr. Jonathan D. O'Neal Dr. Gerald E. Scarborough Assistant Superintendent for Curriculum & Instruction Mrs. Patricia L. Skebek **Executive Director of Elementary Education** General Counsel Mr. Patrick P. Spicer Mr. David A. Volrath Executive Director of Secondary Education

Organization at July 1, 2008





102 S. Hickory Avenue • Bel Air, MD 21014 410-838-7300 Fax 410-893-2478

Jacqueline C. Haas, Ed.D., Superintendent of Schools

September 30, 2008

Members of the Board of Education:

The Public School Laws of the State of Maryland require school districts publish within three months of the close of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for the fiscal year ended June 30, 2008.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable rather than absolute assurance that the financial statements are free of any material misstatements.

Clifton Gunderson LLP, a firm of licensed certified public accountants, have issued an unqualified ("clean") opinion on HCPS financial statements for the fiscal year ended June 30, 2008. The independent auditor's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complement this letter of transmittal and should be read in conjunction with it.

All funds and accounts of the Board are included in the comprehensive annual financial report. For financial reporting purposes, HCPS has been defined as a component unit of the Harford County Government. Therefore, HCPS is included in the comprehensive annual financial report of Harford County.

### Profile of the Government

Harford County Public Schools is a fiscally dependent school system comprised of 54 schools with an actual full time equivalent (FTE) enrollment of 39,175 in fiscal year 2008 (FY08) and a projected FTE enrollment of 39,135 in fiscal year 2009 (FY09). HCPS is the 127<sup>th</sup> largest school system of the 17,512 regular school districts in the country when ranked by enrollment. This places the system in the top one percent (1%) of school districts by size. The student body was served by 5,182 faculty and staff positions for FY07.

Of the 54 schools in the system, 32 are elementary schools, nine are middle schools, nine are high schools, one special education school, one technical high school, one alternative education school, and one charter school. A wide array of programs are offered to all students to assist in raising academic achievement, such as early reading and SAT preparation, to competitive athletics and the arts.

For the last year data is available, FY06, HCPS' per pupil expenditures were \$9,104, ranking it 23<sup>rd</sup> of the 24 school districts in the state. Despite this, by most measures of student achievement HCPS consistently ranks among the top performing school districts in Maryland.

### Local economy

Harford County is located in northeastern Maryland, which ranks as one of the top growth areas in the country. Since 1998 the population has increased 14.4 percent to 244,130 as of June 30, 2007, which triggered significant construction activity and growth in the tax base. During the period, enrollment in the school system has grown by only 1.6 percent. Private schools in the County have grown from 35 to 41 during the same period of time, a 17% growth, and presumed to absorb much of the student population increase.

County adequate public facilities (APF) legislation limits growth in areas with public schools that are over capacity. Exempted from APF legislation is 'over 55 communities' which are presumed not to have school age children. These developments are increasing in number spurring population increases while not contributing to student population growth.

It is anticipated that the impact of the federal Base Realignment and Closure (BRAC) legislation effectively moving operations from Ft. Monmouth, NJ to Aberdeen Proving Ground (APG) in Harford County will spur population and tax base growth. Legislated to be complete by 2011, it remains difficult to project the final impact on the County and the school district but the estimates are for a population growth in excess of 10%. Initiatives are underway at the state and County levels to assess and improve the infrastructure to support this change.

The State of Maryland property assessment process, which has a three year reassessment cycle, make the results of the recent downturn in the housing and mortgage markets difficult to assess. Further, the State of Maryland unemployment rate in fiscal year 2007 averaged 3.9 percent. The County experienced a slightly lower rate of unemployment, 3.7 percent. In addition to steady population growth and low unemployment the County is also seeing a rise in median household income. According to the 2000 census, the median household income for the County was \$57,250 in 1999. It is estimated the median income in 2006 reached \$74,600, exceeding the estimated median household income of \$66,600 for the State of Maryland. The State of Maryland ranks first in the nation in median household income.

### Long-term financial planning

In 2002 the state legislature enacted the Bridge to Excellence in Public Schools Act. This law initiated major changes in the state financing of local schools in an effort to achieve both funding equity and adequacy between Maryland's 24 school districts. The law achieved its promise of an

increase in state funding to public education of \$1.3 billion over six years. However, the governor of Maryland convened a special session of the Maryland general assembly in October 2007 to reduce the projected \$1.5 billion state structural deficit. During the special session, increases in taxes were approved and planned funding increases for public education were curtailed through FY2011. As a result, increases in State Aid to the Unrestricted Budget will be at a minimum growth of 1% over the next two years.

### Relevant financial policies

Primary funding is provided by the State of Maryland and Harford County Government. The budget is approved by the Board of Education and the Harford County Council in accordance with state laws. The Board has no authority to levy and collect taxes or increase the budget. Formal budgetary integration, including encumbrance accounting, is employed as a management control device during the year for the governmental fund types. Management is authorized to transfer funds within major categories of expenditure, as defined by statute. Transfers between categories of expenditure during the fiscal year require approval of both the Board of Education and Harford County Council.

By statute, in order to receive any increase in state basic school aid, each county must appropriate an amount equal to, or greater than, the prior year per pupil appropriation. Referred to as the 'maintenance of effort' calculation, it provides that if there is no enrollment growth county funding will remain the same as that of the prior year in terms of total dollars. Counties often appropriate far in excess of the minimum amount stipulated in the law.

Capital projects are funded by Harford County Government and the State of Maryland. The Board of Education has no authority to issue general obligation debt. Funds are budgeted and appropriated on both a project and annual basis. Capital projects funds do not lapse at the end of each year and may be expended until completion of the project. Budget transfers between projects require the approval of both the Board of Education and the Harford County Council.

### Major initiatives

Construction is underway for two replacement high school schools (Bel Air High School and Edgewood High School) and planning is in process for two additional elementary school buildings (Red Pump Road Elementary School and the yet to be named school off of Shucks Road). The new elementary schools will necessitate a comprehensive redistricting in the coming years.

Magnet school programs continue to expand. The Science and Math Academy at Aberdeen High School had its first cohort of graduates in 2008. The program provides students with the opportunity to experience challenging coursework in science, mathematics, and technology with an emphasis on research and real world application. Regular contact with practicing scientists and mathematicians is a cornerstone of the program and seniors will complete a capstone project of original research under the mentorship of professionals in their chosen area of investigation.

The Homeland Security and Emergency Preparedness Magnet Program at Joppatowne High School began at the start of the 2007-08 school year and is unique in the country. It provides students the ability to have access to career pathways in homeland security studies.

The Global Studies Program (GSP) at Edgewood High School provides a rigorous course of study for academically able and motivated students starting in the 9th grade, and serves as a preparatory program for the International Baccalaureate Diploma Programme (IB) in grades 11 and 12. It will begin at the start of the 2008-09 school year. A Natural Resources and Agriculture Sciences magnet is planned for North Harford High School for the 2009-10 school vear.

### Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Harford County Public Schools for its comprehensive annual financial report for the fiscal year ended June 30. 2007. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

In addition, HCPS also received the GFOA's Distinguished Budget Presentation Award for its annual budget document for the Year Beginning July 1, 2007. In order to qualify for the Distinguished Budget Presentation Award, the budget document was judged to be proficient in several categories, including as a policy document, a financial plan, an operations guide, and a communications device.

The preparation of this report would not have been possible without the services of the entire staff of the Finance Department, Office of Internal Audit, and Clifton Gunderson LLP. Many other offices in the system contributed to provide data for this report, including the students whose art work is published throughout the document. Our appreciation is extended to all who assisted in the timely closing of the school system's financial records and in the preparation of this report. Credit must also be given to the Superintendent and Board of Education for their unfailing support for maintaining the highest standards of professionalism in the management of HCPS' finances.

Sincerely,

welene Ctoos

Superintendent

Chief Financial Officer

Finance Director

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Harford County Public Schools, Maryland

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

UNITE OFFICE AND CORPORATION OF CAPAGA CORPO

President

e S. Cox

fray R. Ener

**Executive Director** 

# Financial Section



Amber Gonzalez-Torres, Joppatowne Elementary School, Grade 5



 ${\it Luke Bullis, South ampton Middle School, Grade~8}$ 



### **Independent Auditor's Report**

Members of The Board of Education of Harford County Bel Air, Maryland

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Harford County Public Schools, a component unit of Harford County, Maryland, as of and for the year ended June 30, 2008, which collectively comprise the Harford County Public Schools' basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Harford County Public Schools' management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Harford County Public Schools as of June 30, 2008, and the respective changes in financial position thereof and the respective budgetary comparison for the general fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated September 12, 2008, on our consideration of the Harford County Public School's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Timonium Corporate Center 9515 Deereco Road, Suite 500 Timonium, Maryland 21095 tel: 410.453.0900 fax: 410.453.0914



The Management's Discussion and Analysis on pages 15 - 25 and the Schedule of Funding Progress on page 55 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Harford County Public Schools' basic financial statements. The accompanying food service fund statement of revenues, expenditures and changes in fund balance compared to budget, school construction fund statement of expenditures by project, and Agency funds statement of increases, decreases and fund balances are presented for purposes of additional analysis and are not a required part of the basic financial statements. These statements have been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The introductory section and statistical tables listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we express no opinion on them.

Baltimore, Maryland

Clifton Genderson LLP

September 12, 2008

Our discussion and analysis of Harford County Public Schools' (HCPS) financial performance provides an overview of the District's financial activities for the fiscal year ended June 30, 2008. Please read it in conjunction with the financial statements.

Management's Discussion and Analysis (MD&A) is an element of the reporting model adopted by the Governmental Accounting Standards Board (GASB) in their Statement No. 34 Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments issued June 1999. Certain comparative information between the current and prior fiscal years is required to be presented in the MD&A.

The goal of MD&A is for the District's financial managers to present an objective and easily readable analysis of the District's financial activities based on currently known facts, decisions, or conditions.

### **Financial Highlights**

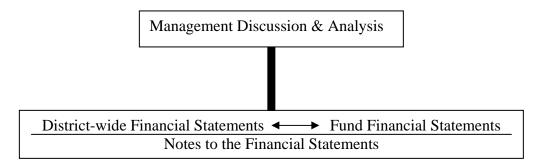
Net assets of the District grew by \$71.0 million during the fiscal year driven by additions in capital assets for the fiscal year.

The unrestricted General Fund budget decreased by \$779,219, or nineteen-hundredths of a percent (0.19%), during the year from the originally adopted budget primarily the result of a change in the State's funding for special education.

The General Fund unrestricted, undesignated fund balance on a budgetary basis decreased from \$4,783,642 to \$3,169,603, a total of \$1,614,039 which was the product of significant designation for fiscal year 2009 (FY09) expenditures and capital transfers.

The unrestricted General Fund actual revenues exceeded the amended budget by \$1,328,135 or thirty-three hundredths of a percent (0.33%), and expenditures were \$4,306,664, or one and six hundredths of a percent (1.06%), under the amended budget.

### **Basic Financial Statements**



The illustration above represents the minimum requirements for the basic external financial statements.

*District-wide financial statements.* In addition to the MD&A, the District-wide Financial Statements are the other primary addition to financial reporting under GASB Statement No. 34. The District-wide perspective is designed to provide readers with a complete financial view of the entity known as Harford County Public Schools. The financial presentation of this perspective is similar to a private sector business.

The *statement of net assets* presents information on all of the assets and liabilities of the District with the difference between the two reported as *net assets*. The *statement of activities* presents information showing how the District's net assets changed during the most recent fiscal year.

These statements measure the change in total economic resources during the period utilizing the accrual basis of accounting. This means that any change in net assets is reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (like earned but unused employees leave), or for which cash has already been expended (depreciation of buildings and equipment already purchased).

The District-wide perspective is unrelated to budget and accordingly, budget comparisons are not provided.

Fund financial statements. A fund is a group of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. Harford County Public Schools uses fund accounting to ensure and demonstrate compliance with finance-related requirements. The District's funds are in two categories, governmental funds and fiduciary funds. Harford County Public Schools does not operate any enterprise activities that are reported as proprietary funds.

The measurement focus of these statements is current financial resources; therefore the emphasis is placed on the cash flows of the organization within the reporting period or near future.

Accordingly, the modified accrual basis of accounting that measures these cash flows is used. In the case of Harford County Public Schools, open encumbrances are excluded from expenditures and the State of Maryland's contribution to the teacher's retirement system is added to revenue and expenditures.

Fund Financial Statements are also unrelated to budget and accordingly, budget comparisons are not provided in the presentation.

Budgetary presentation of individual fund financial information utilizing the current financial resources measurement focus and the budgetary basis of accounting is presented as part of the Fund Financial Statements as well. In these statements, available cash flows of the District itself are measured as well as the commitment to acquire goods or services with that cash. Open encumbrances at year-end are included in the expenditures.

This is the legal basis upon which the budget is adopted so budget comparisons are provided. GASB Statement Number 34 requires that we present the original adopted budget as well as the final budget and discuss the changes between them.

	District-wide	Fund Statements	Budgetary Fund
	Statements		Statements
Maggirament Facilis	Economic Resources	Current Financial	Current Financial
<b>Measurement Focus</b>	Economic Resources	Resources	Resources
Pagin of A accumting	Accrual	Modified Accrual	Cash and
Basis of Accounting	Acciual	Modified Acciual	Commitments
Budget	No	No	Yes

The table above presents the differences in the presentation of the basic financial statements.

Fiduciary responsibility – Retiree Health Plan Trust, Scholarship, and School Activity Funds (Exhibit 8). The District is the trustee, or fiduciary, for its retiree health plan trust, scholarship, and student activity funds. These funds are reported as separate Agency and Trust Funds. We exclude these activities from Harford County Public Schools' other financial statements because the assets cannot be used to finance the District's activities. We are responsible for ensuring that the assets reported in these Funds are used for their intended purposes.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the district-wide and fund financial statements.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain supplementary information immediately following the notes to the financial statements.

### **District-wide Financial Analysis**

Net assets may serve over time as a useful indicator of a district's financial position. In the case of HCPS, assets exceeded liabilities by \$373 million at the close of the fiscal year.

By far the largest portion of the district's net assets reflects the investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that is still outstanding. These capital assets are used to provide services to the students and citizens of Harford County and are not available for future spending. Although the district's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. Minimal debt for assets is carried by the district. As previously explained, we are fiscally dependent and nearly all capital debt is carried by the County and State governments.

Management's Discussion and Analysis (MD&A) June 30, 2008

		June 30, 2008		June 30, 2007		\$ Change	% Change
Current and other assets	\$	55,372,618	\$	48,679,121	\$	6,693,497	13.75%
Capital assets		390,113,163		308,739,858		81,373,305	26.36%
Total assets	-	445,485,781	-	357,418,979	-	88,066,802	24.64%
Current and other liabilities		26,038,445		18,758,222		7,280,223	38.81%
Long-term liabilities		46,210,777		36,504,234		9,706,543	26.59%
Total liabilities	-	72,249,222	-	55,262,456	-	16,986,766	30.74%
Net assets							
Capital assets		379,248,748		297,606,014		81,642,734	27.43%
Restricted assets		10,528,035		2,723,900		7,804,135	286.51%
Unrestricted		(16,540,224)		1,826,609		(18,366,833)	-1005.52%
Total net assets	\$	373,236,559	\$	302,156,523	\$	71,080,036	23.52%

The District's net assets increased by over \$71 million during the fiscal year ending June 30, 2008, as illustrated in the above table and Exhibit 2. The growth is attributed to increased capital assets and the results of operations for the year.

The unrestricted deficit at June 30, 2008 of \$16.5 million is the result of reducing the fund balance from the General Fund (Exhibit 3) of \$19.1 million with the compensated absences long-term liabilities of \$27.1 million and \$8.5 million for other post-employment benefits. We are committed by employee agreements to pay employees at retirement twenty-five percent (25%) of their earned but unused sick leave. For administrators the limit is 250 days, all others are up to 200 days, plus any earned and unused vacation. The long-term portion is the amount we expect to pay beyond June 30, 2009. Slightly over \$23 million is attributed to sick leave and \$4.1 million to vacation leave liabilities. Historically this liability was funded on a "pay as you go" basis from available current financial resources. This method is expected to continue. The remaining \$10.6 million long-term liability balance represents our obligations under the capital lease for the construction of a new administration building.

Results of operations for the District as a whole are presented in Exhibit 2, the Statement of Activities. Approximately \$502 million in expenses are reported. To the extent possible revenue directly attributed to the function or program is reported against the appropriate expense. Included in such revenues are charges for services and grants. \$287.8 million in expenses were paid using other general revenue sources not specifically attributed to a function or program.

The Food Service program is designed to be self-funded. Allocation of depreciation expense produced a net cost of service for this program.

		Total Cost of Services	Net Cost of Services	% Net Cost to Total
Instruction	\$	346,875,432	\$ 178,060,568	\$ 61.88%
Pupil personnel		2,198,027	2,084,540	0.72%
Health services		4,739,450	4,737,990	1.65%
Pupil transportation		31,196,815	19,793,867	6.88%
Operation and maintenance				
of plant		50,832,342	36,792,646	12.79%
Food services		14,179,358	407,110	0.14%
All others		51,593,427	45,886,836	15.94%
	-			
Total	\$	501,614,851	\$ 287,763,557	\$ 100.00%

Above is a table summarizing the district-wide cost of services for each program or function. About 84% of the net costs of services are directly related to students' instruction and welfare. Of the remaining 16%, all but about 4.5% is used for the direct administration of schools and instructional support. It is important to note that in this report format, costs for employee benefits and depreciation on fixed assets are allocated to the appropriate program or function.

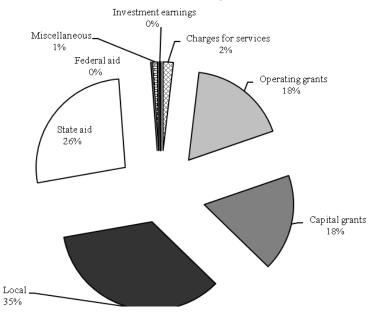
District revenues increased by 19% from the prior year, as shown on the table below. This increase is attributable to local, state aid, and grants (particularly capital) increases. The District is fiscally dependent on local and state aid to fund its daily operations. State aid is largely formula driven based on student population and wealth. Local revenue, provided by the Harford County Government, is dependent upon the economic condition of the County. However, the education statute requires a minimum level of funding equal to the prior year's per pupil contribution times the current year projected enrollment. Most the operating and capital grant funding is from the State and County governments as well.

Expenses grew at 13.2%. The bulk of the growth, in terms of dollars, occurred in the instruction category reflecting continued wage and benefit cost increases and the addition of new teaching positions in the district. Other large dollar increases in pupil transportation and operation of plant reflect the continued escalation of energy costs.

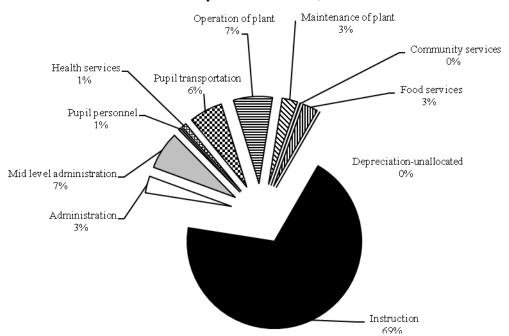
### **Changes in Net Assets**

	June 30, 2008	June 30, 2007		\$ Change	% Change
Revenues					
Program revenues					
Charges for services	\$ 10,565,941	\$ 10,098,620	\$	467,321	4.63%
Operating grants	102,131,937	89,364,415		12,767,522	14.29%
Capital grants	101,153,416	47,942,836		53,210,580	110.99%
Local	199,614,800	189,414,800		10,200,000	5.39%
State aid	152,542,286	138,061,297		14,480,989	10.49%
Federal aid	339,805	442,908		(103,103)	-23.28%
Miscellaneous	5,083,332	4,524,535		558,797	12.35%
Investment earnings	1,263,370	1,370,562		(107,192)	-7.82%
Total revenues	572,694,887	  481,219,973	- -	91,474,914	19.01%
Expenses					
Instruction	346,875,432	307,924,491		38,950,941	12.65%
Administration	15,647,056	14,041,317		1,605,739	11.44%
Mid level administration	35,357,871	31,195,404		4,162,467	13.34%
Pupil personnel	2,198,027	1,948,433		249,594	12.81%
Health services	4,739,450	4,106,162		633,288	15.42%
Pupil transportation	31,196,815	25,715,780		5,481,035	21.31%
Operation of plant	36,304,436	31,281,551		5,022,885	16.06%
Maintenance of plant	14,527,906	12,741,892		1,786,014	14.02%
Community services	499,229	498,039		1,190	0.24%
Food services	14,179,358	13,518,632		660,726	4.89%
Depreciation-unallocated	89,271	93,704		(4,433)	-4.73%
Total expenses	501,614,851	 443,065,405	- -	58,549,446	13.21%
Increase (decrease) in net assets	\$71,080,036	\$ 38,154,568	\$	32,925,468	86.29%

### Source of Revenues FYE June 30, 2008



### Expenses FYE June 30, 2008



### **Fund Performance**

Funds are self-balancing sets of accounts used by the District to control and manage money for particular purposes. As pointed out earlier, fund information is presented in two ways to satisfy two specific purposes.

Exhibit 3 is the Balance Sheet for the District's governmental funds and Exhibit 5 presents those same funds' results of operations.

### General Fund - Unrestricted (Exhibit 7)

Below is an explanatory list of changes made to the original budget during the fiscal year.

Changes:

State Aid Special Education Reduction	(1,054,956)
OPEB Trust Funding	275,737
Total changes	(779,219)

A schedule of changes between the original and final budgets for the year ending June 30, 2008 support the list presented above.

- The reduction in State Aid for Special Education revenue was the result of a rule change requiring a match of local funds to the federal medical assistance grant and was funded by reductions to various accounts throughout the budget excluding Special Education accounts.
- OPEB Trust Funding was an appropriation of prior years' Medicare Part D
  reimbursements from the federal government and unused employee contributions to the
  Harford County Public Schools flexible spending plan established under section 125 of
  the Internal Revenue Code. This funding is consistent with the Boards policy of
  identifying funding for OPEB to the extent possible. FY08 was the first year OPEB was
  reported and funds were invested.

	_	Original Budget	Ī	Final Budget	Ī	Additions	Ī	Reductions	-	Total Change
REVENU	E									
Local	\$	199,614,800	\$	199,614,800	\$	-	\$	-	\$	-
State		201,611,672		200,556,716		-		1,054,956		(1,054,956)
Federal		286,000		286,000		-		-		-
Earnings on investments		475,000		475,000		-		-		-
Other Sources		1,966,251		2,168,479		202,228		-		202,228
Prior year's fund balance	_	1,840,030		1,913,539		73,509				73,509
Total revenues	\$ _	405,793,753	\$	405,014,534	\$	275,737	\$	1,054,956	\$	(779,219)
EXPENDIT	URES									
Administration	\$	11,476,652	\$	11,207,599	\$	-	\$	269,053	\$	(269,053)
Mid-Level Administration		25,693,696		25,470,234		-		223,462		(223,462)
Instructional Salaries		168,686,785		168,296,729		-		390,056		(390,056)
Textbooks		9,314,615		9,356,373		41,758		-		41,758
Other Instructional Costs		2,626,090		2,623,658		-		2,432		(2,432)
Special Education		35,798,756		35,789,846		-		8,910		(8,910)
Student Personnel Services		1,638,368		1,635,440		-		2,928		(2,928)
Student Health Services		3,380,982		3,375,229		-		5,753		(5,753)
Student Transportation		26,313,602		27,149,740		836,138		-		836,138
Operation of Plant		28,459,175		29,011,749		552,574		-		552,574
Maintenance of Plant		11,896,537		11,826,448		-		70,089		(70,089)
Fixed Charges		79,644,701		78,409,666		-		1,235,035		(1,235,035)
Community Services		518,356		517,394		-		962		(962)
Capital Outlay	_	345,438		344,429				1,009		(1,009)
Total expenditures	\$ _	405,793,753	\$	405,014,534	\$	1,430,470	\$	2,209,689	\$	(779,219)

It is critical for the reader to understand that local and state revenues account for 99% of the total General Fund unrestricted revenue. Both are stable and highly predictable.

### **Capital Asset and Debt Administration** (See Notes 2 and 7)

At June 30, 2008 the District had over \$500 million invested in a broad range of capital assets including land (over 1,922 acres), buildings (over 5.7 million square feet) and improvements, furniture, vehicles and other equipment. Capital assets increased by over \$89 million from the same time last year, excluding the effect of depreciation, as shown in the table below. This increase is primarily attributed to the near completion of Patterson Mill Middle/High School and North Harford High School. North Harford was a significant renovation project which housed students over its four year construction period. Patterson Mill Middle/High School is new construction and welcomed its first students in August 2008. Significant progress was also made on the construction of the replacement Bel Air High School, scheduled to receive students in

August 2009, and the commencement of construction of the replacement Edgewood High School due to open one year later.

	June 30, 2008	June 30, 2007	\$ Change	% Change
Construction in progress	\$ 179,170,272	\$ 96,655,840	\$ 82,514,432	85.37%
School properties	296,676,112	293,381,203	3,294,909	1.12%
Furniture, fixtures and equipment	24,524,266	20,863,316	3,660,950	17.55%
Total capital assets	\$ 500,370,650	\$ 410,900,359	\$ 89,470,291	21.77%

School Districts in Maryland are in the uncommon position of owning assets but not the debt associated with those facilities as they are fully fiscally dependent on the state and county governments,. Accordingly, the District carries no bond rating and has no debt policy.

### **Future Issues**

Significant legislation by the federal and state governments has impacted public education in Maryland. The federal "No Child Left Behind" act requires that the all students meet standards and that each school and sub-group of students show adequate yearly progress. In addition it requires that teachers be highly qualified in their content areas.

Maryland enacted the "Bridge to Excellence" statute which requires that each school district adopt a master plan. This plan is to be reviewed by the County governments, and then submitted to the Maryland State Department of Education for approval. A component of the plan is the fiscal impact of each new initiative contained in the plan.

In FY07 Harford County's first Charter School opened. Housed in the Center for Educational Opportunity and sharing that space with our Alternative Education School and Professional Development Center, the Charter School opened with 30 students and has expanded to 75 students since then. Per pupil funding for Charter Schools in Maryland has been litigated in matters relating to in-kind services provided by the local school district such as special education, student health, and transportation services. In this matter the court held that the value of in-kind services may not be withheld from payments to charter schools. The district may subsequently bill the charter schools for those services. Another charter school application is pending for a 400 student elementary school.

Harford County Public Schools continue to cope with overcrowding in, and age of, many of the secondary schools. In addition, many of the buildings are in need of renovation. Funding for capital projects is jointly shared by the State and County. Traditionally, projects receive preliminary approval from the State. Both Bel Air High School and Edgewood High School replacements are under construction. Design work for Red Pump Elementary School is underway. A design concept for a new, yet to be named, elementary school on Schucks Road is expected to be developed in the 2008-09 school year.

Exacerbating the facilities issues is the anticipation of the expansion of the mission of Aberdeen Proving Ground (APG), the County's largest employer. Congress approved in its Base Realignment and Closure (BRAC) legislation closing the facility in Fort Monmouth, NJ and relocating it to APG. Numerous studies are in progress to determine what impact that may have on the region surrounding APG focusing on infrastructure, housing, and schools. The move is to be completed by 2011.

The Governmental Accounting Standards Board (GASB) has issued Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, which addresses how state and local governments should account for and report their costs and obligations related to postemployment healthcare and other nonpension benefits. Collectively, these benefits are commonly referred to as other postemployment benefits, or OPEB.

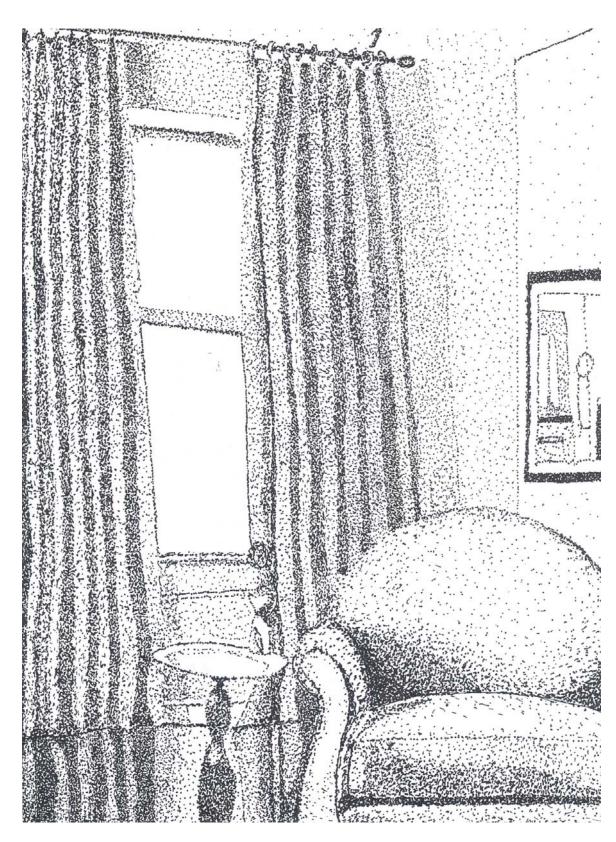
Board made several policy changes with respect to benefits provided to retirees and committed to using excess monies in the health insurance rate stabilization account and federal Medicare Part D reimbursement to at least partially fund the OPEB liability. Currently the district is participating in a multi-employer OPEB Investment Trust administered by the Maryland Association of Boards of Education (MABE). We believe this structure is unique in the country. While we have the vehicle to invest OPEB funds the issue will be whether or not the County will fund OPEB contributions to meet our proposed 15 year timeframe to achieve full funding. The current economic climate may be prohibitive to this objective.

The continuing escalation and unpredictability of energy costs remains a vexing problem for this, and all other districts. By action of the Board a \$1 million designation of fund balance was set aside for future energy costs to offset whatever future unanticipated costs will arise.

### **Contacting Harford County Public Schools' Financial Management**

Our financial report is designed to provide our citizens, taxpayers, parents, and students with a general overview of the District's finances and to demonstrate its accountability for the money it receives.

If you have questions about this report or wish to request additional financial information, contact John M. Markowski, Chief Financial Officer, (410) 588-5243, or Jay G. Staab, Finance Director, (410) 588-5237, at Harford County Public Schools, 102 South Hickory Avenue, Bel Air, Maryland 21014



Mike Newberry, North Harford High School, Grade 11

# STATEMENT OF NET ASSETS JUNE 30, 2008

### **Governmental Activities**

ASSETS	
Cash and cash equivalents	\$ 681
Investments	21,272,293
Due from other units of government	26,339,023
Other receivables	7,092,110
Inventory	668,511
Capital assets:	
Construction in progress	179,170,272
School properties	296,676,112
Furniture, fixtures and equipment	24,524,266
Less: accumulated depreciation	(110,257,487)
Total capital assets, net of depreciation	390,113,163
Total assets	445,485,781
LIABILITIES	
	10.002.217
Accounts payable	18,982,217
Cash overdraft	2,396,884
Accrued salaries and wages	2,049,146
Payroll taxes payable	312,572
Unearned revenue	231,690
Noncurrent liabilities:	2.065.026
Due within one year	2,065,936
Due in more than one year	46,210,777
Total liabilities	72,249,222
NET ASSETS	
Invested in capital assets net of related debt under capital lease	379,248,748
Restricted for:	, ,
Food services	2,456,281
Capital Projects	8,071,754
Unrestricted	(16,540,224)
Total net assets	\$ 373,236,559

### STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2008

			Program Revenue	es	Net (Expenses) Revenue and Changes in Net Assets
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities
Governmental activities:					
Instruction:					
Regular education	\$ 277,211,820	\$ 1,730,056	\$ 49,363,332	\$ 85,285,564	\$ (140,832,868)
Special education	69,663,612	-	32,435,912	-	(37,227,700)
Total Instruction	346,875,432	1,730,056	81,799,244	85,285,564	(178,060,568)
Support services					
Administration	15,647,056	-	1,060,432	1,575,718	(13,010,906)
Mid level administration	35,357,871	-	2,577,108	-	(32,780,763)
Pupil personnel services	2,198,027	-	113,487	-	(2,084,540)
Health services	4,739,450	-	1,460	-	(4,737,990)
Pupil transportation	31,196,815	-	10,540,648	862,300	(19,793,867)
Operation of plant	36,304,436	-	-	549,670	(35,754,766)
Maintenance of plant and equipment	14,527,906	-	609,862	12,880,164	(1,037,880)
Community services	499,229	487,513	5,820	-	(5,896)
Food services	14,179,358	8,348,372	5,423,876	-	(407,110)
Depreciation - unallocated	89,271				(89,271)
Total Support Services	154,739,419	8,835,885	20,332,693	15,867,852	(109,702,989)
Total governmental activities	\$ 501,614,851	\$ 10,565,941	\$ 102,131,937	\$ 101,153,416	(287,763,557)
	General revenues:				
	Local appropria	199,614,800			
	State Aid - unre	152,542,286			
	Federal Aid - un	339,805			
	Miscellaneous	5,083,332			
	Unrestricted inv	1,263,370 358,843,593			
	Total general reve	338,843,393			
	Change in net asso	71,080,036			
	Net assets - begin	302,156,523			
	Net assets - end of	f year			\$ 373,236,559

### BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2008

	Food	School	
Current	Services	Construction	Total
Expense	(Special	(Capital	Governmental
(General)	Revenue)	Projects)	Funds
\$ -	\$ 681	\$ -	\$ 681
17,942,443	3,329,850	-	21,272,293
2,202,779	207,965	23,928,279	26,339,023
6,936,281	-	155,829	7,092,110
1,249,215	-	1,306,621	2,555,836
360,655	307,856	-	668,511
\$ 28,691,373	\$ 3,846,352	\$ 25,390,729	\$ 57,928,454
1.621.063	140.856	17.220.298	18,982,217
, , , , , , , , , , , , , , , , , , ,	-	-	2,396,884
, , , , , , , , , , , , , , , , , , ,	_	_	2,049,146
, , ,	_	_	312,572
	1.249.215	_	2,555,836
	, ., . -	98.677	231,690
	-	-	1,783,091
9,602,390	1,390,071	17,318,975	28,311,436
2.937.427	16.897	64.375.806	67,330,130
-	· · · · · · · · · · · · · · · · · · ·	-	121,747
	,,		-
7,456,566	150,000	_	7,606,566
		(56,304,052)	(45,441,425)
19,088,983	2,456,281	8,071,754	29,617,018
\$ 28,691,373	\$ 3,846,352	\$ 25,390,729	\$ 57,928,454
	\$ - 17,942,443 2,202,779 6,936,281 1,249,215 360,655 \$ 28,691,373 1,621,063 2,396,884 2,049,146 312,572 1,306,621 133,013 1,783,091 9,602,390 2,937,427 - 7,456,566 8,694,990 19,088,983	Current Expense (General)         Services (Special Revenue)           \$ - \$681           17,942,443         3,329,850           2,202,779         207,965           6,936,281         -           1,249,215         -           360,655         307,856           \$ 28,691,373         \$ 3,846,352           1,621,063         140,856           2,396,884         -           2,049,146         -           312,572         -           1,306,621         1,249,215           133,013         -           1,783,091         -           9,602,390         1,390,071           2,937,427         16,897           121,747           7,456,566         150,000           8,694,990         2,167,637           19,088,983         2,456,281	Current Expense (General)         Services (Special Revenue)         Construction (Capital Projects)           \$ - \$ 681 Revenue         \$ - \$ 681 Projects           \$ - \$ 2,202,779 207,965 23,928,279 6,936,281 - 155,829 1,249,215 - 1,306,621 360,655 307,856 - \$ 28,691,373 \$ 3,846,352 \$ 25,390,729         \$ 28,691,373 \$ 3,846,352 \$ 25,390,729           \$ - \$ 28,691,373 \$ 3,846,352 \$ 25,390,729         \$ 25,390,729           \$ 1,621,063 140,856 17,220,298 2,396,884 1,306,621 1,249,215 1,306,621 1,249,215 1,306,621 1,249,215 1,783,091 7,456,566 150,000 1,390,071 17,318,975         \$ 2,937,427 16,897 17,318,975           \$ 2,937,427 16,897 121,747 1,7456,566 150,000 - 1,7456,566 150,000 1,7456,566 150,000 1,754 1,754         \$ 2,66,304,052) 19,088,983 2,456,281 8,071,754

# RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS JUNE 30, 2008

 $Total\ fund\ balances\ \hbox{-}\ governmental\ funds\ (Exhibit\ 3)$ 

\$ 29,617,018

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds. The cost of these assets is \$500,370,650 and the accumulated depreciation is \$110,257,487.

390,113,163

Long-term liabilities are not due and payable from current resources and therefore are not reported as liabilities in the funds. Long-term liabilities at year end consist of compensated absences payable (\$27,139,392), an obligation under capital lease (\$10,864,415) and Net OPEB Obligation (\$8,489,815).

(46,493,622)

Total net assets - governmental activities (Exhibit 1)

\$ 373,236,559

## STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS JUNE 30, 2008

	General Fund	Food Services Fund	Capital Projects Fund	Total Governmental Funds
Revenues				
Intergovernmental Revenues				
Local sources	\$ 199,614,800	\$ -	\$ 79,119,796	\$ 278,734,596
State sources	224,369,781	320,785	20,625,823	245,316,389
Special state and federal programs	24,880,566	-	-	24,880,566
Federal sources	339,805	5,017,856	-	5,357,661
Earnings on investments	1,263,370	84,534	_	1,347,904
Charges for services	-	8,348,372	_	8,348,372
Miscellaneous revenues	7,300,901	701	1,407,797	8,709,399
Total revenues	457,769,223	13,772,248	101,153,416	572,694,887
Expenditures				
<u>Current</u>				
Administrative services	10,732,307	-	-	10,732,307
Mid level administrative services	25,282,077	-	-	25,282,077
Instructional salaries	167,938,023	-	-	167,938,023
Instructional textbooks and supplies	9,961,562	-	-	9,961,562
Other instructional costs	2,847,800	-	-	2,847,800
Special education	35,781,709	-	-	35,781,709
Student personnel services	1,621,013	-	-	1,621,013
Health services	3,221,614	-	-	3,221,614
Pupil transportation services	26,888,948	-	-	26,888,948
Operation of plant	28,858,734	-	-	28,858,734
Maintenance of plant and equipment	11,269,052	-	-	11,269,052
Fixed charges	112,856,056	-	-	112,856,056
Community services	450,417	-	-	450,417
Special state and federal programs	24,880,566	-	-	24,880,566
Costs of operation - food services	-	13,976,637	-	13,976,637
Capital outlay	521,605	-	96,141,847	96,663,452
Total expenditures	463,111,483	13,976,637	96,141,847	573,229,967
Excess (deficit) of revenues				
over expenditures	(5,342,260)	(204,389)	5,011,569	(535,080)
Other Financing Sources (Uses)				
Capital lease	-	-	-	-
Transfers	(3,035,185)		3,035,185	
Net change in fund balances	(8,377,445)	(204,389)	8,046,754	(535,080)
Fund balances - beginning of year	27,466,428	2,698,900	25,000	30,190,328
Decrease in reserve for inventory - U.S.D.A.	-	(38,230)	-	(38,230)
Fund balances - end of year	\$ 19,088,983	\$ 2,456,281	\$ 8,071,754	\$ 29,617,018

# RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

## FOR THE YEAR ENDED JUNE 30, 2008

Total net change in fund balances - governmental funds (Exhibit 5)	\$ (535,080)
Amounts reported for governmental activities in the statement of activities are different because	
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay (\$90,044,166) exceeds depreciation expense (\$8,670,082) and loss on disposal of assets (\$779).	81,373,305
Capital lease provides current financial resources to government funds but increases long-term liabilities in the statement of net assets. Repayment of long-term debt is reported as an expenditure in governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. In the current year, the net effect of capital lease borrowing and repayment was \$269,429.	269,429
In the statement of activities, compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for compensated absences an measured by the amount of financial resources used (essentially, the amounts actually paid or expected to be paid within one year) This year, vacation and sick leave earned exceeded the amounts used by \$1,499,573.	(1,499,573)
OPEB costs reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds	(8,489,815)
In the statement of activities, all inventories are charged to expense as goods are used in operations (the consumption method). However, in the government funds, the value of U.S.D.A. commodities is recorded as an expenditure at the time the inventory is acquired (the purchase method) and reflected as a reservation of fund balance. The decrease in the amount of fund balance reserved for inventory during the year was \$38,230	 (38,230)
Change in net assets of governmental activities (Exhibit 2)	\$ 71,080,036

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES · BUDGET (NON-GAAP BASIS) AND ACTUAL - GENERAL FUND JUNE 30, 2008

	Unrestricted		Restricted					
	Original Budget	Final Budget	Actual	Variance - Favorable (Unfavorable)	Original Budget	Final Budget	Actual	Variance - Favorable (Unfavorable)
Revenues								
Intergovernmental Revenues								
Local	\$ 199,614,800	\$ 199,614,800	\$ 199,614,800	\$ -	\$ -	\$ -	\$ -	\$ -
State	201,611,672	200,556,716	200,499,048	(57,668)	-	-	-	-
Federal	286,000	286,000	339,805	53,805	-	-	-	-
Special state and federal	-	-	-	-	23,511,125	26,731,891	24,282,059	(2,449,832)
Earnings on investments	475,000	475,000	740,046	265,046	-	-	-	-
Other Sources	1,966,251	2,168,479	3,235,431	1,066,952	-	-	-	-
Fund balance at July 1, 2007 - designated				-	-	-	-	-
for fiscal year ended June 30, 2008	1,840,030	1,840,030	1,840,030	-	-	-	-	-
Supplemental appropriation of fund balance	- +05 T02 T52	73,509	73,509	- 1 220 125	- -		A 24 202 050	- (2.440.022)
Total revenues	\$ 405,793,753	\$ 405,014,534	406,342,669	\$ 1,328,135	\$ 23,511,125	\$ 26,731,891	\$ 24,282,059	\$ (2,449,832)
Expenditures								
Current								
Administrative services	\$ 11,476,652	\$ 11,207,599	10,590,567	\$ 617,032	\$ 275,320	\$ 378,796	\$ 340,243	\$ 38,553
Mid-level administration	25,693,696	25,470,234	25,268,203	202,031	506,642	467,168	412,356	54,812
Instructional salaries	168,686,785	168,296,729	167,938,023	358,706	3,808,279	5,343,387	4,408,951	934,436
Instructional textbooks and supplies	9,314,615	9,356,373	9,304,497	51,876	483,706	979,207	929,451	49,756
Other instructional costs	2,626,090	2,623,658	2,602,331	21,327	1,886,577	2,278,050	1,659,495	618,555
Special education	35,798,756	35,789,846	35,777,658	12,188	12,591,316	12,632,023	12,068,750	563,273
Student personnel services	1,638,368	1,635,440	1,606,266	29,174	-	-	-	-
Student health services	3,380,982	3,375,229	3,250,895	124,334	-	-	-	-
Student transportation	26,313,602	27,149,740	26,878,007	271,733	-	14,000	15,556	(1,556)
Operation of plant	28,459,175	29,011,749	28,381,605	630,144	-	83,050	-	83,050
Maintenance of plant	11,896,537	11,826,448	11,208,864	617,584				-
Fixed charges	79,644,701	78,409,666	77,135,127	1,274,539	3,534,241	4,123,385	4,079,432	43,953
Community services	518,356	517,394	450,417	66,977	-	-	-	-
Capital outlay	345,438	344,429	315,410	29,019	425,044	432,825	367,825	65,000
Total expenditures	\$ 405,793,753	\$ 405,014,534	400,707,870	\$ 4,306,664	\$ 23,511,125	\$ 26,731,891	\$ 24,282,059	\$ 2,449,832
Excess of revenues over expenditures			5,634,799					
Transfer to capital projects fund			(3,035,184)					
Excess of revenues over expenditures and transfer			2,599,615					
Total fund balance at July 1, 2007			9,940,093					
Designated fund balance at July 1, 2007 (recognized	as revenue above)		(1,840,030)					
Supplemental appropriation of fund balance (recognitation fund balance)	ized as revenue above)		(73,509) 10,626,169					
Fund balance at June 30, 2008 - designated for fiscal	year 2009		(5,231,400)					
Fund balance at June 30, 2008 - designated for future			(2,225,166)					
Fund balance at June 30, 2008 - undesignated			\$ 3,169,603					

The accompanying notes are an integral part of these financial statements.

# STATEMENT OF FIDUCIARY NET ASSETS JUNE 30, 2008

	Retiree Health Plan Trust	Agency Funds	Total
Assets		<u> </u>	
Cash and cash equivalents	\$ 12,136,368	\$ 2,629,860	\$ 14,766,228
Total assets	\$ 12,136,368	\$ 2,629,860	\$ 14,766,228
Liabilities			
School activity funds payable	\$ - -	\$ 86,944 2,542,916	\$ 86,944 2,542,916
Total liabilities	\$ -	\$ 2,629,860	\$ 2,629,860
Net Assets			
Held in trust for retiree health plan benefits	\$ 12,136,368	\$ -	\$ 12,136,368
Total net assets	\$ 12,136,368	\$ -	\$ 12,136,368

# STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS JUNE 30, 2008

	Retiree Health Plan Trust	
Additions		
Contributions	\$	12,125,933
Net investment portfolio results	\$	17,986
Total additions	\$	12,143,919
Deductions		
Administrative expenses	\$	7,551
<b>Total deductions</b>	\$	7,551
Net increase	\$	12,136,368
Net fiduciary assets at July 1, 2007	\$	
Net fiduciary assets at June 30, 2008	\$	12,136,368



 ${\it Stacey Venanzi, Fountain Green Elementary School, Grade~5}$ 

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Board of Education of Harford County (the Board) is a body politic and corporate established by the Public School Laws of Maryland. For financial reporting purposes, the Board (alternatively referred to herein as Harford County Public Schools) is a component unit of Harford County, Maryland by virtue of the County's responsibility for levying taxes and its budgetary control over the Board of Education. Accordingly, the financial statements of the Board are included in the financial statements of Harford County.

The accounting policies of Harford County Public Schools conform to generally accepted accounting principles (GAAP) for governmental units. Significant accounting policies employed by the Board are as follows.

#### **Government-Wide and Fund Financial Statements**

The Statement of Net Assets and the Statement of Activities report information on all of the non-fiduciary activities of Harford County Public Schools as a whole. For the most part, the effect of interfund activity has been removed from these statements. The activities of the General Fund (Current Expense Fund), Special Revenue Fund (Food Service Fund) and Capital Projects Fund (School Construction Fund) have been presented as governmental activities in the government-wide financial statements.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational requirements of a particular program. Local appropriations, state and federal aid and other items which are not classified as program revenues are presented as general revenues of the Board. The Board has no internal service funds and internal activity is negligible and has not been eliminated in the Statement of Activities.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. All individual governmental funds are considered to be major funds and are reported as separate columns in the fund financial statements. The Board has no proprietary funds.

## Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Local appropriations and state and federal aid are recognized as revenues in the year for which they were approved by the provider. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (CONTINUED)

## Measurement Focus, Basis of Accounting and Financial Statement Presentation (Continued)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures related to certain compensated absences are recognized when the obligations are expected to be liquidated with expendable available resources.

Local appropriations and state and federal aid associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria have been met. Expenditure-driven grants are recognized as revenues when the qualifying expenditures have been incurred and all other grant requirements have been met.

Interfund balances account for expenditures paid in the general fund for other funds through a common system. Reimbursements are made periodically as revenues are received.

Agency funds are custodial in nature and do not measure results of operations or have a measurement focus. Agency funds do, however, use the accrual basis of accounting.

The Retiree Health Plan Trust Fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting.

The Board reports the following funds in the fund financial statements:

#### **Governmental Funds**

Current Expense Fund (General Fund) - The general fund is the general operating fund of the Board. It is used to account for all financial resources except those required to be accounted for in another fund. Special state and federal programs are included in the restricted portion of this fund.

Food Service Fund (Special Revenue Fund) - Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

School Construction Fund (Capital Projects Fund) - Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities.

## **Fiduciary Funds**

Scholarship and School Funds (Agency Fund) - Agency funds are used to account for assets held by the Board in a trustee capacity. Scholarship funds account for monies that have been donated for scholarships until awarded. The school funds account for student activities such as student clubs, yearbooks and field trips. These funds are the direct responsibility of the principals of the respective schools.

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Retiree Health Plan Trust Fund – This new fund was established in the current year to prefund other postemployment benefits (OPEB) that the Board provides to retirees and their dependents of Harford County Public Schools.

#### **Applicability of Accounting Pronouncements**

The accounting policies of Harford County Public Schools conform to accounting principles generally accepted in the United States of America. Accordingly, the Board applies all applicable Governmental Accounting Standards Board (GASB) pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Statements and Interpretations of the Financial Accounting Standards Board, Accounting Principles Board Opinions, and Accounting Research Bulletins.

#### **Capital Assets**

Capital assets, which include property, plant, equipment and infrastructure assets, are reported as governmental activities in the government wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of more than \$5,000. Capital assets are recorded at historical cost, or estimated historical cost if actual historical cost is not available. Donated capital assets are valued at their estimated fair value on the date donated. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment are depreciated using the straight-line method over estimated useful lives of 20-50 years for buildings, improvements and infrastructure, and 5-20 years for equipment.

Assets which have been acquired with funds received through federal grants must be used in accordance with the terms of the grant. Federal regulations require, in some cases, that the Board must reimburse the federal government for any assets which the Board retains for its own use after the termination of the grant unless otherwise provided by the grantor.

#### **Budgets and Budgetary Accounting**

The Board follows these procedures in establishing the budgetary data reflected in the financial statements:

Budgetary compliance is measured using the budgetary basis of accounting, the purpose of which is to demonstrate compliance with the legal requirements of Harford County, the State of Maryland, and special federal and state programs.

The budgetary basis differs from GAAP, which is used for the fund financial statements, in that encumbrances, which represent commitments to purchase goods and services, are treated as expenditures of the current period rather than as reservations of the fund balance. The other principal differences are that under the budgetary basis, certain designations of the prior year's fund balance are treated as revenue of the current period and compensated absences currently payable are not recognized as expenditures until the subsequent fiscal year. The Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (non-GAAP basis) and Actual-General Fund is presented using the budgetary basis of accounting.

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Operating Budget (General Fund)

- 1) In early June, budget questionnaires are distributed to principals and staff members. These questionnaires and supporting documents are due in the office of the Director of Budget at the beginning of October.
- 2) At the regular monthly meetings in October and November, the Board will establish its priorities for the operating budget.
- 3) At the regular monthly meeting in December, the Superintendent of Schools will present the recommended operating budget to the Board and the general public.
- 4) In December, the Board will hold a special meeting for the purpose of providing for a public hearing on the Superintendent's recommended operating budget.
- 5) At the regular monthly meeting in January, the Board will adopt an operating budget and submit the adopted operating budget to the County Executive.
- 6) After approval or adjustment by the County Council, the final operating budget is approved by the Board in June.
- 7) Budgets are normally adopted on a basis consistent with GAAP except for the inclusion of portions of the prior year's fund balance as revenues, the inclusion of encumbrances as expenditures and the exclusion of retirement payments made on the Board's behalf by the State of Maryland as revenues and expenditures. Budget comparisons presented are on a non-GAAP budgetary basis.
- 8) Transfers may be made within the major categories by the Board of Education without the approval of the County Council as budgetary control is at the category level.
- 9) Requests for transfers between major categories must be submitted to the County Council for approval or denial. No action within thirty (30) days of submission constitutes approval.

The expenditures under special state and federal programs may exceed budgeted amounts. The grants included in this category are not part of budget categories subject to the spending limitations of the operating budget. Expenditures under these programs are limited to the amounts of the respective grants.

Food Services Fund Budget (Special Revenue Fund)

The Food Service Fund Budget is not a legally adopted budget and, therefore, a budget to actual presentation is not included in the basic financial statements. The comparison with actual revenues and expenditures is presented as a supplementary schedule to these financial statements. Revenue from Federal sources in the Food Services Fund includes \$807,453 of donated commodities from the United States Department of Agriculture.

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Capital Budget - School Construction Fund (Capital Projects Fund)

Annual budgetary comparisons to actual expenditures are not presented in the financial statements for the capital projects fund.

School construction is budgeted on a project basis with funds primarily provided by Harford County and the State of Maryland. State funds are approved by the State's interagency committee.

#### **Encumbrances**

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund, special revenue fund, and capital projects fund. Encumbrances outstanding at year-end are reported as reservations of fund balances since they do not constitute expenditures or liabilities.

#### **Cash and Investments**

#### A. Cash on Hand

At year end, cash on hand for petty cash and change funds was \$100.

## B. Deposits

At year end, the carrying amount of the Board's deposits was \$2,629,860, consisting of a cash balance of \$5,026,744 net of bank overdraft of \$2,396,884 and the corresponding bank balances were \$2,649,300. Of the bank balance, \$2,649,300 was collateralized by Federal Depository Insurance and or was covered by collateral held in pledging bank's trust department in the Board's name. The Board has a contractual arrangement with the bank for funds to be transferred daily from investment in a repurchase agreement to cover checks as presented.

## C. Investments

Statutes authorize the Board to invest in obligations of the United States Government, federal government agency obligations, secured time deposits in Maryland banks, bankers' acceptances, the Maryland Local Government Investment Pool, money market mutual funds, commercial paper and repurchase agreements secured by direct government or agency obligations.

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (CONTINUED)

## **Cash and Investments (Continued)**

## C. Investments (Continued)

The Board is a participant in the Maryland Local Government Investment Pool (MLGIP), which is under the administration of the State Treasurer. The MLGIP was established in 1982 under Article 95 Section 22G of the Annotated Code of Maryland and is rated AAAm by Standard and Poors, their highest rating for money market funds. Unit value is computed using the amortized cost method. In addition, the net asset value of the pool, marked-to-market, is calculated and maintained on a weekly basis to ensure a \$1.00 per unit constant value.

At June 30, 2008 the Board's investment balances were as follows:

	rair value
Repurchase agreements Maryland Local Government Investment Pool	\$11,660,122 
Total	\$21,272,293

Tain Value

#### D. Reconciliation of cash and investments as shown on the Statement of Net Assets:

Cash on hand Carrying amount of deposits Carrying amount of cash overdraft Carrying amount of investments	2,3	100 369,925 396,884 272,293
Total cash and investments	36,0	039,202
Less: amounts in fiduciary funds	14,7	766,228
Total cash and investments per statement of net assets	\$21,2	<u>272,974</u>
Cash and cash equivalents Investments	\$ 	681 272,293
Total cash and investments per statement of net assets	<u>\$21,2</u>	<u>272,974</u>

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

#### Investment Rate Risk

Fair value fluctuates with interest rates, and increasing interest rates could cause fair value to decline below original cost. To limit the Board of Education's exposure to fair value losses arising from increasing interest rates, the Board of Education's investment policy limits the term of investment maturities except in the fiduciary funds, for which longer term maturities are allowed to match the cash flow of liabilities. The Board of Education's management believes the liquidity in the portfolio is adequate to meet cash flow requirements and to preclude the Board of Education from having to sell investments below original cost for that purpose. The investments at June 30, 2008, complied with the Board of Education's investment policy as of that date.

Investment income includes the following for the year ended June 30, 2008:

Net interest and dividends	\$ 1,347,904
Less: Restricted net investment income	84,534

## Total net investment income per statement of activities

\$ 1,263,370

#### Credit Risk

In order to control credit risk, State statutes authorize the Board to invest in obligations of the United States Government, federal government agency obligations, secured time deposits in Maryland banks, bankers' acceptances, the Maryland Local Government Investment Pool, money market mutual funds, commercial paper and repurchase agreements secured by direct government or agency obligations.

#### Concentration of Credit Risk

In accordance with its investment policy, with the exception of US Treasury securities, repurchase agreements, US government agencies and MLGIP, no more than 50% of the Board's total investment portfolio is to be invested in a single security type. With the exception of overnight repurchase agreements with the Board's lead bank and the MLGIP, no more than 50% of the Board's portfolio may be invested in a single institution.

#### Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of failure of the counter party, the Board will not be able to recover all or a portion of the value of its investments or collateral securities that are in the possession of an outside party. For the Board of Education, \$9,612,171 in repurchase agreements and \$11,660,122 in the MLGIP, the underlying securities were held by a custodian in the Board of Education's name. At June 30, 2008, all of the Board of Education's investments were insured or registered, or were held by the custodian in the Board of Education's name or were invested in MLGIP. The Board's policy is that all investments must be fully collateralized. At June 30, 2008, the Board's investments were not exposed to custodial credit risk.

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

#### **Due From Other Units of Government and Other Receivables**

Due from other units of government consists primarily of amounts due for local and state appropriations under the operating budget and capital projects and, expenditures in excess of amounts received under grant agreements. Other receivables include amounts due from other local education agencies for out of county tuition and the deposit with the Harford County Consortium for stabilization of health insurance costs.

Accounts receivable are not collateralized, but are primarily with other governmental units and related agencies. These entities rarely default on their obligations and management of the Board considers all amounts collectible at June 30, 2008. Therefore, no valuation allowance is provided against the amounts due.

## **Inventory**

Inventory is valued at the lower of cost (first-in, first-out) or market. Inventory consists of expendable food and supplies held for consumption. The cost is recorded as an asset at the time individual inventory items are purchased. Inventory is charged to expenditures as the inventory is consumed, except for USDA commodities inventory which is recorded as expenditures as the inventory is acquired.

#### **Compensated Absences**

At June 30, 2008, annual and sick leave earned, applicable to governmental fund types, but not taken by Board of Education employees, was \$28,922,483. This amount is based on vested accumulated leave as of June 30, 2008, for personnel eligible to receive annual leave benefits at retirement. Sick leave is accrued for employees with at least ten years of service and calculated at 25% of their annual daily rate up to a maximum of 200 days. An accrual in the amount of \$1,783,091 was made in the general fund for the year ended June 30, 2008. This amount was an estimate of the accumulated annual and sick leave which will be paid to retirees at the beginning of the fiscal year ending June 30, 2008. Essentially all such payments to retirees are made in the first month of the new fiscal year. The remaining long-term liability for accumulated annual and sick leave earned in the amount of \$27,139,392 is reported as a long-term liability in the Government-wide financial statements. The long-term portion is not reported in the fund financial statements.

#### **Net Assets**

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets consist of capital assets, net of accumulated depreciation. Net assets are reported as restricted when there are limitations placed on their use through external restrictions imposed by grantors or laws or regulations of other governments.

## **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (CONTINUED)

## **Use of Estimates in Preparing Financial Statements**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

## **NOTE 2 – CAPITAL ASSETS**

Capital asset balances and activity for the year ended June 30, 2008 were as follows:

	Beginning Balance	Additions	Retirements /Reclassifi- cations	Ending Balance
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 9,672,942	\$ -	\$ -	\$ 9,672,942
Construction in progress	96,655,840	83,303,805	(789,373)	179,170,272
Total capital assets not being				
depreciated	106,328,782	83,303,805	(789,373)	188,843,214
Capital assets being depreciated:				
Land improvements	6,475,402	1,112,253	-	7,587,655
Buildings	277,232,859	1,393,283	789,373	279,415,515
Furniture and equipment	20,863,316	4,234,825	(573,875)	24,524,266
Total capital assets being				
depreciated	304,571,577	6,740,361	215,498	311,527,436
Less accumulated depreciation for:				
Land improvements	1,960,221	318,835	-	2,279,056
Buildings	90,912,736	5,843,874	-	96,756,610
Furniture and equipment	9,287,544	2,507,373	(573,096)	11,221,821
Total accumulated	102,160,501	8,670,082	(573,096)	110,257,487
depreciation				
Total capital assets being				
depreciated, net	202,411,076	(1,929,721)	788,594	201,269,949
depreciated, net	<u> 202,<del>4</del>11,070</u>	(1,949,141)	100,334	401,409,949
Governmental activities capital				
assets, net	<u>\$308,739,858</u>	<u>\$81,374,084</u>	<u>\$ (779)</u>	\$390,113,163

## **NOTE 2 – CAPITAL ASSETS** (CONTINUED)

Depreciation expense for the year ended June 30, 2008 was charged to governmental functions as follows:

Depreciation not allocated to specific functions	\$ 89,271
Administration	801,359
Mid-level administration	4,502
Instruction	4,991,223
Special education	7,105
Pupil service	15,780
Transportation	734,592
Operations	1,132,662
Maintenance	678,715
Food service	214,873
Total	<u>\$ 8,670,082</u>

The Board has active school construction projects as of June 30, 2008 as follows:

	Spent-to- Date	Remaining Commitment
Project:		
North Harford High Modernization	\$46,235,007	\$ 752,200
Bel Air High Modernization	36,021,636	28,209,407
Patterson Mill – New Middle/High School	55,068,780	224,830
North Harford Middle Roof	427,266	649,434
Schucks Road Elementary	15,200	2,900
Homestead/Wakefield Elementary	21,788	38,474
Bel Air Middle Air Conditioning	2,663,959	8,392
Patterson Mill High Athletic Lights	157,180	93,020
John Archer	12,426	70,619
Red Pump Elementary	1,626,444	1,533,753
Aberdeen High Addition	2,965,148	1,957,151
Joppatowne High Gym Addition	1,887,906	1,834,607
Youth's Benefit Elementary Modernization	400,152	1,208,729
Prospect Mill Elementary Capacity Renovations	1,852,633	354,146
Deerfield Elementary Modernization	1,787,725	4,012,421
Edgewood High Modernization	4,317,752	10,122,649
Joppatowne Elementary Modernization	11,706,407	6,481,060
Wakefield Elementary Air Conditioning	3,827,989	1,252,361
North Harford Middle HVAC	6,650,910	2,790,899
Harford Technical High Stadium	1,509,754	2,915,808
Fallston High Roof	14,209	1,390
Total	<u>\$179,170,271</u>	\$ 64,514,250

These projects are financed primarily by capital grants from Harford County and the State of Maryland. Contracts are not entered into with contractors until such funding is obtained.

## NOTE 3 – RECONCILIATION OF BUDGETARY DATA

The Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (Non-GAAP Basis) and Actual - General Fund is prepared on a legally prescribed budgetary basis of accounting which differs from GAAP. The purpose of the budgetary basis of accounting is to demonstrate compliance with the legal requirements of Harford County, the State of Maryland and special federal and state programs.

The differences between the two methods are set forth below:

Revenues (non-GAAP budgetary basis) (unrestricted and restricted)	\$	430,624,728
Fund balance at June 30, 2007 designated for current year's expenditures		(1,913,539)
Revenues adjusted by encumbrances of expenditure driven grants		598,507
Pension contributions made directly by State		23,870,733
Interest earned on rate stabilization deposit		523,324
Changes in value of rate stabilization fund	_	4,065,470
Revenues (GAAP basis)	\$	457,769,223
Expenditures (non-GAAP budgetary basis) (unrestricted and restricted)	\$	424,989,929
Encumbrance adjustments (net)		2,400,306
Pension contributions made directly by State		23,870,733
Contributions for OPEB		11,850,196
Administration expense – Harford County Health Care Consortium		319
Expenditures (GAAP basis)	\$	463,111,483
The undesignated fund balances in the current expense fund (General Fund) a	re r	econciled as
follows:		
	ф	2.1.60.602
Undesignated fund balance (non-GAAP budgetary basis)	\$	3,169,603
Cumulative effect of:		
Revenues adjusted by encumbrances of expenditure driven grants		(421,584)
Rate stabilization and MAMSI receivable		5,946,971
	ф	0.604.000
Undesignated fund balance (GAAP basis)	\$	8,694,990

#### **NOTE 4 – FUND BALANCES**

Fund balance at June 30, 2008 designated for fiscal year 2009 consists of the following:

		General Fund		Food Services Fund
<b>Designated Fund Balance</b>				
Revenue for fiscal year 2009	\$	5,231,400	\$	150,000
Future health insurance call		1,225,166		_
Emergency fuel reserve		1,000,000		
Total	<u>\$</u>	7,456,566	<u>\$</u>	150,000

## **Capital Projects Fund**

The School Construction Fund (Capital Projects Fund) had an undesignated fund balance deficit of \$56,304,052 at June 30, 2008. School construction is accounted for on a project basis where revenues are recognized at the same time as related expenditures. Under the budgetary basis of accounting, this results in a fund balance of zero at the end of each period.

Under GAAP, revenues are not recognized to the extent of the outstanding reserve for encumbrances causing a deficit in undesignated fund balance equal to that reserve. At June 30, 2008, \$8,071,754 was received from the State for reimbursement of capital projects previously reimbursed by the County. These funds are required to be used for future capital projects and were recognized as revenue and are restricted net assets.

#### **NOTE 5 – PENSION PLANS**

#### **Plan Description**

The Board's employees are covered by the Teachers Retirement System of the State of Maryland, the Teachers Pension System of the State of Maryland or The Employees Retirement System of the State of Maryland. These systems are part of the Maryland State Retirement and Pension System (the State System), and are cost-sharing multiple-employer public employee retirement systems. The State System provides pension, death and disability benefits to plan members and beneficiaries. The State of Maryland pays a substantial portion of employer contributions on behalf of the Board. The plan is administered by the State Retirement Agency (the Agency).

Responsibility for the administration and operation of the State System is vested in a 12-member Board of Trustees. The State System was established by the State Personnel and Pensions Article of the Annotated Code of Maryland. The Agency issued a publicly available financial report that includes basic financial statements and required supplementary information for the State System. The report may be obtained by writing to the State Retirement and Pension System of Maryland, 120 East Baltimore Street, Baltimore, MD 21202, or by calling 410-625-5555.

## **NOTE 5 – PENSION PLANS (CONTINUED)**

The State Personnel and Pensions Article requires active members to contribute to the State System at the rate of 5% or 7% of their covered salary depending upon the retirement option selected. Harford County Public Schools is required to contribute at an actuarially determined rate. The State's contributions on behalf of the Board for the years ended June 30, 2008, 2007, and 2006 were \$23,870,733, \$17,751,856 and \$16,388,211, respectively, which were equal to the required contributions for each year. The Board's contribution for the years ended June 30, 2008, 2007 and 2006 were \$3,183,434, \$2,662,247 and \$2,187,791, respectively, which were equal to the required contributions for each year.

#### NOTE 6 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS

The Board provides medical, dental and life insurance benefits to eligible employees who retire from employment with the Harford County Public School System. The employer's contributions are financed on a pay-as-you-go basis, and the future payment of these benefits is contingent upon the annual approval of the operating budget. Details of the postemployment benefits provided are as follows:

Medical Benefits - Retirees are eligible for continued membership in one of the school system's group medical plans provided that they have at least 10 years service with the Harford County Public Schools and are under 65 years of age. The school system pays premiums for these plans limited to 90% of a specified health plan's premium. Supplemental coverage for retirees 65 years of age and older are also paid up to 90% of premiums for such coverage. The medical benefits paid by the Board for the year ended June 30, 2008 was \$11,726,951. As of June 30, 2008, 1,730 of approximately 1,882 eligible participants were receiving benefits.

*Dental Benefits* - The Board pays 90% of dental coverage for retirees with at least 10 years service. The dental benefits paid by the Board for the year ended June 30, 2008 was \$628,755. As of June 30, 2008, 1,696 of approximately 1,882 eligible participants were receiving benefits.

*Life Insurance Benefits* - The Board pays 90% of the life insurance premiums for retirees with at least 10 years of service with the amount of insurance coverage reducing from \$20,000 upon retirement to \$10,000 five years after retirement. The life insurance benefits paid by the Board for the year ended June 30, 2008 was \$49,121. As of June 30, 2008, 1,624 of approximately 1,882 eligible participants were receiving benefits.

Annual OPEB Cost and Net OPEB Obligation. The Board's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the Board's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Board's net OPEB obligation:

## NOTE 6 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONTINUED)

Annual required contribution	\$	34,905,000
Interest on net OPEB obligation		-
Adjustment to annual required contribution		
Annual OPEB cost (expense)		34,905,000
Contributions made	_	(26,415,185)
Increase in net OPEB obligation		8,489,815
Net OPEB obligation - beginning of	_	
year		
Net OPEB obligation - end of year	<u>\$</u>	8,489,815

The Board's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the year ended June 30, 2008 was as follows:

Fiscal		Percentage of	Net
Year	Annual	<b>Annual OPEB</b>	<b>OPEB</b>
<b>Ended</b>	<b>OPEB Cost</b>	<b>Cost Contributed</b>	<b>Obligation</b>
6/30/08	34,905,000	75.7%	8,489,815

Funded Status and Funding Progress. As of June 30, 2008, the most recent actuarial valuation date, the plan was 3.47 percent funded. The actuarial accrued liability for benefits was \$361,962,000, and the actuarial value of assets was \$12,136,368, resulting in an unfunded actuarial accrued liability (UAAL) of \$349,825,632. The covered payroll (annual payroll of active employees covered by the plan) was \$274,153,946, and the ratio of the UAAL to the covered payroll was 127.60 percent.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions. Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term

## NOTE 6 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONTINUED)

volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the June 30, 2008, actuarial valuation, the projected unit credit method, with linear pro-ration to assumed benefit commencement method was used. The actuarial assumptions included a 6.75 percent investment rate of return (net of administrative expenses), which is a blended rate of the expected long-term investment returns on plan assets and on the employer's own investments calculated based on the funded level of the plan at the valuation date, and an annual healthcare cost trend rate of 9.5 percent initially, reduced by decrements to an ultimate rate of 5.5 percent after four years. The actuarial value of assets was determined using techniques that spread the effects of short-term volatility in the market value of investments over a five-year period. The UAAL is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at June 30, 2008, was fourteen years.

Additional information as of the latest actuarial valuation follows:

Valuation Date	June 30, 2008
Actuarial Cost Method	Projected unit method
Amortization Method	Level percentage of projected payroll over a 30-year period
Asset Valuation Method	Market value
Actuarial Assumptions:	
Investment Rate of Return	6.75% per year compounded annually
Payroll Growth Rate	3%
Healthcare Cost Trend Rates:	
Pre-65 Medical	8.5% initial / 5.5% ultimate (not applicable to Life)
Post-65 Medical	8.5% initial / 5.5% ultimate (not applicable to Life)
Dental	5.0%

The Board has contracted an actuary to compute its unfunded actuarial liability as of July 1, 2008.

#### **NOTE 7 – LONG-TERM LIABILITIES**

Long-term liability activity for the year ended June 30, 2008 was as follows:

	Balance at July 1, 2007	Increase	Reductions	Balance at June 30, 2008	Due Within One Year
Capital lease Compensated absence Other post-	\$ 11,133,844 27,859,665	\$ - 3,282,664	\$ 269,429 2,219,846	\$ 10,864,415 28,922,483	\$ 282,845 1,783,091
employment benefit obligation		8,489,815	=	8,489,815	
Total Governmental Activities	\$ 38,993,509	<u>\$11,772,479</u>	<u>\$ 2,489,275</u>	\$ 48,276,713	\$ 2,065,936

## NOTE 7 – LONG-TERM LIABILITIES (CONTINUED)

Compensated absences have typically been liquidated by the General Fund in prior years.

The Board entered into lease agreements as lessee to construct the administration building in the amount of \$11,400,223, which was completed in January 2007. The lease agreement is for a period of twenty-five years. The asset acquired and capitalized under the capital lease is as follows:

Building cost	\$10,852,395
Less accumulated depreciation	542,620
Net book value	\$10,309,775

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2008 were as follows:

## Years Ending June 30,

Present value of minimum lease payments	<u>\$1</u>	0,864,415
Amount representing interest		7,259,669
Less:		
Total minimum lease payments	1	8,124,084
2029 – 2030		1,647,644
2024 - 2028		4,119,110
2019 – 2023		4,119,110
2014 - 2018		4,119,110
2013		823,822
2012		823,822
2011		823,822
2010		823,822
2009	\$	823,822

## **NOTE 8 – RISK MANAGEMENT**

The Board is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Board is a member of the Maryland Association of Boards of Education Group Liability Insurance Pool and the Workmen's Compensation Self Insurance Fund.

#### **NOTE 8 – RISK MANAGEMENT** (CONTINUED)

These pools are self insurance funds for the various member Maryland Boards of Education. The pools were organized for the purpose of minimizing the cost of insurance and related administrative expenses.

Coverage is provided up to specified limits and Harford County Public Schools pays an annual premium for the coverage provided by those pools. In addition to general liability insurance, the Group Liability Insurance Pool also provides coverage for property liability and automobile liability. Coverage above these limits is provided by third party insurance carriers. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

#### **NOTE 9 – CONTINGENCIES AND COMMITMENTS**

The Board has also been named as defendant in several lawsuits, the outcome of which is uncertain. It is anticipated by the Board that an adverse decision on any or all of these suits would not have a material adverse effect on these financial statements.

The Board leased certain properties for offices, storage and other uses under long-term operating leases before the completion of the administration building. Expenditures for rent under operating leases amounted to approximately \$67,806 for the year ended June 30, 2008.

# Required Supplemental Information



Madeline Booze, Aberdeen Alternative Education Center, Grade 10

## Schedule of Funding Progress

Valuation Date	Value of Assets	Accrued Liability (AAL)	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a % of Covered Payroll
June 30, 2008	\$ 12,136,368	\$361,962,000	\$ 349,825,632	3.47%	\$274,153,946	127.60%

Valuations prior to June 30, 2008 were not valued in accordance with GASB Statement No. 43.



Heather Schumaker, Fallston Middle School, Grade 8

## Other Supplemental Information



Rawlison Zhang, Forest Hill Elementary School, Grade 5

FOOD SERVICE FUND (SPECIAL REVENUE FUND) STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE COMPARED TO BUDGET (NON-GAAP BASIS) FOR THE FISCAL YEAR ENDED JUNE 30, 2008

December		Budget	_	Actual	Fa	ariance avorable favorable)
Revenues Cafeteria sales	\$	8,283,962	\$	8,348,372	\$	64,410
Federal Aid	Ф	0,203,902	Ф	0,340,372	Ф	04,410
School Lunch Program		3,068,000		3,267,524		199,524
School Breakfast Program		728,000		835,050		107,050
Summer Months Program		104,000		107,829		3,829
U.S.D.A. Commodities		750,000		807,453		57,453
Total federal aid		4,650,000	-	5,017,856	-	367,856
State Aid						
Child Feeding Program		272,064		320,785		48,721
Interest earned		85,000		84,534		(466)
Miscellaneous revenues		-		701		701
Fund balance at July 1, 2007 - designated				701		701
for fiscal year ended June 30, 2008		590,000		590,000		_
Total revenues	\$	13,881,026		14,362,248		480,521
Expenditures						
Salaries and wages		5,135,935		5,122,921		13,014
Contracted services		207,500		242,709		(35,209)
Supplies and materials		5,391,000		5,627,085		(236,085)
Other charges		1,792,591		1,686,170		106,421
Furniture and equipment		604,000		245,219		358,781
U.S.D.A. commodities		750,000		845,683		(95,683)
Total expenditures	\$	13,881,026		13,769,787		111,239
Excess of revenues over expenditures				592,461		369,282
Total fund balance at July 1, 2007				2,475,153		
Increase (decrease) in reserve for inventory of U.S.D.A commodities				(38,230)		
Designated fund balance at July 1, 2006				( , ,		
(recognized as revenue above)				(590,000)		
Total fund Balance				2,439,384		
Reserved for inventory of U.S.D.A. commodities - end of year				(121,747)		
•				2,317,637		
Fund balance at June 30, 2007 - designated for fiscal year 2008				(150,000)		
Fund balance at June 30, 2007 - undesignated			\$	2,167,637		

SCHOOL CONSTRUCTION FUND
(CAPITAL PROJECTS FUND)
STATEMENT OF EXPENDITURES BY PROJECT
FOR THE FISCAL YEAR ENDED JUNE 30, 2008

Construction in Progress - By Project

Administration Building	300-0100	\$	25,000
Schucks Road Elementary	300-1901		20,971
Red Pump Elementary	300-4901		1,194,436
Patterson Mill Middle/High School	300-8701		8,046,706
Aberdeen High School Addition	305-7005		2,755,271
Full Day Kindergarten	305-9007		239,856
Joppatowne High School Gymnasium	305-8108		1,760,175
Deerfield Elementary Modernization	310-2010		1,561,874
Homestead/Wakefield Elementary Moderniztion	310-3510		21,788
Joppatowne Elementary Modernization	310-3710		11,377,310
Youth's Benefit Elementary Modernization	310-4810 310-7010		359,606
Aberdeen High Modernization Aberdeen High North Building	310-7010		5,908 29,957
Bel Air High Modernization	310-7110		32,686,794
Edgewood High Modernization	310-7510		4,390,601
North Harford High Modernization	310-7010		4,755,562
John Archer Modernization	310-9110		12,426
Prospect Mill Elem. Remedial Capacity Renovations	315-2915		1,991,773
Fallston Middle Remedial Capacity Renovations	315-8615		246,016
Technical Education Lab Renovations	315-9017		281,666
Homestead Wakefield Elementary Air Conditioning	325-4083		3,963,311
Bel Air Middle School Air Conditioning	325-7283		1,598,645
Edgewood Middle Roof	325-7725		(2,309)
North Harford Middle Roof	325-8325		428,121
North Harford Middle School HVAC	325-8368		6,604,666
C. Milton Wright High Roof	325-8525		(24,998)
Roofing Projects	325-9025		247,906
Harford Technical High School Athletic Fields	330-0462		1,457,571
Havre de Grace High School Track	330-7831		7,842
Relocatables	340-9041		557,259
Technology Wiring	350-9051		67,741
High School Technology	350-9052		26,669
Milestone Project	350-9053		4,130,188
Technology Refresh	350-9057		43,997
Integrated Business Systems	350-9058		13,490
William S. James Elementary Chiller	360-1363		181,656
Forest Hill Elementary Water System	360-2676		18,760
Bel Air High Environmental Compliance	360-7365		377
North Harford Sewer	360-8077		67,000
Environmental Compliance	360-9065		46,974
Alarms Maintenance Penlacement Vehicles	360-9074		525
Maintenance Replacement Vehicles Backflow Prevention	360-9075 360-9078		938,937
Storm Water Management, Erosion and Sediment Control	360-9079		200,088 26,819
Paving - New	360-9079		35,000
Paving - Overlay and Maintenance	360-9081		74,309
Locker Replacements	360-9083		60,900
Athletic Fields	360-9162		38,373
William S. James Elementary Playground	390-1395		2,600
Edgewood Elementary Playground	390-1595		168,639
Churchville Elementary Playground	390-1695		54,887
Halls Cross Rds Elementary Playground	390-3095		141,848
Magnolia Elementary Playground	390-3195		57,762
Havre de Grace Elementary Playground	390-3295		143,865
Hickory Elementary Playground	390-3395		80,263
Jarrettsville Elementary Playground	390-3695		69,290
William Paca Elementary Playground	390-4095		79,991
Riverside Elementary Playground	390-4395		73,753
North Harford Elementary Playground	390-4495		65,125
North Bend Elementary Playground	390-4795		80,000
Furniture	390-9092		61,555
Buses	390-9096		862,300
Music Refresh	390-9097		20,786
Security Cameras	390-9098		199,360
Math Refresh	390-9099		403,917
Textbooks - FY08	390-9893		848,006
Vocational Equipment Refresh	390-9990	Ф.	154,387
		\$	96,141,847

AGENCY FUNDS STATEMENT OF INCREASES, DECREASES AND FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2008

School Activity Funds

	Balance 2007	Iı			Decreases		Balance e 30, 2008
Elementary Schools							
Abingdon	\$ 17,069	\$	40,215	\$	40,472	\$	16,81
Bakerfield	19,758		32,508		37,147		15,11
Bel Air	19,228		32,147		36,964		14,41
Church Creek	26,481		23,989		36,402		14,06
Churchville	12,144		25,088		28,458		8,77
Darlington	3,090		16,019		13,449		5,66
Deerfield	61,360		70,054		52,678		78,73
Dublin	6,448		13,351		11,571		8,22
Edgewood	14,339		32,145		30,115		16,36
Emmorton	34,021		27,939		30,861		31,09
Forest Hill	8,102		25,557		24,787		8,87
Forest Lakes	13,837		22,979		29,386		7,43
Fountain Green	21,489		48,446		39,333		30,60
George D. Lisby at Hillsdale	13,183		47,196		50,686		9,69
Hall's Cross Roads	13,668		48,486		36,669		25,48
Havre de Grace	8,016		29,200		27,152		10,06
Hickory	39,752		74,686		83,889		30,54
Homestead-Wakefield	12,682		60,580		72,527		73
Jarrettsville	13,506		43,661		39,679		17,48
John Archer	50,909		85,233		80,454		55,68
Joppatowne	7,966		27,546		23,378		12,13
Magnolia	5,411		38,244		36,267		7,38
Meadowvale	5,317		28,854		29,551		4,61
Norrisville	11,685		27,623		31,803		7,50
North Bend	17,224		65,919		63,675		19,40
North Harford	9,001		62,461		57,670		13,79
Prospect Mill	14,817		52,241		52,779		14,27
Ring Factory	24,467		65,028		65,271		24,22
Riverside	12,219		61,045		59,504		13,75
Roye-Williams	15,657		25,228		28,142		12,74
William S. James	39,043		21,701		19,056		41,68
William Paca - Old Post	11,703		86,295		94,312		3,68
Youth's Benefit	18,871		52,328		59,050		12,15
Total elementary schools	 602,461	-	1,413,994	-	1,423,140		593,31

## AGENCY FUNDS STATEMENT OF INCREASES, DECREASES AND FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2008

School Activity Funds

ol Activity Funds	Balance June 30, 2007	Increases	Decreases	Balance June 30, 2008
Middle Schools				
Aberdeen	35,047	153,074	143,650	44,471
Bel Air	56,363	220,853	211,602	65,614
Edgewood	3,058	125,751	108,638	20,172
Fallston	94,265	123,713	151,388	66,590
Havre de Grace	21,724	127,154	116,429	32,449
Magnolia	47,174	90,264	95,482	41,955
North Harford	40,721	187,718	177,244	51,195
Patterson Mill	-	69,142	51,884	17,258
Southampton	72,659	235,202	236,811	71,05
Total middle schools	371,011	1,332,872	1,293,129	410,754
High Schools				
Aberdeen	106,506	392,841	424,721	74,625
Alternative Education	142,949	194,121	198,039	139,03
Bel Air	285,086	340,571	351,558	274,099
C. Milton Wright	200,373	639,762	594,256	245,879
Edgewood	97,113	220,207	226,643	90,67
Fallston	114,566	487,478	473,992	128,05
Harford Technical	164,875	683,737	670,257	178,355
Havre de Grace	112,718	335,944	335,834	112,82
Joppatowne	79,574	159,090	169,813	68,852
North Harford	205,751	362,707	385,024	183,434
Patterson Mill		198,916	155,903	43,013
Total high schools	1,509,512	4,015,374	3,986,040	1,538,84
Total - all School Activity Funds	2,482,983	6,762,241	6,702,308	2,542,910
Scholarship Funds	93,275	<u> </u>	6,331	86,94
Total - Agency Funds	\$ 2,576,258	\$ 6,762,241	\$ 6,708,639	\$ 2,629,860

# COMBINING STATEMENT OF FIDUCIARY NET ASSETS - AGENCY FUNDS JUNE 30, 2008

	Scholarship Funds		Student Activity Funds	Total Agency Funds	
Assets					
Cash and cash equivalents	\$	86,944	\$ 2,542,916	\$ 2,629,860	
Total assets	\$ 86,944		\$ 2,542,916	\$ 2,629,860	
Liabilities					
School activity funds payable	\$	86,944	\$ - 2,542,916	\$ 86,944 2,542,916	
Total liabilities	\$	86,944	\$ 2,542,916	\$ 2,629,860	

## COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES -AGENCY FUNDS JUNE 30, 2008

	Balance				<b>Balance</b>	
	Ju	ne 30, 2007	Additions	<b>Deductions</b>	June 30, 2008	
SCHOLARSHIP FUNDS ASSETS						
Cash and cash equivalents	\$	93,275	\$ -	\$ 6,331	\$ 86,944	
LIABILITIES						
Scholarship funds payable	\$	93,275	\$ -	\$ 6,331	\$ 86,944	
STUDENT ACTIVITY FUNDS ASSETS						
Cash and cash equivalents	\$	2,482,983	\$ 6,762,241	\$ 6,702,308	\$ 2,542,916	
LIABILITIES						
Student activity funds payable	\$	2,482,983	\$ 6,762,241	\$ 6,702,308	\$ 2,542,916	
TOTALS - ALL AGENCY FUNDS ASSETS						
Cash and cash equivalents	\$	2,576,258	\$ 6,762,241	\$ 6,708,639	\$ 2,629,860	
LIABILITIES						
Scholarship funds payable Student activity funds payable	\$	93,275 2,482,983	\$ - 6,762,241	\$ 6,331 6,702,308	\$ 86,944 \$ 2,542,916	
Total Liabilities		2,576,258	\$ 6,762,241	\$ 6,708,639	\$ 2,629,860	



Lizzy Liberatore, Bel Air Middle School, Grade 8

## **Statistical Section**

This part of HCPS' comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the district's overall financial health.

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year after June 30, 2004 and from the Independent Auditors' Report, Financial Statements and Supplemental Information for the relevant year prior to that.

Net Assets by Component Last Ten Fiscal Years\* (accrual basis of accounting) (amounts expressed in thousands)

	Fiscal Year						
	2002	2003	2004	2005	2006	2007	2008
Governmental activities							
Invested in capital assets, net of related debt	160,480	181,349	196,877	224,456	265,089	297,606	379,249
Restricted for food services	2,075	2,446	2,848	3,005	2,976	2,699	2,456
Restricted for capital projects	-	-	-	-	-	25	8,072
Unrestricted	(20,762)	(22,021)	(20,828)	(11,933)	(4,063)	1,827	(16,540)
Total governmental activites net assets	141,793	161,774	178,897	215,528	264,002	302,157	373,237

<sup>\*</sup> Prior to fiscal year 2002 generally accepted accounting principles required the use of the modified accrual basis of accounting therefore accrual basis data is unavailable.

Changes in Net Assets Last Ten Fiscal Years\* (accrual basis of accounting) (amounts expressed in thousands)

				Fiscal Year			
	2002	2003	2004	2005	2006	2007	2008
Functions/Programs							
Expenses							
Governmental activities:							
Instruction:							
Regular education	174,675	187,371	191,404	200,144	229,007	247,876	277,212
Special education	36,762	39,276	40,855	47,269	54,113	60,048	69,664
Total Instruction	211,437	226,647	232,259	247,413	283,120	307,924	346,876
Support services							
Administration	7,112	7,212	8,443	9,101	11,908	14,041	15,647
Mid level administration	22,761	22,884	23,341	25,130	28,393	31,195	35,358
Pupil personnel services	1,450	1,411	1,485	1,504	1,777	1,948	2,198
Health services	2,418	2,662	2,605	3,434	3,487	4,106	4,740
Pupil transportation	16,970	18,048	19,310	20,884	23,234	25,716	31,197
Operation of plant	21,154	21,504	23,562	24,925	27,912	31,282	36,304
Maintenance of plant and equipment	8,807	8,898	9,945	10,489	11,671	12,742	14,528
Community services	318	362	319	420	434	498	499
Food services	8,557	9,558	10,332	11,329	12,229	13,519	14,179
Depreciation - unallocated	103	107	107	103	103	94	89
Total Support Services	89,650	92,646	99,449	107,319	121,148	135,141	154,739
Total governmental activities	301,087	319,293	331,708	354,732	404,268	443,065	501,615
Program revenues							
Charges for services:							
Regular education	841	859	928	1,133	1,529	1,500	1,730
Community services	288	250	324	378	439	466	488
Food services	6,084	6,328	6,658	7,186	7,666	8,132	8,348
Operating grants and contributions	56,590	59,861	64,773	69,930	79,547	89,364	102,132
Capital grants and contributions	23,249	29,005	20,599	38,598	56,320	47,943	101,153
Total governmental activities program revenues	87,052	96,303	93,282	117,225	145,501	147,405	213,851
Total governmental net expense	(214,035)	(222,990)	(238,426)	(237,507)	(258,767)	(295,660)	(287,764)
General Revenues and Other Changes in Net Asso	ets						
General revenues:							
Local appropriations	138,335	146,051	148,150	154,047	175,415	189,415	199,615
State Aid	89,590	96,272	105,600	112,468	125,158	138,061	152,542
Federal Aid	401	421	386	371	411	443	340
Miscellaneous	1,510	93	1,293	2,060	5,464	4,525	5,083
Unrestricted investment earnings	318	134	120	323	793	1,371	1,264
Total general revenues	230,154	242,971	255,549	269,269	307,241	333,815	358,844
Change in Net Assets	16,119	19,981	17,123	31,762	48,474	38,155	71,080
Net assets - beginning of year	125,674	141,793	161,774	178,897	215,528	264,002	302,157
Adjustment to Restate Beginning Net Assets	-	-	-	4,869	-	-	-
Net assets - beginning of year, as Restated	125,674	141,793	161,774	183,766	215,528	264,002	302,157
Net assets - end of year	141,793	161,774	178,897	215,528	264,002	302,157	373,237

<sup>\*</sup> Prior to fiscal year 2002 generally accepted accounting principles required the use of the modified accrual basis of accounting therefore accrual basis data is unavailable.

Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (amounts expressed in thousands)

_					Fiscal	Year				
_	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
General fund										
Reserved	3,738	2,918	2,584	1,945	2,911	3,409	3,523	4,230	5,338	2,937
Unreserved	4,285	4,315	2,034	2,045	910	2,778	7,635	16,188	22,128	16,152
Total general fund	8,023	7,233	4,618	3,990	3,821	6,187	11,158	20,418	27,466	19,089
_										
All other governmental funds										
Reserved	4,823	6,205	12,184	28,229	15,196	12,191	37,660	34,804	31,198	64,514
Unreserved, reported in:										
Special revenue fund	529	766	1,151	1,743	1,762	2,052	2,132	2,543	2,315	2,318
Capital projects fund	(3,847)	(5,318)	(11,628)	(27,897)	(14,512)	(11,395)	(36,786)	(34,371)	(30,789)	(56,304)
Total all other governmental funds	1,505	1,653	1,707	2,075	2,446	2,848	3,006	2,976	2,724	10,528

Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (amounts expressed in thousands)

	Fiscal Year									
•	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
•										
Revenues										
Intergovernmental revenues										
Local	127,708	131,034	140,346	154,360	164,163	167,880	177,486	224,683	228,930	278,735
State	114,100	121,076	123,533	124,525	136,685	144,371	168,141	183,301	205,345	245,316
Special state and federal programs	10,498	2,954	3,212	25,508	26,744	22,839	21,833	23,558	24,835	24,881
Federal	5,831	16,320	19,552	3,608	3,870	4,401	4,711	5,036	5,177	5,358
Earnings on investments	964	1,017	860	350	159	137	501	1,066	1,530	1,348
Charges for services	4,769	4,977	5,559	6,084	6,328	6,658	7,186	7,666	8,132	8,348
Donation of land from county	-	-	-	· -	-	-	3,063	-	-	-
Miscellaneous revenues	1,498	938	3,351	2,771	1,325	2,545	3,574	7,432	7,271	8,709
Total revenues	265,368	278,316	296,413	317,206	339,274	348,831	386,495	452,742	481,220	572,695
•										
Expenditures										
Current										
Adminstrative services	4,584	5,129	5,367	5,687	5,615	6,205	6,781	8,381	9,906	10,732
Mid level adminstrative services	13,475	14,531	15,889	17,154	17,707	17,428	18,638	21,411	23,592	25,282
Instructional salaries	96,658	101,918	107,187	114,172	118,502	122,904	126,644	143,325	158,371	167,938
Instructional textbooks and supplie	5,105	4,478	4,445	5,471	5,596	5,512	6,070	8,584	9,885	9,962
Other instructional costs	2,711	2,043	1,222	1,554	1,640	1,912	2,208	2,409	2,103	2,848
Special education	18,605	17,423	18,223	19,627	20,329	22,459	23,921	27,764	31,751	35,782
Student personnel services	901	948	1,030	1,083	1,123	1,131	1,180	1,373	1,524	1,621
Health services	1,621	1,613	1,793	1,903	1,934	2,124	2,272	2,512	3,047	3,222
Pupil transportation services	13,483	14,277	14,763	15,442	16,293	17,103	18,642	20,632	22,617	26,889
Operation of plant	14,676	15,643	17,581	17,239	18,307	19,238	21,128	23,603	26,036	28,859
Maintenance of plant and equipme:	5,933	6,038	7,214	7,047	7,483	8,089	8,511	9,239	10,096	11,269
Fixed charges	46,623	50,077	53,197	52,589	58,769	67,459	72,732	80,122	88,247	112,856
Community services	39	275	277	283	328	293	377	398	455	450
Special state and federal programs	10,498	16,321	19,552	25,508	26,744	22,839	21,833	23,558	24,835	24,880
Costs of operations - food services	7,575	7,678	8,197	8,870	9,601	10,709	11,600	12,652	13,517	13,977
Capital outlay	20,133	22,854	23,108	23,744	29,092	20,846	41,242	66,404	48,395	96,663
Total expenditures	262,620	281,246	299,045	317,373	339,063	346,251	383,779	452,367	474,377	573,230
•										
Excess (deficit) of revenues over										
expenditures	2,748	(2,930)	(2,632)	(167)	211	2,580	2,716	375	6,843	(535)
•										
Other financing sources (uses)										
Proceeds from capital lease	-	-	-	-	-	-	2,475	8,893	32	-
Increase (decrease) in reserve for										
inventory	86	(13)	70	(92)	(10)	188	(62)	(38)	-	(38)
•										
Net change in fund balances	2,834	(2,943)	(2,562)	(259)	201	2,768	5,129	9,230	6,875	(573)
•										

#### Enrollment by School and Student to Teacher Ratio Last Ten Years

Part	Last Ten Years					A4 Comton	b.o 20						2007	Donoont of
Pale series   150		<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	-	-	<u>2003</u>	2004	<u>2005</u>	<u>2006</u>	2007		Percent of Capacity
Peach   Peac	Abingdon Elementary	761	799	855	859	833	853	836	841	822	751	769	821	93.67%
Charcheric Cresc Elementary   797   796   811   800   743   730   731   736   738   735   736   738   92.878   Charcheric Charcheric Legister   732   733   734   736   738	Bakersfield Elementary	505	497	501	530	551	506	510	507	463	447	463	455	101.76%
Descriptive   Perspectative   Size   Descriptive   Descriptive   Descriptive   Size   Size				638								487		
Descripted Elementary   180   73   161   152   514   137   739   739   730														
Decline Elementary	•													
Designation Elementary   315   317   295   280   266   287   2870   288   289   280   281   28														
Edge-condecimentary														
Propose   Prop														
Forest Lakes Elementary														
Foundame   George Disaby Elementary   George D		-	-	-	609	710	536	580	603	579	585	575	581	98.97%
Path	Forest Lakes Elementary	612	666	708	523	525	684	675	679	714	707	695	548	126.82%
Halle Cross Roads Elementary	•													
Harman de Grance Elementary														
History Elementary   1,105														
Homesteal-Walkefield Elementary   50   548   531   531   532   538   532   538   532   538   539   548   549   549   543   543   549   5	•													
Particul Elementary   500   548   531   517   480   480   470   455   455   455   455   545   106   406														
Magnolia Elementary   924   538   552   228   568   593   564   567   581   522   515   484   106.40%   Magnolia Elementary   705   657   662   610   506   589   566   574   603   571   526   499   105.41%   Meadowale Elementary   229   225   239   206   129   191   194   184   207   221   206   225   81.75%   Norriswille Elementary   229   225   239   206   129   191   194   184   207   221   206   225   81.75%   Norriswille Elementary   497   510   497   499   498   532   533   534   470   449   428   399   513   77.78%   77.85%   77														
Meadowale Elementary   Company   C														
Norshie Elementary 558 546 551 522 539 906 192 191 194 184 207 221 206 252 817.5% Norsh Bende Elementary 558 546 551 522 503 500 481 470 479 449 428 309 513 77.5% Norsh Harford Elementary 874 861 900 879 839 911 879 997 61 1,008 980 680 144128 Ring Factory Elementary 618 625 633 675 619 596 567 555 541 530 527 549 95.99% Riverside Elementary 618 625 638 675 619 596 567 555 541 530 527 549 95.99% Riverside Elementary 679 640 618 1656 1654 630 620 1635 1635 1635 1636 1637 1636 1636 1636 1636 1636 1636	Magnolia Elementary	705	657	602	610	596	589	566	574	515	512	526	499	105.41%
North Band Elementary	Meadowvale Elementary	633	643	652	647	577	588	602	574	603	571	549	568	96.65%
North Harford Elementary	•													
Prospect Mill Elementary														
Ring Factory Elementary   618   652   653   675   619   596   567   555   541   530   527   549   95.99%   Riverside Elementary   679   640   651   654   630   620   563   641   577   546   493   752   65.56%   Williams PacarOld Post Road Elementary   1,107   1,086   1,071   1,086   1,071   1,086   1,075   1,085   1,035   1,035   1,025   1,044   1,010   940   107.45%   1,000														
Roye-Williams Elementary														
Royal Williams Elementary														
William Paca/Old Post Road Elementary         1,10         1,000         1,000         1,005         1,005         1,035         1,025         1,044         1,010         940         107.4% (b)           William S. James Elementary         1,117         1,009         1,009         1,008         1,014         1,003         985         1,008         1,029         1,044         1,016         476         105.2% (b)           Total Elementary Schools         19,119         19,006         19,061         18,873         18,675         18,634         18,477         18,528         18,644         1,793         1,794         18,252         79,1% (b)           Aberdeen Middle         1,214         1,138         1,235         1,228         1,225         1,428         1,425         1,44         1,403         1,44         1,00         9,91	-													
Total Elementary         1,117         1,099         1,079         1,068         1,014         1,003         985         1,008         1,029         1,067         890         118,99%           Total Elementary Schools         19,119         19,036         19,061         18,873         18,675         18,634         18,77         18,528         12,04         1,007         1,09         2,79%           Aberdeen Middle         1,241         1,233         1,236         1,299         1,301         1,247         1,207         1,095         7,79         9,09           Edgewood Middle         1,114         1,114         1,115         1,115         1,115         1,115         1,118         1,139         1,228         1,228         1,228         1,228         1,212         1,168         1,189         2,59         96.81%         650         650         589         599         609         775         78,58%         79.91         78         8.82         912         935         605         650         650         589         599         609         775         78,58%         90         90         913         913         913         913         913         913         914         914         914														
Total Elementary Schools   19,119   19,036   19,061   18,873   18,675   18,634   18,477   18,528   18,364   17,933   17,747   18,125   97,91%     Aberdeen Middle   1,241   1,233   1,236   1,228   1,265   1,299   1,293   1,301   1,247   1,007   1,095   1,740   62,93%     Edgewood Middle   1,114   1,114   1,119   1,228   1,331   1,349   1,346   1,475   1,140   1,140   1,244   1,285   79,11%     Fallston Middle   1,121   1,154   1,152   1,158   1,118   1,274   1,228   1,231   1,216   1,164   1,151   1,455   79,11%     Fallston Middle   1,121   1,154   1,152   1,145   1,118   1,274   1,228   1,231   1,216   1,164   1,151   1,455   79,11%     Havre de Grace Middle   907   881   871   882   912   935   903   913   916   869   874   1,158   75,47%     Magnolia Middle   907   881   871   882   912   935   903   913   916   869   874   1,158   75,47%     Morth Harford Middle   1,710   1,771   1,823   1,951   2,008   1,613   1,541   1,528   1,555   1,549   1,252   1,540   81,30%     Total Middle Schools   8,930   8,994   9,171   9,314   9,652   9,782   9,622   9,366   9,272   9,056   8,303   10,460   79,38%     Aberdeen Middle   1,440   1,525   1,556   1,587   1,573   1,649   1,636   1,639   1,683   1,403   1,423   98,59%     Bel Air High   1,440   1,525   1,556   1,587   1,573   1,649   1,636   1,639   1,683   1,403   1,423   98,59%     Bel Air High   1,541   1,646   1,763   1,788   1,840   1,779   1,316   1,261   1,177   1,380   85,29%     Fallston High   1,517   1,504   1,554   1,618   1,651   1,656   1,672   1,635   1,643   1,606   1,453   1,593   91,21%     Harford Technical High   1,417   1,187   1,187   1,233   1,040   1,055   1,051   1,108   1,135   1,446   1,763   1,447   1,445   1,447   1,445   1,447   1,385   1,449     Applace High   644   654   661   639   663   690   687   705   721   717   769   850   90,47%     Harrord High   1,117   1,187   1,187   1,187   1,233   1,204   1,225   1,051   1,108   1,118   1,1063   1,004   1,105   90,86%     North Harford High   1,117   1,187   1,187   1,185   1,188   1,14	William S. James Elementary	650	607	605	600	589	560	526	520	498	496	501	476	105.25%
Relair Middle	Youths Benefit Elementary	1,117	1,099	1,079	1,068	1,014	1,003	985	1,008	1,029	1,044	1,067	890	119.89%
Bel Air Middle	Total Elementary Schools	19,119	19,036	19,061	18,873	18,675	18,634	18,477	18,528	18,364	17,933	17,747	18,125	<u>97.91</u> %
Edgewood Middle         1,114         1,114         1,114         1,114         1,115         1,228         1,331         1,349         1,346         1,275         1,164         1,151         1,455         79,11%           Fallston Middle         1,121         1,154         1,152         1,145         1,118         1,274         1,228         1,224         1,216         1,164         9,25         1,233         74.42%           Magnolia Middle         907         881         871         882         912         935         903         913         916         869         874         1,158         75.47%           North Harford Middle         1,070         1,771         1,823         1,951         2,008         1,613         1,541         1,528         1,533         1,264         91.22%           Southampton Middle         1,710         1,771         1,823         1,951         2,008         1,613         1,541         1,528         1,559         1,264         91.22%           Aberdeen High         1,414         1,524         1,204         1,220         1,250         1,250         1,553         1,549         1,656         1,641         1,414         1,424         1,425         1,453	Aberdeen Middle				1,228					1,247				
Fallston Middle														
Havre de Grace Middle         582         593         607         599         624         657         650         605         589         599         609         775         78.58%         Magnolia Middle         907         881         871         882         912         935         903         913         916         869         874         1,158         75.47%           North Harford Middle         1,057         1,059         1,078         1,068         1,129         1,226         1,200         1,118         1,123         1,085         1,153         1,240         1,22%         500         1,118         1,235         1,549         1,252         1,540         81.20%         1,220         1,200         1,613         1,541         1,528         1,535         1,540         1,220         1,200         1,251         1,528         1,535         1,543         1,646         1,636         1,637         1,543         1,589         1,640         1,636         1,633         1,683         1,403         1,423         9,859         6         2,21         1,540         1,525         1,540         1,517         1,404         1,626         1,635         1,537         1,513         1,683         1,424         1,829	=													
Magnolia Middle														
North Harford Middle   1,057   1,059   1,078   1,063   1,129   1,226   1,200   1,118   1,123   1,085   1,153   1,264   91.22%   Southampton Middle   1,710   1,771   1,823   1,951   2,008   1,613   1,541   1,528   1,535   1,549   1,252   1,540   81.30%    Total Middle Schools   8,930   8,994   9,171   9,314   9,652   9,782   9,622   9,366   9,272   9,056   8,303   10,460   79,38%    Aberdeen High   1,271   1,208   1,173   1,204   1,220   1,250   1,250   1,357   1,543   1,589   1,569   1,641   1,413%    Bel Air High   1,440   1,525   1,556   1,587   1,573   1,573   1,649   1,636   1,639   1,683   1,403   1,423   98.59%    C. Milton Wright High   1,541   1,646   1,763   1,788   1,840   1,793   1,789   1,911   1,834   1,850   1,746   1,699   102.77%    Edgewood High   1,517   1,504   1,554   1,618   1,651   1,656   1,672   1,635   1,643   1,666   1,453   1,593   91.21%    Harford Technical High   833   877   901   935   1,014   1,054   1,070   1,069   1,052   1,056   1,056   1,056   1,054    Havre de Grace High   664   654   661   663   663   660   687   705   721   717   769   850   90.47%    Joppatowne High   919   1,028   1,019   1,069   1,074   1,052   1,051   1,108   1,118   1,663   1,004   1,105   90.86%    North Harford High   1,117   1,187   1,187   1,233   1,270   1,370   1,425   1,447   1,445   1,437   1,385   1,454   95.25%    Total Secondary Schools   19,299   19,745   20,128   20,480   21,140   21,446   21,542   21,591   21,583   21,318   21,036   24,075   87.38%    Alternative Education   29   44   18   54   15   20   30   17   113   139   155   200   77.50%    Restoration Academy (Charter)														
Southampton Middle         1,710         1,771         1,823         1,951         2,008         1,613         1,541         1,528         1,535         1,549         1,252         1,540         79.38%           Total Middle Schools         8,930         8,994         9,171         9,314         9,652         9,782         9,622         9,366         9,272         9,056         8,303         10,460         79.38%           Aberdeen High         1,271         1,208         1,173         1,204         1,220         1,250         1,357         1,543         1,589         1,569         1,264         124.13%           C. Milton Wright High         1,541         1,646         1,763         1,788         1,840         1,793         1,789         1,911         1,834         1,850         1,403         1,423         9,859%           C. Milton Wright High         1,047         1,544         1,656         1,573         1,788         1,840         1,793         1,789         1,911         1,834         1,850         1,403         1,423         9,859%           C. Milton Wright High         1,047         1,067         1,128         1,181         1,093         1,183         1,226         1,357         1,316         <	=													
Aberdeen High			,											
Bel Air High         1,440         1,525         1,556         1,587         1,573         1,573         1,649         1,636         1,639         1,683         1,403         1,423         98.59%           C. Milton Wright High         1,541         1,646         1,763         1,788         1,840         1,793         1,789         1,911         1,834         1,850         1,746         1,699         102.77%           Edgewood High         1,067         1,122         1,143         1,093         1,183         1,226         1,357         1,316         1,261         1,177         1,380         85.29%           Fallston High         1,517         1,504         1,554         1,618         1,651         1,656         1,672         1,635         1,631         1,606         1,672         1,635         1,636         1,635         1,656         1,672         1,635         1,656         1,652         1,656         1,672         1,635         1,656         1,657         1,650         1,652         1,656         1,672         1,635         1,656         1,652         1,650         1,652         1,650         1,652         1,650         1,652         1,650         1,652         1,652         1,650         1,652	Total Middle Schools	8,930	8,994	9,171	9,314	9,652	9,782	9,622	9,366	9,272	9,056	8,303	10,460	<u>79.38</u> %
C. Milton Wright High  1,541 1,646 1,763 1,788 1,840 1,793 1,789 1,911 1,834 1,850 1,746 1,699 102.77%  Edgewood High  1,067 1,122 1,143 1,093 1,183 1,226 1,327 1,357 1,316 1,261 1,177 1,380 85.29%  Fallston High  1,517 1,504 1,554 1,618 1,651 1,656 1,672 1,635 1,643 1,606 1,453 1,593 91.21%  Harford Technical High  833 877 901 935 1,014 1,054 1,070 1,069 1,052 1,056 1,056 1,056 1,058 497.42%  Harve de Grace High  664 654 661 639 663 690 687 705 721 717 769 850 90.47%  Joppatowne High  919 1,028 1,019 1,069 1,074 1,052 1,051 1,108 1,118 1,063 1,004 1,105 90.86%  North Harford High  Patterson Mill Middle/High  710 1,117 1,187 1,187 1,187 1,233 1,270 1,370 1,425 1,447 1,445 1,437 1,385 1,454 95.25%  Patterson Mill Middle/High  710 1,069 10,259 1,051 1,106 11,488 11,664 11,920 12,225 12,311 12,262 12,733 13,615 93.52%  Alternative Education  29 44 18 54 15 20 30 17 113 139 155 200 77.50%  Restoration Academy (Charter)  29 44 18 54 15 20 30 17 113 139 155 200 77.50%  Restoration Academy (Charter)  38,584 38,968 39,348 39,562 39,995 40,264 40,203 40,294 40,212 39,571 39,175 42,825 91.48%  Teachers & Therapists Staff (1) 2,288 2,307 2,370 2,442 2,486 2,579 2,590 2,357 2,437 2,589 2,809	Aberdeen High	1,271	1,208	1,173	1,204	1,220	1,250	1,250	1,357	1,543	1,589	1,569	1,264	124.13%
Edgewood High	Bel Air High	1,440	1,525	1,556	1,587	1,573	1,573	1,649	1,636	1,639	1,683	1,403	1,423	98.59%
Fallston High														
Harford Technical High Harford Grace High Harford Grace High Harford High Harford High Hore High Harford High Hore Hore High Hore High Hore High Hore Hore Hore Hore Hore Hore Hore High Hore Hore Hore Hore Hore Hore Hore Hore														
Havre de Grace High 664 654 661 639 663 690 687 705 721 717 769 850 90.47% Joppatowne High 919 1,028 1,019 1,069 1,074 1,052 1,051 1,108 1,118 1,063 1,004 1,105 90.86% North Harford High 1,117 1,187 1,187 1,233 1,270 1,370 1,425 1,447 1,445 1,437 1,385 1,454 95.25% Patterson Mill Middle/High														
Joppatowne High         919         1,028         1,019         1,069         1,074         1,052         1,051         1,108         1,118         1,063         1,004         1,105         90.86%           North Harford High         1,117         1,187         1,187         1,233         1,270         1,370         1,425         1,447         1,445         1,437         1,385         1,454         95.25%           Patterson Mill Middle/High         -         -         -         -         -         -         -         -         -         -         -         -         1,171         1,763         66.42%           Total High Schools         10,369         10,751         10,957         11,166         11,488         11,664         11,920         12,225         12,311         12,262         12,733         13,615         93,52%           Total Secondary Schools         19,299         19,745         20,128         20,480         21,140         21,446         21,542         21,591         21,583         21,318         21,036         24,075         87,38%           Alternative Education         29         44         18         54         15         20         30         17         113 <t< td=""><td>ε</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	ε													
North Harford High														
Patterson Mill Middle/High														
Total High Schools         10,369         10,751         10,957         11,166         11,488         11,664         11,920         12,225         12,311         12,262         12,733         13,615         93.52%           Total Secondary Schools         19,299         19,745         20,128         20,480         21,140         21,446         21,542         21,591         21,583         21,318         21,036         24,075         87.38%           Alternative Education         29         44         18         54         15         20         30         17         113         139         155         200         77.50%           Restoration Academy (Charter)         - <td< td=""><td><u> </u></td><td></td><td>-</td><td>_</td><td>_</td><td>_</td><td>-</td><td>_</td><td>_</td><td>_</td><td>_</td><td></td><td></td><td></td></td<>	<u> </u>		-	_	_	_	-	_	_	_	_			
Alternative Education 29 44 18 54 15 20 30 17 113 139 155 200 77.50% Restoration Academy (Charter) 21 78 125 62.40% John Archer 137 143 141 155 165 165 164 154 158 152 160 159 300 53.00% Total Special Schools 166 187 159 209 180 184 184 175 265 320 392 625 62.72% Total All Schools 38,584 38,968 39,348 39,562 39,995 40,264 40,203 40,294 40,212 39,571 39,175 42,825 91.48% Teachers & Therapists Staff (1) 2,288 2,307 2,370 2,442 2,486 2,579 2,590 2,357 2,437 2,589 2,809	ē.	10,369	10,751	10,957	11,166	11,488	11,664	11,920	12,225	12,311	12,262			
Restoration Academy (Charter)         -	Total Secondary Schools	19,299	19,745	20,128	20,480	21,140	21,446	21,542	21,591	21,583	21,318	21,036	24,075	87.38%
Restoration Academy (Charter)         -	· · · · · · · · · · · · · · · · · · ·					15						155		
Total Special Schools         166         187         159         209         180         184         184         175         265         320         392         625         62.72%           Total All Schools         38,584         38,968         39,348         39,562         39,995         40,264         40,203         40,294         40,212         39,571         39,175         42,825         91.48%           Teachers & Therapists Staff (1)         2,288         2,307         2,370         2,442         2,486         2,579         2,590         2,357         2,437         2,589         2,809		-	-	-	-	-	-	-	-	-				
Total All Schools 38,584 38,968 39,348 39,562 39,995 40,264 40,203 40,294 40,212 39,571 39,175 42,825 91.48%  Teachers & Therapists Staff (1) 2,288 2,307 2,370 2,442 2,486 2,579 2,590 2,357 2,437 2,589 2,809	John Archer	137	143	141	155	165	164	154	158	152	160	159	300	53.00%
Teachers & Therapists Staff (1) 2,288 2,307 2,370 2,442 2,486 2,579 2,590 2,357 2,437 2,589 2,809	Total Special Schools	166	187	159	209	180	184	184	175	265	320	392	625	<u>62.72</u> %
	Total All Schools	38,584	38,968	39,348	39,562	39,995	40,264	40,203	40,294	40,212	39,571	39,175	42,825	<u>91.48</u> %
-	Teachers & Therapists Staff (1)	2,288	2,307	2,370	2,442	2,486	2,579	2,590	2,357	2,437	2,589	2,809		
	Student/Teacher Ratio	16.86	16.89		16.20	16.09	15.61	15.52		16.50	15.28	13.95		

Source: Monthly Report on Enrollment at September 30.

Source (1): Maryland State Department of Education Fact Book for relevant year Note: September 30 is the State's official enrollment date for the school year.

Enrollment by Grade Last Ten Years

	September 30,									
	<u>1998</u>	<u> 1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Elementary School:										
Preschool	89	76	84	66	80	86	83	66	55	53
Prekindergarten	737	799	829	827	836	811	849	825	841	813
Kindergarten	2,736	2,789	2,716	2,804	2,796	2,721	2,653	2,811	2,611	2,823
Grade 1	3,068	2,886	2,963	2,867	2,944	2,948	2,908	2,778	2,849	2,603
2	3,014	3,047	2,814	2,960	2,879	2,904	2,953	2,907	2,756	2,848
3	3,227	3,017	3,062	2,880	3,025	2,923	2,937	2,964	2,894	2,761
4	3,074	3,265	3,072	3,115	2,932	3,068	3,006	2,971	2,947	2,906
5	3,038	3,137	3,292	3,105	3,106	2,978	3,139	3,042	2,980	2,940
Total Elementary School	18,983	19,016	18,832	18,624	18,598	18,439	18,528	18,364	17,933	17,747
Middle School:										
Grade 6	2,994	3,065	3,223	3,305	3,139	3,113	2,983	3,090	2,995	2,948
7	3,062	3,036	3,042	3,268	3,331	3,200	3,137	3,010	3,052	3,042
8	2,940	3,070	3,051	3,079	3,315	3,311	3,249	3,189	3,040	3,090
Total Middle School	8,996	9,171	9,316	9,652	9,785	9,624	9,369	9,289	9,087	9,080
High School:										
Grade 9	3,138	3,164	3,295	3,119	3,214	3,456	3,640	3,508	3,402	3,340
10	2,686	2,780	2,850	3,105	3,007	2,987	3,071	3,220	3,107	3,029
11	2,614	2,553	2,615	2,759	2,792	2,734	2,825	2,931	2,995	2,869
12	2,355	2,478	2,443	2,520	2,629	2,734	2,703	2,748	2,887	2,951
Total High School	10,793	10,975	11,203	11,503	11,642	11,911	12,239	12,407	12,391	12,189
Special Education	196	186	211	216	239	229	158	152	160	159
<b>Total Enrollment</b>	38,968	39,348	39,562	39,995	40,264	40,203	40,294	40,212	39,571	39,175

Source: Monthly Report on Enrollment at September 30.

Note: September 30 is the State's official enrollment date for the school year.

Other Data Last Ten Fiscal Years

	Per Pupil Expen	ditures*	Number of	Food Ser	vices****
Fiscal Year	Dollars	State Rank**	School Bus Riders***	Breakfasts Served	Lunches Served
1999	6,532	23	33,504	427,627	2,501,839
2000	6,962	23	33,140	397,346	2,385,171
2001	7,312	23	32,952	444,326	2,485,410
2002	7,304	24	33,850	501,288	2,626,581
2003	7,655	24	33,720	516,174	2,683,060
2004	7,816	24	34,140	632,276	2,947,239
2005	8,237	24	35,119	707,951	3,378,561
2006	9,104	23	35,340	791,792	3,527,756
2007	not availab	ole	34,226	847,799	3,651,405
2008	not availab	ole	33,797	865,842	3,554,739

<sup>\*</sup> Source: Maryland State Department of Education

<sup>\*\*</sup> Ranking of the State's 24 school systems

Student Academic Performance 2008 Test Results

		Harford	State	Nation		Harford	State	Nation
Scholastic Assessment To	est (SAT) Average Score Verbal Math Writing	505 521 490	499 502 497	502 519 494	High School Ass Percent Passing English 2 Biology Government	Not Available Not Available Not Available Not Available	opicale	ngicale
Maryland School Assess		Percent Pa		424	Algebra	Not Available  Percent P	rot Passing	Rote
	Reading				Math		<b>-</b>	
Grade 3	Advanced Proficient Basic*	12.6% 69.1% 12.6%	16.9% 66.1% 17.0%		Advanced Proficient Basic*	28.6% 59.9% 11.5%	26.7% 55.9% 17.4%	
Grade 4	Advanced Proficient	25.5% 64.7%	27.9% 60.5%		Advanced Proficient	46.1% 45.3%	42.4% 46.2%	
Grade 5	Basic* Advanced Proficient Basic*	9.9% 59.4% 32.1% 8.5%	11.5% 51.0% 35.7% 13.3%	. 7)	Basic* Advanced Proficient Basic*	8.6% 28.7% 57.1% 14.2%	11.4% 25.4% 55.1% 19.5%	$\ddot{i}cabl_{ m e}$
Grade 6	Advanced Proficient Basic*	50.4% 37.4% 12.2%	42.9% 38.8% 18.2%	<sup>nor</sup> applicable	Advanced Proficient Basic*	31.4% 48.1% 20.5%	31.8% 44.0% 24.2%	<sup>n</sup> ot <sup>a</sup> pplicable
Grade 7	Advanced Proficient Basic*	44.3% 41.5% 14.2%	42.9% 38.3% 18.8%	not a	Advanced Proficient Basic*	20.8% 51.1% 28.0%	21.7% 46.5% 31.8%	
Grade 8	Advanced Proficient Basic*	43.2% 38.9% 17.9%	34.1% 38.7% 27.2%		Advanced Proficient Basic*	29.5% 34.1% 36.5%	29.0% 32.8% 38.1%	
English 2	Advanced Proficient Basic*	Not Available Not Available Not Available			Algebra/DA Advanced Proficient Basic*	Not Available Not Available Not Available		

Source: Office of Accoutability, HCPS

#### Insurance SummaryFY2008

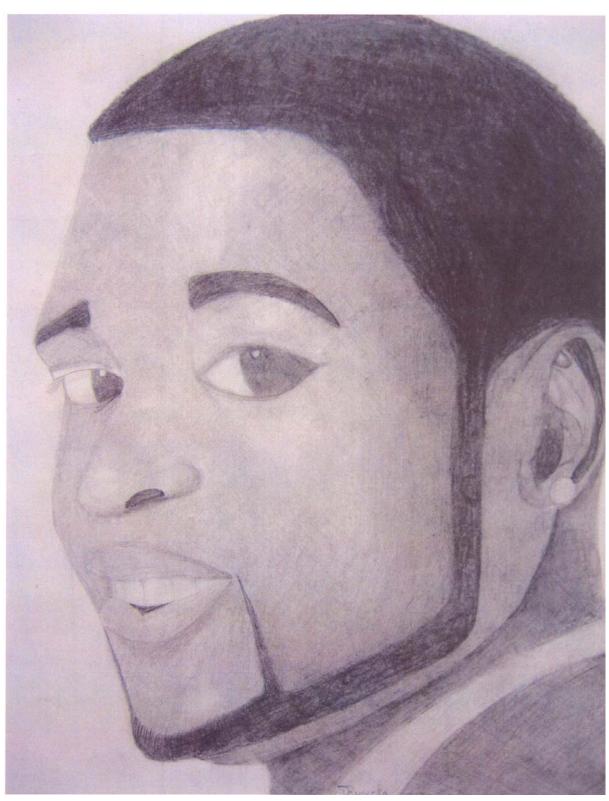
Type of Coverage	Name of Company	Policy Number	Policy Period	Limits
Workers Compensation	MABE Group Self-Insurance Fund	N/A	7/1/07-6/30/08	Statutory up to \$400,000
Excess Workers Compensation	Safety National	SP-1R64-MD	7/1/07-6/30/08	Statutory excess of \$400,000
Comprehensive General Liability	MABE Group Insurance Pool	N/A	7/1/07-6/30/08	\$100,000 per occurrence \$1 million per occurrence should sovereign immunity be abrogated
Personal Injury Liability	MABE Group Insurance Pool	N/A	7/1/07-6/30/08	\$100,000 per occurrence \$1 million per occurrence should sovereign immunity be abrogated
Automobile Liability	MABE Group Insurance Pool	N/A	7/1/07-6/30/08	\$100,000 combined single limit \$1 million combined single limit for Bus Contractors
Excess School Bus Liability	Lexington Insurance Company	86036	07/1/07-7/1/08	\$1 million excess of \$1 million **Contracted buses only
Personal Injury Protection	MABE Group Insurance Pool	N/A	7/1/07-6/30/08	\$2,500 per covered person for any one accident
Automobile Physical Damage	MABE Group Insurance Pool	N/A	7/1/07-6/30/08	Actual cash value
Garage Keepers Liability	MABE Group Insurance Pool	N/A	7/1/07-6/30/08	\$100,000 per loss
Criminal Proceeding and Intentional Conduct Defense Reimbursement	MABE Group Insurance Pool	N/A	7/1/07-6/30/08	\$50,000 per covered person \$100,000 annual aggregate
Property and Boiler and Machinery	MABE Group Insurance Pool	N/A	7/1/07-6/30/08	\$500,000 per occurrence
Excess Property and Boiler and Machinery	PEPIP	PEPIP0708	7/01/07-6/30/08	\$1 billion per occurrence excess of \$500,000
Crime	St. Paul	F1-1697	9/01/07-6/30/08	\$2,500,000 per loss
School Board Legal Liability	MABE Group Insurance Pool	N/A	7/1/07-6/30/08	\$250,000 per occurrence \$5 million per occurrence should sovereign immunity be abrogated
Catastrophic Student Accident	AIG	SRG 0009100979	8/01/07-8/01/08	\$5,000,000 Medical Expense \$1,000,000 Catastrophic Cash \$1,000,000 Catastrophic Cash

Source: Office of Risk Management

Facilities Information As of June 25, 2007

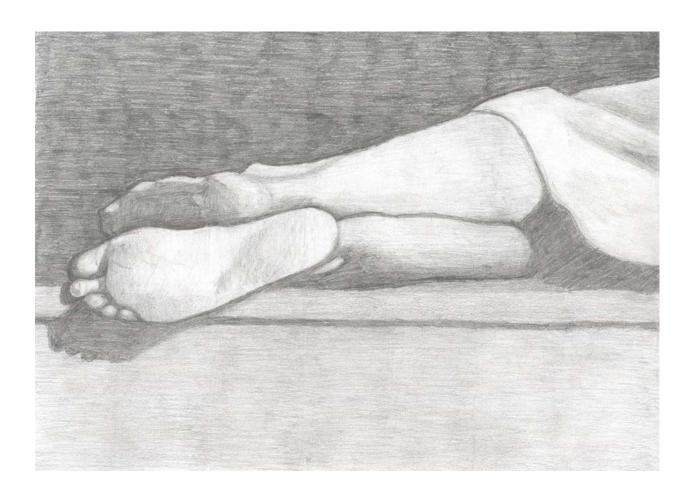
	Gross Square Feet	Acres	Year Constructed	Age in Years
Central Offices		110105		
102 S. Hickory	73,122	0.77	2005	3
Hickory Annex	39,930	7.15	n/a	n/a
Forest Hill Annex	30,315	5.96	n/a	n/a
45 E. Gordon	14,060	7.38	1882 to 1982	126
Special Schools	21.647	245.22	1004 / 2000	004
Harford Glen	31,647	245.23	1804 to 2000 1971	204 37
John Archer Center for Educational Opportunity	63,984 107,087	15.00 23.46	1965	43
High Schools	107,007	23.40	1703	40
Aberdeen High	209,150	23.46	2004	4
Bel Air High	187,980	40.00	1950	58
C. Milton Wright High	220,910	60.00	1980	28
Edgewood High	193,660	48.95	1954	54
Fallston High	233,500	96.59	1977	31
Harford Technical High	218,225	55.00	1978	30
Havre de Grace High	144,815	35.00	1955	53
Joppatowne High	183,573	65.16	1972 1950	36
North Harford High Patterson Mill High & Middle	245,238 265,000	73.00 79.85	2007	58 1
Middle Schools	203,000	19.63	2007	ı
Aberdeen Middle	196,800	43.83	1973	35
Bel Air Middle	164,900	25.84	1961	47
Edgewood Middle	166,530	34.21	1965	43
Fallston Middle	130,284	96.59	1993	15
Havre de Grace Middle	102,000	37.34	1967	41
Magnolia Middle	149,100	69.33	1979	29
North Harford Middle	173,728	40.00	1976	32
Patterson Mill Middle	-	-	2007	1
Southampton Middle	188,134	35.99	1970	38
Elementary Schools Abingdon Elementary	91,229	28.49	1992	16
Bakersfield Elementary	65,691	10.00	1961	47
Bel Air Elementary	49,748	6.31	1984	24
Church Creek Elementary	85,801	20.51	1994	14
Churchville Elementary	52,360	6.46	1931	77
Darlington Elementary	24,237	7.89	1938	70
Deerfield Elementary	57,529	19.00	1962	46
Dublin Elementary	44,385	24.69	1941	67
Edgewood Elementary	67,341	44.71	1969	39
Emmorton Elementary	63,000	22.04 8.44	1994 2000	14 8
Forest Hill Elementary Forest Lakes Elementary	64,722 68,971	20.03	2000 1997	11
Fountain Green Elementary	60,000	23.87	1993	15
George D. Lisby Elementary	56,295	20.01	1968	40
Halls Cross Roads Elementary	63,082	12.73	1943	65
Havre de Grace Elementary	65,085	10.25	1949	59
Hickory Elementary	77,958	33.11	1950	58
Homestead-Wakefield Elementary	115,458	36.53	1958	50
Jarrettsville Elementary	61,275	27.44	1962	46
Joppatowne Elementary	54,885	17.19	1965	43
Magnolia Elementary	59,900	17.00	1975	33
Meadowvale Elementary Norrisville Elementary	69,000 37,417	13.26 11.54	1959 1967	49 41
North Bend Elementary	60,221	18.23	1991	17
North Harford Elementary	49,703	20.00	1984	24
Prospect Mill Elementary	65,833	15.00	1973	35
Ring Factory Elementary	59,132	34.26	1990	18
Riverside Elementary	55,711	13.18	1968	40
Roye Williams Elementary	78,126	28.00	1953	55
William Paca Elementary	54,452	47.00	1964	44
William S. James Elementary	58,500	15.00	1976	32
Youths Benefit Elementary	96,616	26.18	1953	55
Total	5,767,335	1,923.44		

Source: Educational Facilities Master Plan 2008



Davis Ruzicka, C. Milton Wright High School, Grade 9

# Compliance Section



Caira Stovall, Joppatowne High School, Grade 9



# Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Members of the Board of Education of Harford County Bel Air, Maryland

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Harford County Public Schools as of and for the year ended June 30, 2008, which collectively comprise Harford County Public Schools' basic financial statements and have issued our report thereon dated September 12, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### **Internal Control over Financial Reporting**

In planning and performing our audit, we considered Harford County Public Schools' internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the entity's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Timonium Corporate Center 9515 Deereco Road, Suite 500 Timonium, Maryland 21095 tel: 410.453.0900 fax: 410.453.0914



#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Harford County Public Schools' financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

However, we noted other matters involving internal control over financial reporting that we have reported to management of the Harford County Public Schools in a separate letter dated September 12, 2008.

This report is intended solely for the information and use of the Members of the Board of Harford County Public Schools, management, the Maryland State Department of Education and federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

Baltimore, Maryland September 12, 2008

Clifton Genderson LLP

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