

Comprehensive Annual Financial Report

For the Fiscal Year ended June 30, 2013

A Component Unit of Harford County, Maryland
Prepared by the Division of Business Services Finance Department



2012-2013 Board of Education of Harford County



Francis F. "Rick" Grambo, III
President
Elected Member
Councilmanic District D



Nancy Reynolds
Vice President
Appointed Member-at-Large



Alysson L. Krchnavy
Appointed Member-at-Large



Joseph A. Hau
Appointed Member-at-Large



James D. Thornton
Appointed Member-at-Large



Thomas Fitzpatrick
Appointed Member-at-Large



Arthur F. Kaff, Esq.
Appointed Member-at-Large



Robert L. Frisch
Elected Member
Councilmanic District A



Cassandra R. Beverley, Esq.
Elected Member
Councilmanic District B



Panashe Mutombo
Student Representative



Robert M. Tomback, Ph.D.
Secretary-Treasurer
Superintendent of Schools
Term end June 30, 2013



Barbara P. Canavan
2013 Interim
Superintendent of Schools
Term start July 1, 2013

COVER

CLOCKWISE FROM TOP LEFT: Janet L. Meuller of Havre de Grace Elementary School is announced as the 2013 Harford County Public Schools Nurse of the Year during the event's annual banquet, held this year at The Open Door Cafe; The 2013-14 Harford County Public Schools Teacher of the Year, Kristin M. Schaub, working with her fifth grade students at Havre de Grace Elementary School; HCPS 2012-13 Teacher of the Year, language arts teacher Christina O'Neill, in her classroom at Bel Air Middle School; Lauren Hunter, reading specialist at William Paca/Old Post Road Elementary School, was presented with the prestigious Milken Foundation Award at a surprise assembly in December 2012; Rebecca Gault of Bel Air Middle School was inducted into the National Teachers Hall of Fame in April 2013 at a surprise event; and Ring Factory Elementary school was named a 2013 Blue Ribbon School of Excellence.

Cover design by Denée Crumrine, Graphic Design & Technical Specialist, HCPS Communications Office.



HARFORD COUNTY

PUBLIC SCHOOLS

.....
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Comprehensive Annual Financial Report For the Fiscal Year ended June 30, 2013

Component Unit of Harford County, Maryland

Prepared by the Division of Business Services
Finance Department

102 South Hickory Avenue
Bel Air, Maryland 21014

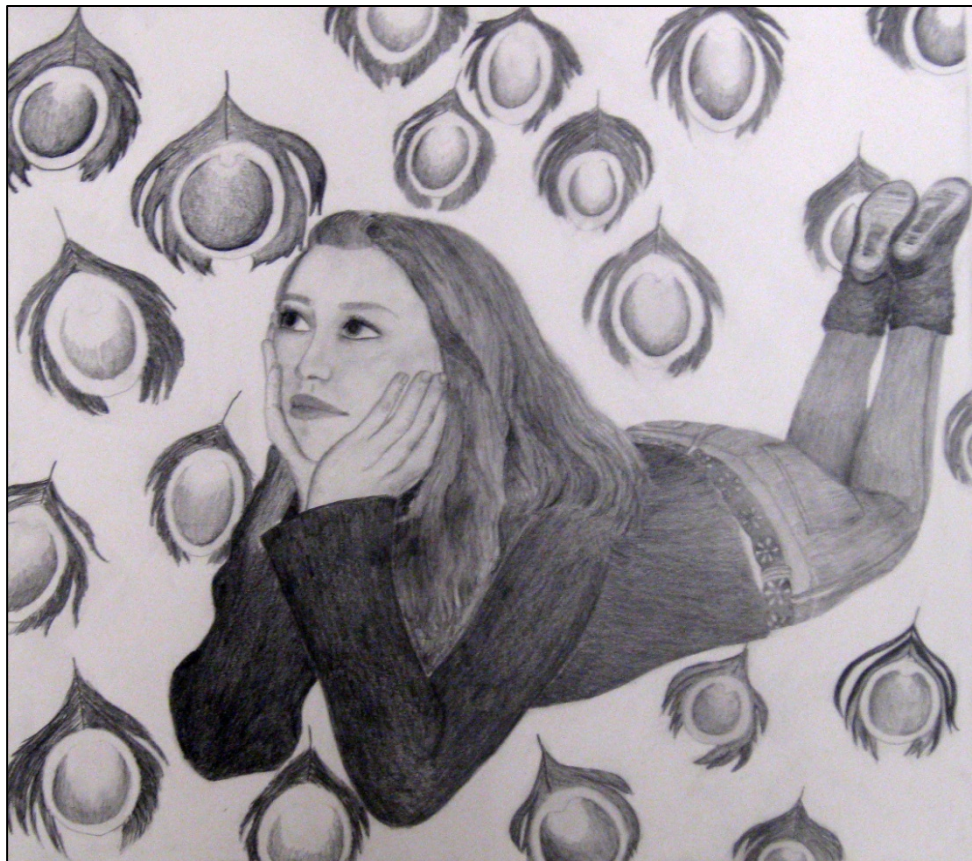
Office of Civil Rights Statement for Harford County Public Schools

The Harford County Public School System does not discriminate on the basis of race, color, sex, age, national origin, religion, sexual orientation, marital status, genetic identification, political affiliation, or disability in matters affecting employment or in providing access to programs to employees. Inquiries related to the policies of the Board of Education of Harford County should be directed to the Manager of Communications, 410-588-5203.

Harford County Public Schools

Student Contributors for Pictures:

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Haley Coppinger	2	Ring Factory Elementary School	4
Michael Capozzoli	12	C. Milton Wright High School	5
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Xiara Long	8	Aberdeen Middle School	28
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Rachel McCarthy	11	C. Milton Wright High School	84



**Tyra Losh, Grade 12, Havre de Grace High School
Teacher: Jenna Zimmerman**

Harford County Public Schools

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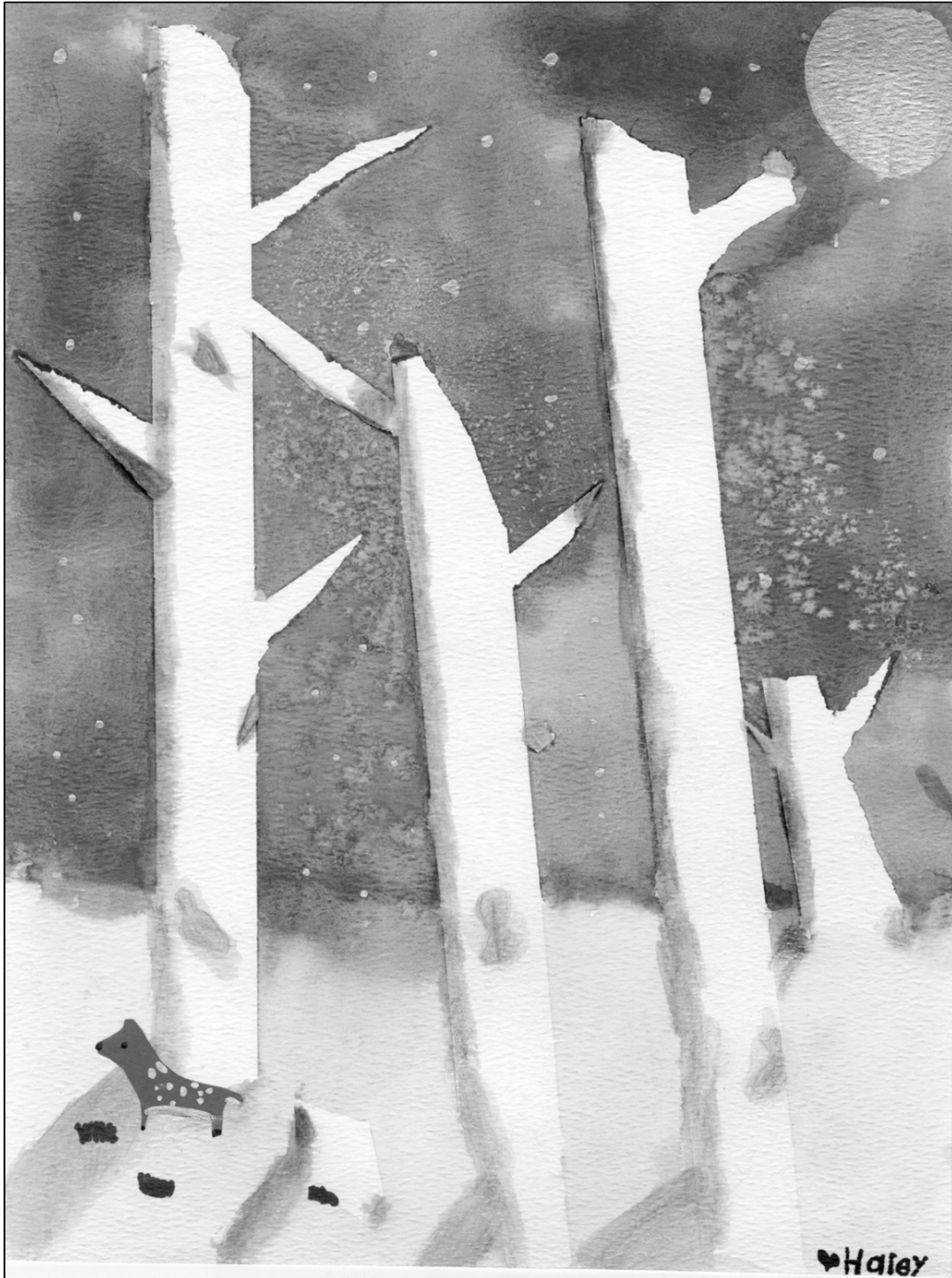
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Harford County Public Schools

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Introductory Section



Haley Coppinger, Grade 2, Ring Factory Elementary School
Teacher: Amber Seyler-Vyskocil

Harford County Public Schools

Vision

Harford County Public Schools will be a community of learners in which our public schools, families, public officials, businesses, community organizations, and other citizens work collaboratively to prepare all of our students to succeed academically and socially in a diverse, democratic, change-oriented, and global economy.

Mission

The mission of Harford County Public Schools is to promote excellence in instructional leadership and teaching and to provide facilities and instructional materials that support teaching and learning for the 21st century. The Harford County Board of Education will support this mission by fostering a climate for deliberate change and monitoring progress through measurable indicators.

Goals

1. To prepare every student for success in postsecondary education and a career.
2. To encourage and monitor engagement between the school system and the community to support student achievement.
3. To hire and support skilled staff who are committed to increasing student achievement.
4. To provide safe, secure, and healthy learning environments that are conducive to effective teaching and learning.



**Michael Capozzoli, Grade 12, C. Milton Wright High School
Teacher: Keri MacKinnon**

Board of Education of Harford County

The members of the Board as of June 30, 2013, their represented areas, and expiration of their terms are as follows:

<u>Title</u>	<u>Name</u>	<u>Representation</u>	<u>Term Ends</u>
President	Francis F. "Rick" Grambo, III	Councilmanic District D	2015
Vice-President	Nancy Reynolds	Appointed Member-at-Large	2015
Other members	Robert L. Frisch	Councilmanic District A	2015
	James D. Thornton	Appointed Member-at-Large	2015
	Cassandra R. Beverley, Esq.	Councilmanic District B	2015
	Alysson L. Krchnavy	Appointed Member-at-Large	2013
	Joseph A. Hau	Appointed Member-at-Large	2015
	Thomas Fitzpatrick	Appointed Member-at-Large	2015
	Arthur F. Kaff, Esq.	Appointed Member-at-Large	2015
Student member	Panashe Mutombo		2013

Effective July 1, 2009, legislation changed the Board of Education of Harford County from a fully appointed Board to an elected-appointed Board consisting of six elected members and three members appointed by the Governor of the State of Maryland for four-year terms to be phased in over a period of time. For details on Senate Bill 629, visit mlis.state.md.us. In addition, there is a student representative to the Board who serves a one-year term while a high school senior. The student is elected by the Harford County Regional Association of Student Councils.

Administration as of July 1, 2013

Robert M. Tomback, Ph.D.
Superintendent until June 30, 2013

Barbara P. Canavan
Interim Superintendent beginning July 1, 2013

Joseph P. Licata
Chief of Administration

Patrick P. Spicer, Esquire
General Counsel

Cornell S. Brown, Jr.
Assistant Superintendent for Operations

Jean A. Mantegna
Assistant Superintendent for Human Resources

James M. Jewell, CPA
Assistant Superintendent for Business Services

Edward B. Fields, III
Director of Budget

Patti Jo Beard
Executive Director of Facilities Management

Stephen C. Lentowski
Director of Student Services

Angela Morton
Executive Director of Elementary School Performance

H. Andrew Moore, II
Director of Information and Technology

Joseph A. Schmitz
Executive Director of Middle & High School Performance

Charles L. Taibi
Director of Transportation

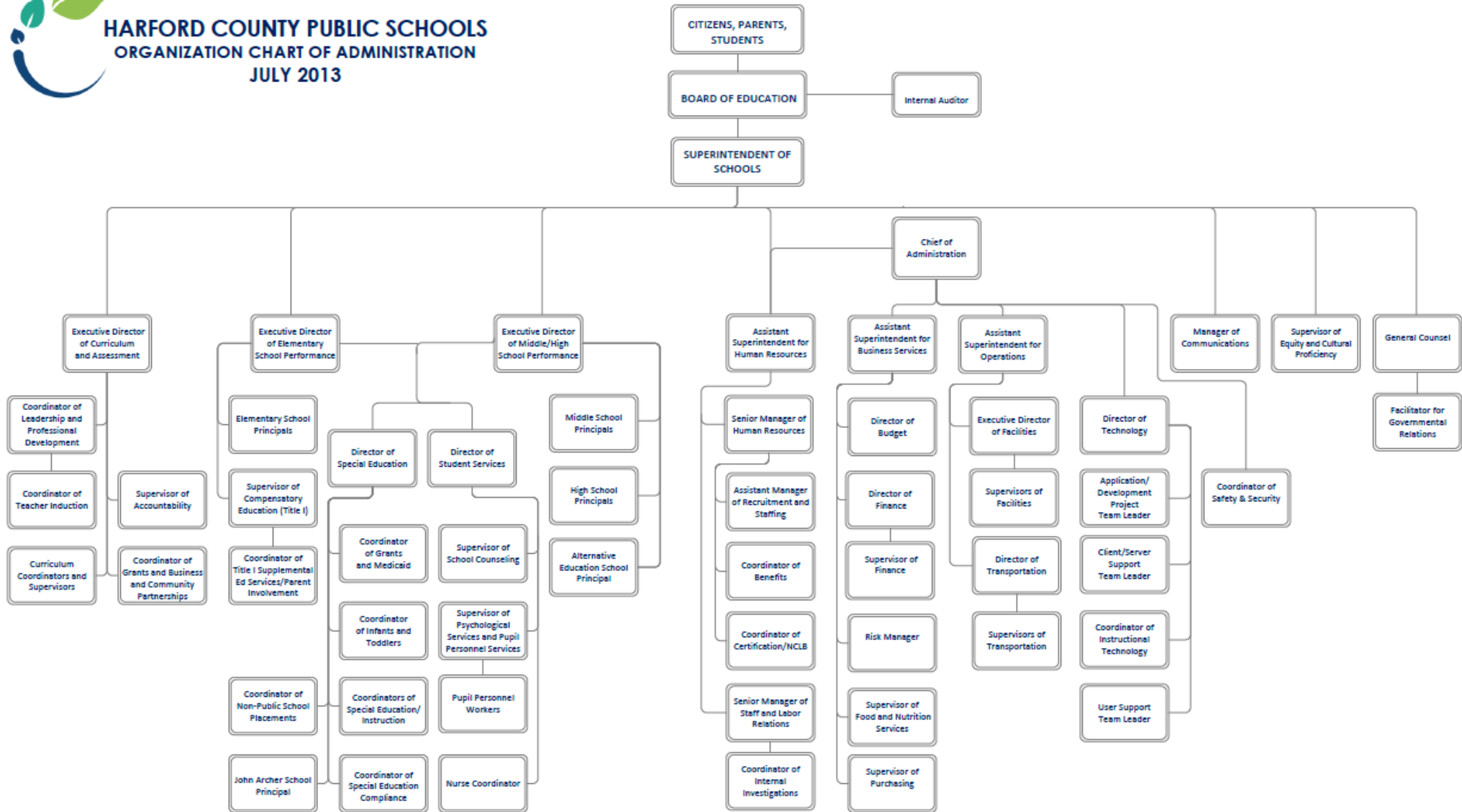
Ann-Marie Spakowski
Director of Special Education

John G. Staab, CPA
Director of Finance

Dr. Susan Brown
Acting Executive Director of Curriculum & Instruction



HARFORD COUNTY PUBLIC SCHOOLS
ORGANIZATION CHART OF ADMINISTRATION
JULY 2013



Business Services
James M. Jewell, CPA, CPFA
Assistant Superintendent
410-588-5321

September 30, 2013

Members of the Board of Education:

The Public School Laws of the State of Maryland require school districts publish within three months of the close of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for the fiscal year ended June 30, 2013.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable rather than absolute assurance that the financial statements are free of any material misstatements.

SB & Company, LLC, a firm of licensed certified public accountants, have issued an unmodified (“clean”) opinion on Harford County Public Schools (HCPS) financial statements for the fiscal year ended June 30, 2013. The independent public accountants’ report is located at the front of the financial section of this report.

Management’s discussion and analysis (MD&A) immediately follows the independent public accountants’ report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complement this letter of transmittal and should be read in conjunction with it.

All funds and accounts of the HCPS are included in the comprehensive annual financial report. For financial reporting purposes, HCPS has been defined as a component unit of the Harford County Government. Therefore, HCPS is included in the comprehensive annual financial report of Harford County.

Profile of the Government

HCPS is a component unit of Harford County Government and financial statements and footnotes will be included in the Harford County Government Comprehensive Annual Financial Report. Harford County Public Schools (HCPS) is a fiscally dependent school system with an

actual enrollment of 37,868 students in fiscal 2013. HCPS is the 147th largest school system of the 13,639 regular school districts in the country when ranked by enrollment.¹ This places HCPS in the top one percent of school districts by size. There are 24 school districts in the State of Maryland and HCPS is ranked 8th in size. The student body will be served by a projected 4,994.3 FTE faculty and staff positions for fiscal 2014.

Harford County has 54 public schools and 46 non-public schools² located within the County. Citizens in the County have a choice of public or private schools. 37,868 students attend public schools. The number of students attending private schools is unknown. The 2012 estimated population of Harford County was 246,700³. According to the U.S. Census Bureau, the school-age population in 2011 was 44,614, of which 38,222 or 85.6% attended public schools. School enrollment was 35,963 in 1994 and reached a peak of 40,294 in 2006.

County Government perspective on local economy⁴

There continues to be a tremendous amount of uncertainty regarding the national economy in the immediate and long-term. The federal government has been a positive influence on Maryland and Harford County during the most recent recession. The Base Realignment and Closure (BRAC) process ended in September 2011. Harford County's economic outlook into fiscal year 2013 appears stable due to sound fiscal management policies and a history of financial conservatism.

The revenue outlook for fiscal year 2013 remained challenging, while preparing the fiscal year 2014 budget. Cuts in State funding to the County, and increased mandates from the State and Federal governments to local jurisdictions played a major influence in the budget revenue estimates. The revenue outlook for fiscal year 2014 is guarded. The County has major concerns about the global economy, the housing market and an unclear picture of both Federal and State finances and their impact on local subdivisions. The County's largest revenue source remains real property taxes in spite of recent declines in the real estate market. Property taxes in FY 2003 were \$156.1 million and were \$296 million in FY 2012, and increase of 89.6% over ten years. Property taxes rates were reduced during this ten year time frame. Total taxable assessable base was \$15,505 million in FY 2003 and increased to \$239,876 million in FY 2012 for a ten year increase of 93%. Income taxes totaled \$119.3 million in FY 2003 and increased to \$182.6 in FY 2012 for an increase of 53% over ten years.

The County Government must also contend with reductions in revenues tied to the State and affected by Maryland's budget shortfalls. The most significant revenue reductions have been Highway User tax revenue. There has been a 94 percent reduction in Highway User revenue from fiscal year 2009 through fiscal year 2012 with no sign of a recovery to 2009 revenue levels going forward. A Special Session of the Maryland General Assembly in May, 2012 passed legislation shifting 50% of the teacher's pension costs to the local subdivisions for Fiscal Year

¹U.S. Department of Education, National Center for Education Statistics, Common Core of Data(CCD), "Public Elementary/ Secondary School Universe Survey," 2009-10, Table 92.

² Maryland State Department of Education Fact Book for the Fiscal Year 2011-2012.

³ Harford County Department of Planning and Zoning.

⁴ Excerpts from the Harford County Government Comprehensive Annual Financial Report for the year ended June 30, 2012.

2013. The transfer of pension costs will be phased in over a four year period, with Harford County assuming 100 percent of the liability in fiscal year 2016. Harford County's share of teacher's pension liability for fiscal year 2014 is \$7,009,102.

Long-term financial planning for the school system

In 2002, the State legislature enacted the Bridge to Excellence in Public Schools Act. This law initiated major changes in the State financing of local schools in an effort to achieve both funding equity and adequacy between Maryland's 24 school districts. The law achieved its promise of an increase in State funding to public education of \$1.3 billion over six years. However, the governor of Maryland convened a special session of the Maryland General Assembly in October 2007 to reduce the projected \$1.5 billion state structural deficit. During the special session, increases in taxes were approved and planned funding increases for public education were curtailed through FY 2012. As a result, increases in State Aid to the Unrestricted Budget will be at a maximum growth of 1% over next year.

In 2009, the State legislature enacted changes to the Harford County Board of Education membership. Currently, the Board is comprised of five members appointed by the governor, three elected members, and one student member. The legislation expands the Board to nine members and one student member. Ultimately, six members will be elected and three appointed by the governor. The transition will not be complete until the Board is seated in 2015.

In the General Assembly Session of 2012, the State changed the Maintenance of Effort Law clearly defining the minimum local government funding. This change could affect future County contributions to education.

Relevant financial policies

Primary funding is provided by the State of Maryland and Harford County Government. The budget is approved by the Board of Education and the Harford County Council in accordance with State laws. The Board has no authority to levy and collect taxes or increase the budget. Formal budgetary integration, including encumbrance accounting, is employed as a management control device during the year for the governmental fund types. Management is authorized to transfer funds within major categories of expenditure, as defined by statute. Transfers between categories of expenditure during the fiscal year require approval of the Board of Education, Harford County Executive, and Harford County Council.

By statute, in order to receive any increase in State basic school aid, each county must appropriate an amount equal to, or greater than, the prior year per pupil appropriation. Referred to as the 'maintenance of effort' calculation, it provides that if there is no enrollment growth county funding will remain the same as that of the prior year in terms of total dollars. Counties often appropriate in excess of the minimum amount stipulated in the law.

Capital projects are funded by Harford County Government and the State of Maryland. The Board of Education has no authority to issue general obligation debt. Funds are budgeted and

appropriated on both a project and annual basis. Capital projects funds do not lapse at the end of each year and may be expended until completion of the project. Budget transfers between projects require the approval of the Board of Education, Harford County Executive, and the Harford County Council.

Awards and Acknowledgements

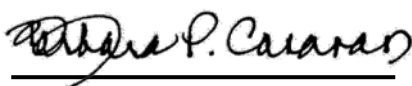
The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Harford County Public Schools for its comprehensive annual financial report for the fiscal year ended June 30, 2012. This was the ninth consecutive year that the school system has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a school system must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

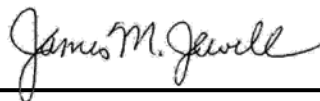
In addition, HCPS also received the GFOA's Distinguished Budget Presentation Award for its annual budget document for the Year Beginning July 1, 2012. In order to qualify for the Distinguished Budget Presentation Award, the budget document was judged to be proficient in several categories, including as a policy document, a financial plan, an operations guide, and a communications device.

The preparation of this report would not have been possible without the services of the entire staff of the Finance Department under the direction of John G. Staab, CPA, Director of Finance, and the Office of Internal Audit under the direction of Jennifer A. Birkelien, CPA, Internal Auditor, and SB & Company, LLC. Many other offices in the system contributed to provide data for this report, including the students whose art work is published throughout the document. Our appreciation is extended to all who assisted in the timely closing of the school system's financial records and in the preparation of this report. Credit must also be given to the Superintendent and Board of Education for their unfailing support for maintaining the highest standards of professionalism in the management of HCPS' finances.

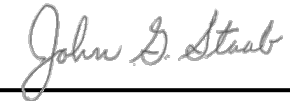
Sincerely,



Barbara P. Canavan
Interim Superintendent



James M. Jewell, CPA, CPFA
Assistant Superintendent



John G. Staab, CPA
Finance Director

JMJ/MJP



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Harford County Public Schools
Maryland**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2012

Executive Director/CEO

Financial Section



**Mia Spalding, Grade 9, Harford Technical High School
Teacher: Judy Demond**



Report of Independent Public Accountants

Members of The Board of
Education of Harford County
Bel Air, Maryland

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Harford County Public Schools (HCPS), a component unit of Harford County, Maryland as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise HCPS' basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

HCPS' management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller of the General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Harford County Public Schools as of June 30, 2013, and the changes in its respective financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.



SB & COMPANY, LLC
EXPERIENCE • QUALITY • CLIENT SERVICE

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, schedule of funding progress, and budgetary comparison information as listed in the accompanying table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise HCPS' basic financial statements. The accompanying food service fund schedule of revenues, expenditures and changes in fund balance compared to budget, school construction fund schedule of expenditures by project, school funds (agency funds) combining statement of increases, decreases, and fund balances, combining statement of fiduciary net position – agency funds and combining statement of changes in assets and liabilities – agency funds (collectively, the Supplemental Information) are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying Supplemental Information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Supplemental Information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections as listed in the accompanying table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated September 11, 2013, on our consideration of HCPS' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering HCPS' internal control over financial reporting and compliance.

Hunt Valley, Maryland
September 11, 2013

Harford County Public Schools

Management's Discussion and Analysis (MD&A)

June 30, 2013

As Management of the Harford County Public Schools (HCPS), we offer readers of the HCPS financial statements this narrative overview and analysis of the financial activities of HCPS for the fiscal year ended June 30, 2013. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages 8-11 of this report. All amounts, unless otherwise indicated, are expressed in thousands of dollars.

Management's Discussion and Analysis (MD&A) is an element of the reporting model adopted by the Governmental Accounting Standards Board (GASB) in their Statement No. 34 Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments issued June 1999. Certain comparative information between the current and prior fiscal years is required to be presented in the MD&A.

The goal of MD&A is for the HCPS' financial managers to present an objective and easily readable analysis of its financial activities based on currently known facts, decisions, or conditions.

Financial Highlights

- The assets for Harford County Public Schools exceeded its liabilities at the close of the most recent fiscal year by \$421.8 million. Net assets as of June 30, 2012 were \$452.6 million and decreased by \$30.9 million for the year ended June 30, 2013.
- The final unrestricted General Fund budget increased by \$2,339,590 or 14% during the year from the originally adopted budget.
- The General Fund unrestricted, unassigned fund balance on a budgetary basis decreased from \$6,138,961 to \$5,374,477, a decrease of \$42,932 or (0.235%). Maintaining an unassigned fund balance was also a strategic decision to prepare for additional funding reductions or cost shifting by the state government.
- The unrestricted General Fund actual revenues were less than the final budget by \$296,500 or (0.06%), and expenditures were \$5,760,467, or (1.34%), under the final budget.
- The HCPS total liabilities increased by \$35.7 million during the current fiscal year. The key factor in this change was the increase of \$34.8 million in the noncurrent liabilities OPEB Obligation.

Harford County Public Schools

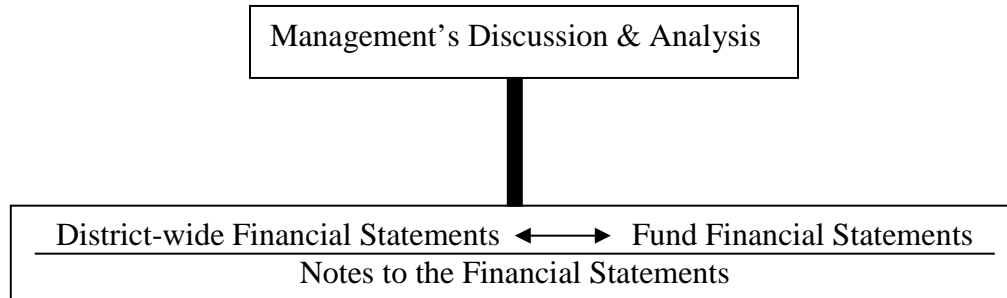
Management's Discussion and Analysis (MD&A)

June 30, 2013

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the Harford County Public Schools basic financial statements.

Basic Financial Statements



The illustration above represents the minimum requirements for the basic external financial statements. This report also contains other supplementary information in addition to the basic financial statements.

District-wide financial statements. In addition to the MD&A, the district-wide financial statements are the other primary addition to financial reporting under GASB Statement No. 34. The District-wide perspective is designed to provide readers with a complete financial view of the entity known as Harford County Public Schools. The financial presentation of this perspective is similar to a private sector business.

The *statement of net position* presents information on all of the assets and liabilities of HCPS with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of HCPS is improving or deteriorating. The *statement of activities* presents information showing how HCPS' net position changed during the most recent fiscal year.

These statements measure the change in total economic resources during the period utilizing the accrual basis of accounting. This means that any change in net assets is reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (like earned but unused employees leave), or for which cash has already been expended (depreciation of buildings and equipment already purchased).

The district-wide perspective is unrelated to budget and accordingly, budget comparisons are not provided.

Fund financial statements. A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. Harford County

Harford County Public Schools

Management's Discussion and Analysis (MD&A)

June 30, 2013

Public Schools uses fund accounting to ensure and demonstrate compliance with finance-related requirements. HCPS' funds are in two categories, governmental funds and fiduciary funds. Harford County Public Schools does not operate any enterprise activities that are reported as proprietary funds.

The measurement focus of these statements is current financial resources; therefore, the emphasis is placed on the cash flows of the organization within the reporting period or near future.

Accordingly, the modified accrual basis of accounting that measures these cash flows is used. In the case of Harford County Public Schools, open encumbrances are excluded from expenditures and the State of Maryland's contribution to the teachers' retirement system is added to revenue and expenditures.

Fund financial statements are also unrelated to budget and accordingly, budget comparisons are not provided in the presentation.

Budgetary presentation of individual fund financial information utilizing the current financial resources measurement focus and the budgetary basis of accounting are presented as part of the fund financial statements as well. In these statements, available cash flows of HCPS itself are measured as well as the commitment to acquire goods or services with that cash. Open encumbrances at year-end are included in the expenditures.

This is the legal basis upon which the budget is adopted so budget comparisons are provided. GASB Statement Number 34 requires that we present the original adopted budget as well as the final budget and discuss the changes between them.

	District-wide Statements	Fund Statements	Budgetary Fund Statements
Measurement Focus	Economic Resources	Current Financial Resources	Current Financial Resources
Basis of Accounting	Accrual	Modified Accrual	Cash and Commitments
Budget	No	No	Yes

The table above presents the differences in the presentation of the basic financial statements.

Fiduciary responsibility – Retiree Health Plan Trust, Scholarship, and School Activity Funds (Exhibit 8). HCPS is the trustee, or fiduciary, for its retiree health plan trust, scholarship, and school activity funds. These funds are reported as separate agency and trust funds. We exclude these activities from Harford County Public Schools' other financial statements because the assets cannot be used to finance HCPS' activities. We are responsible for ensuring that the assets reported in these Funds are used for their intended purposes.

Harford County Public Schools

Management's Discussion and Analysis (MD&A)

June 30, 2013

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the district-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain supplementary information immediately following the notes to the financial statements.

District-wide Financial Analysis

Net position over time may serve as a useful indicator of a district's financial position. In the case of HCPS, assets exceeded liabilities by \$421.8 million at the close of the fiscal year, which represents a decrease from the prior year of \$30.9 million. Although capital assets increased by \$8.9 million, the results of operations for the year were diminished by increasing liabilities associated with other post-employment benefits (OPEB).

By far, the largest portion of HCPS' net assets reflects the investment in capital assets (i.e., land, buildings, machinery, and equipment); less any related debt used to acquire those assets that are still outstanding. These capital assets are used to provide services to the students and citizens of Harford County and are not available for future spending. Although HCPS' investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these related liabilities. Minimal debt for assets is carried by HCPS. As previously explained, we are fiscally dependent and nearly all capital debt is carried by the County and State governments.

HCPS' net position as of June 30, 2013, are illustrated in the below table and Exhibit 1.

Harford County Public Schools Net Position

	<u>June 30, 2013</u>	<u>June 30, 2012</u>	<u>\$ Change</u>	<u>% Change</u>
Current and Other Assets	\$ 43,617,712	\$ 47,663,667	\$ (4,045,955)	-8.49%
Capital Assets	587,765,261	578,887,101	8,878,160	1.53%
Total Assets	<u>631,382,973</u>	<u>626,550,768</u>	<u>4,832,205</u>	<u>0.77%</u>
Current and Other Liabilities	9,196,137	8,409,531	786,606	9.35%
Long-Term Liabilities	200,425,632	165,523,299	34,902,333	21.09%
Total Liabilities	<u>209,621,769</u>	<u>173,932,830</u>	<u>35,688,939</u>	<u>20.52%</u>
Net Position	577,748,614	568,870,454	8,878,160	1.56%
Restricted Assets	10,298,709	11,834,170	(1,535,461)	-12.97%
Unrestricted	(166,286,119)	(128,086,686)	(38,199,433)	-29.82%
Total Net Position	<u>\$ 421,761,204</u>	<u>\$ 452,617,938</u>	<u>\$ (30,856,734)</u>	<u>-6.82%</u>

Harford County Public Schools

Management's Discussion and Analysis (MD&A)

June 30, 2013

The unrestricted deficit as of June 30, 2013 of \$166.3 million is the result of reducing the fund balance from the General Fund (Exhibit 3) of \$23 million by the compensated absences long-term liabilities of \$27.6 million and other post-employment benefits of \$162.8 million. We are committed by employee agreements to pay employees at retirement twenty-five percent (25%) of their earned but unused sick leave. For administrators the limit is 250 days, all others are up to 200 days, plus any earned and unused vacation. The long-term portion is the amount we expect to pay beyond June 30, 2014. A total of \$27.6 million exists at June 30, 2013 with \$4.4 million due within one year. The amount attributable to vacation leave is \$4.2 million and \$23.4 million for sick leave. Historically, this liability was funded on a "pay-as-you-go" basis from available current financial resources. This method is expected to continue. The remaining \$10.0 million long-term liability balance represents our obligations under the capital lease for the construction of the administration building.

Results of operations for HCPS as a whole are presented in Exhibit 2, the Statement of Activities. Approximately \$566.5 million in expenses are reported. To the extent possible, revenue directly attributed to the function or program is reported against the appropriate expense. Included in such revenues are charges for services and grants. \$397.8 million in expenses were supported using other general revenue sources not specifically attributed to a function or program.

The Food Services program is designed to be self-funded. Allocation of program revenues to expenses produced a net loss for this program.

Harford County Public Schools Statement of Activities

	<u>Total Cost of Services</u>	<u>Net Cost of Services</u>	<u>% Net Cost to Total</u>
Instruction	\$ 386,274,998	\$ 274,161,527	70.98%
Pupil personnel	2,352,817	2,204,999	93.72%
Health services	5,914,634	5,914,634	100.00%
Pupil transportation	39,753,623	27,649,214	69.55%
Operation and maintenance of plant	61,455,839	37,734,906	61.40%
Food services	16,515,061	1,156,752	7.00%
All others	54,208,212	48,932,198	90.27%
Total	<u>\$ 566,475,184</u>	<u>\$ 397,754,230</u>	<u>70.22%</u>
<u>All others</u>			
Administration	\$ 15,682,249	\$ 14,237,969	90.79%
Mid-level administration	37,698,530	34,295,968	90.97%
Community services	496,615	67,443	13.58%
Depreciation - unallocated	84,250	84,250	100.00%
Interest on debt	246,568	246,568	100.00%
Total	<u>\$ 54,208,212</u>	<u>\$ 48,932,198</u>	<u>90.27%</u>

Harford County Public Schools

Management's Discussion and Analysis (MD&A)

June 30, 2013

The above table summarizes the district-wide cost of services for each program or function. About 87.52% of the total costs of services are directly related to students' instruction and welfare. Of the remaining 12.48%, all but about 3.33% is used for the direct administration of schools and instructional support. It is important to note that in this report format, costs for employee benefits and depreciation on fixed assets are allocated to the appropriate program or function.

Total revenues decreased by 0.156% from the prior year, as shown in the table below. This decrease is attributable to decreases in operating grants as well as decreases in contributions and state aid. HCPS is fiscally dependent on local and state aid to fund its daily operations. State aid is largely formula driven based on student population and wealth. Local revenue, provided by the Harford County Government, is dependent upon the economic condition of the County. However, the education statute requires a minimum level of funding equal to the prior year's per pupil contribution times the current year projected enrollment. Most of the operating grant funding is from the State and Federal governments as well.

Expenses increased by 4.16%. The bulk of the increase, in terms of dollars, occurred in the instruction including special education, transportation, and operation of plant.

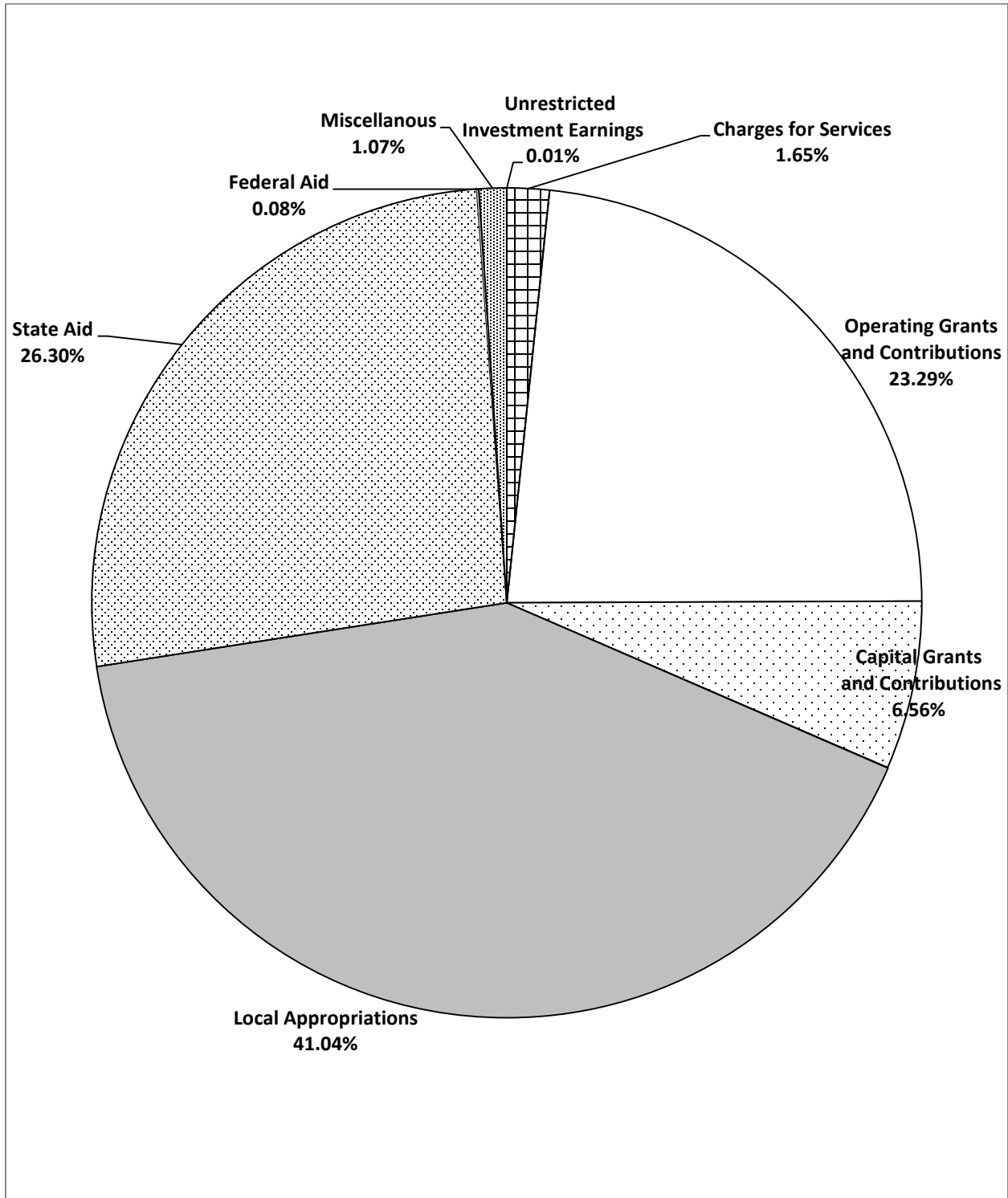
Harford County Public Schools Change in Net Position

	June 30, 2013	June 30, 2012	% Change
Revenues			
Charges for services	\$ 8,811,091	\$ 9,420,543	-6.47%
Operating grants and contributions	124,751,029	128,526,812	-2.94%
Capital grants and contributions	35,158,834	28,383,194	23.87%
Local appropriations	219,821,368	217,782,344	0.94%
State aid	140,878,658	143,455,592	-1.80%
Federal aid	448,890	1,345,207	-66.63%
Miscellaneous	5,717,630	7,507,665	-23.84%
Unrestricted investment earnings	30,950	32,894	-5.91%
Total revenues	535,618,450	536,454,251	-0.16%
Expenses			
Instruction	386,274,998	371,555,181	3.96%
Administration	15,682,249	16,113,511	-2.68%
Mid-level administration	37,698,530	37,070,005	1.70%
Pupil personnel services	2,352,817	2,322,350	1.31%
Health services	5,914,634	5,254,923	12.55%
Pupil transportation	39,753,623	37,331,566	6.49%
Operation of plant	43,244,956	40,267,000	7.40%
Maintenance of plant and equipment	18,210,883	16,989,239	7.19%
Community services	496,615	420,776	18.02%
Food services	16,515,061	15,829,476	4.33%
Interest on long-term debt	246,568	615,326	-59.93%
Depreciation - unallocated	84,250	85,824	-1.83%
Total expenses	566,475,184	543,855,177	4.16%
Change in Net Position	(30,856,734)	(7,400,926)	-316.93%
Net position - beginning of year	452,617,938	460,018,864	-1.61%
Net position - end of year	\$ 421,761,204	\$ 452,617,938	-6.82%

Harford County Public Schools

Management's Discussion and Analysis (MD&A)
June 30, 2013

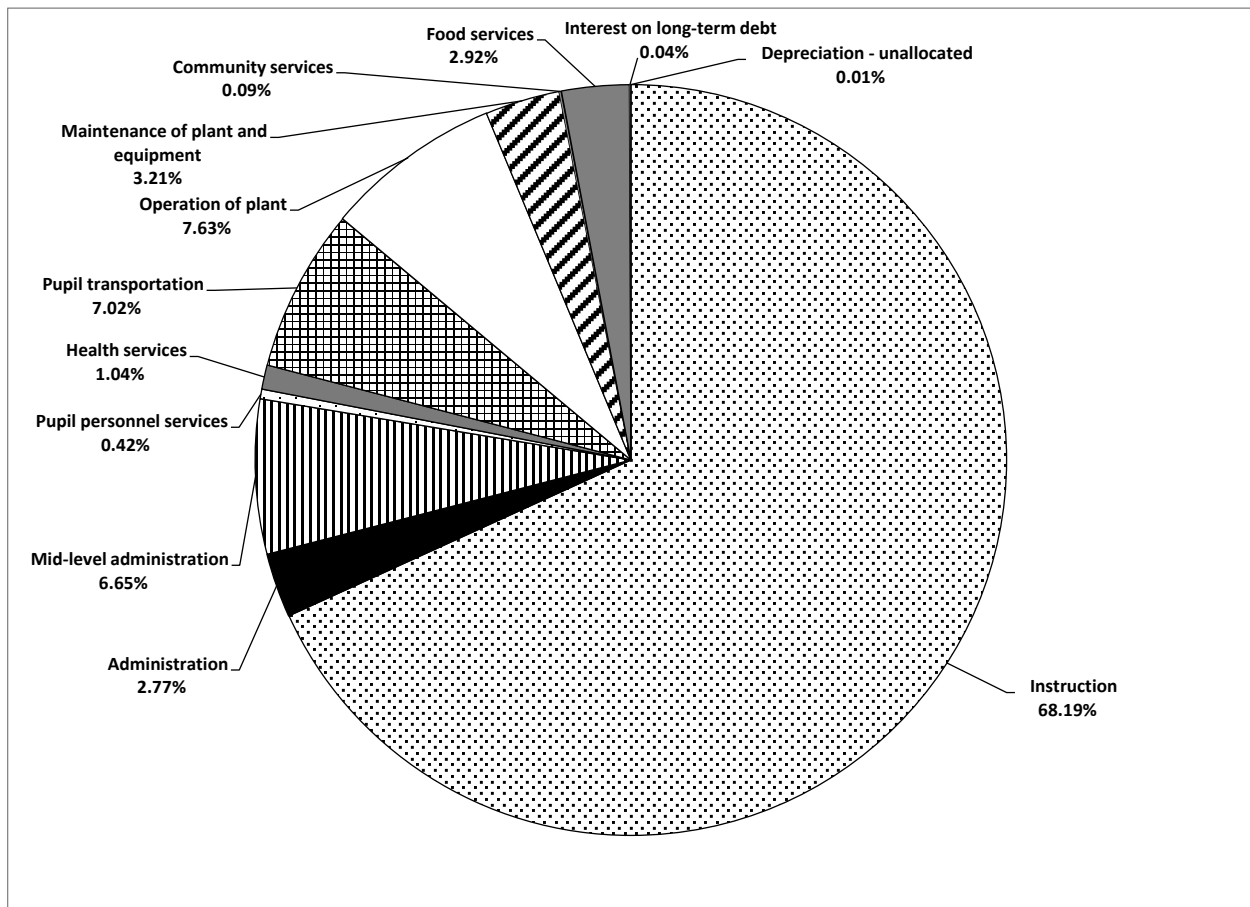
Sources of Revenues for Fiscal Year Ended June 30, 2013



Harford County Public Schools

Management's Discussion and Analysis (MD&A)
June 30, 2013

Expenses for the Fiscal Year Ended June 30, 2012



Fund Performance

Funds are self-balancing sets of accounts used to control and manage money for particular purposes. As pointed out earlier, fund information is presented in two ways to satisfy two specific purposes.

Exhibit 3 is the Balance Sheet for the HCPS' governmental funds and Exhibit 5 presents those same funds' results of operations.

Harford County Public Schools

Management's Discussion and Analysis (MD&A)

June 30, 2013

General Fund - Unrestricted (Exhibit 7)

Changes made to the original budget during the fiscal year were supplemental appropriations for funding Other Post-Employment Benefits (OPEB) Trust Fund. Inter-categorical transfers were made from fixed charges and Instructional Salaries to cover additional expenses of materials of instruction, instructional equipment, pupil personnel expenses and maintenance expenses.

Harford County Public Schools Changes Made to the Original Budget

	<u>Original Budget</u>	<u>Additions</u>	<u>Reductions</u>	<u>Total Change</u>	<u>Final Budget</u>
REVENUE					
Local	\$ 219,821,368	\$ -	\$ -	\$ -	\$ 219,821,368
State	197,018,533	-	-	-	197,018,533
Federal	650,000	-	-	-	650,000
Earnings on investments	40,000	-	-	-	40,000
Other Sources	2,438,606	2,339,590	-	2,339,590	4,778,196
Prior year's fund balance	7,800,000	-	-	-	7,800,000
Total revenues	<u>\$ 427,768,507</u>	<u>\$ 2,339,590</u>	<u>\$ -</u>	<u>\$ 2,339,590</u>	<u>\$ 430,108,097</u>
EXPENDITURES					
Administration	\$ 10,874,576	\$ -	\$ -	\$ -	\$ 10,874,576
Mid-Level Administration	25,088,948	-	-	-	25,088,948
Instructional Salaries	164,584,240	-	(250,000)	(250,000)	164,334,240
Textbooks	7,007,103	-	-	-	7,007,103
Other Instructional Costs	2,281,731	375,000	-	375,000	2,656,731
Special Education	39,992,569	-	-	-	39,992,569
Student Personnel Services	1,691,081	-	-	-	1,691,081
Student Health Services	3,395,532	-	-	-	3,395,532
Student Transportation	31,402,065	-	-	-	31,402,065
Operation of Plant	29,414,929	-	(325,000)	(325,000)	29,089,929
Maintenance of Plant	12,653,057	250,000	-	250,000	12,903,057
Fixed Charges	98,856,961	2,339,590	(100,000)	2,239,590	101,096,551
Community Services	525,715	-	-	-	525,715
Capital Outlay	50,000	-	-	-	50,000
Total expenditures	<u>\$ 427,818,507</u>	<u>\$ 2,964,590</u>	<u>\$ (675,000)</u>	<u>\$ 2,289,590</u>	<u>\$ 430,108,097</u>

Harford County Public Schools

Management's Discussion and Analysis (MD&A)

June 30, 2013

It is critical for the reader to understand that local and state revenues account for 96.98% of the total General Fund unrestricted revenue. Until recently, both have been stable and highly predictable. In the past few years, as state and local revenues declined with the general condition of the economy, mid-year legislative and executive initiatives resulted in the reduction of revenues.

Interest earnings continue to fall well below budget as a result of historic low rates and aggressive cash management by the County in matching our cash demands with their payment schedule to us.

Other revenue exceeded projections. Included are tuition, facility rental, e-rate rebates, Medicare Part D receipts, dividends from MABE's insurance programs, and payments from health and dental insurance carriers. Major receipt amounts in the other revenue account are from the following:

Health/Dental Insurance rebates & settlements*	\$1,175,061
Medicare Part D*	1,098,775

*Part of the Contribution to the OPEB Investment Trust Fund appropriated for FY13

Always frugal, over the past two years hiring, conference, and other expenditure restrictions implemented early in the fiscal year helped achieve spending 1.3% below budget in FY13.

Capital Asset and Debt Administration (See Notes 2 and 7)

As of June 30, 2013, HCPS had over \$750.0 million invested in a broad range of capital assets including land (over 1,891 acres), buildings (over 6.175 million square feet) and improvements, furniture, vehicles and other equipment. Capital assets increased by just over \$22.5 million from the same time last year, excluding the effect of depreciation as shown in the table below.

Harford County Public Schools Changes to Capital Assets

	<u>June 30, 2013</u>	<u>June 30, 2012</u>	<u>\$ Change</u>	<u>% Change</u>
Construction in Progress	\$ 16,526,507	\$ 119,955,865	\$ (103,429,358)	-86.22%
School Properties	696,354,738	573,025,303	123,329,435	21.52%
Furniture, Fixtures and Equipment	37,764,192	35,080,258	2,683,934	7.65%
Total Capital Assets	<u>\$ 750,645,437</u>	<u>\$ 728,061,426</u>	<u>\$ 22,584,011</u>	<u>3.10%</u>

Harford County Public Schools

Management's Discussion and Analysis (MD&A)

June 30, 2013

School districts in Maryland are in the uncommon position of owning assets but not the debt associated with those facilities as they are fully fiscally dependent on the state and county governments. Accordingly, HCPS carries no bond rating, but has an approved debt policy for lease transactions. HCPS refinanced the capital lease in FY 2012 for the Administration Building from an interest rate of 4.974% to a lower rate of 3.27%, resulting in a savings of \$1,146,908 in the remaining term of the debt and did not extend the term of the debt.

Current Issues

Significant legislation by the federal and state governments has impacted public education in Maryland. The federal "No Child Left Behind" act requires that the all students meet standards and that each school and sub-group of students show adequate yearly progress. In addition, the act requires that teachers be highly qualified in their content areas.

Maryland enacted the "Bridge to Excellence" statute which requires that each school district adopt a master plan. This plan is to be reviewed by the County governments, and then submitted to the Maryland State Department of Education for approval. A component of the plan is the fiscal impact of each new initiative contained in the plan.

Future Issues

The Governmental Accounting Standards Board (GASB) has issued Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, which addresses how state and local governments should account for and report their costs and obligations related to postemployment healthcare and other non-pension benefits. Collectively, these benefits are commonly referred to as *other postemployment benefits*, or *OPEB*.

HCPS made several policy changes with respect to benefits provided to retirees and committed to using excess monies in the health insurance rate stabilization account and federal Medicare Part D reimbursement to at least partially fund the OPEB liability. Currently, HCPS is participating in a multi-employer OPEB Investment Trust administered by the Maryland Association of Boards of Education (MABE). We believe this structure is unique in the country. While we have the vehicle to invest OPEB funds, the issue will be whether or not the County will fund OPEB contributions to meet our proposed 15 year timeframe to achieve full funding. The current economic climate has been, and is forecast to continue to be, prohibitive to this objective. Meanwhile the unfunded liability continues to grow.

Federal grant programs, notably Education Jobs program, are further clouding the fiscal picture. While the additional funds were welcome, restrictions on their use and the intended purpose of preserving classroom teaching positions are less applicable at HCPS than in other parts of the nation. We have reduced the workforce for the last four fiscal years including FY 2013.

Harford County Public Schools

Management's Discussion and Analysis (MD&A)

June 30, 2013

The continuing escalation and unpredictability of energy costs remains a vexing problem for this and all other districts. By action of the Board, a \$915,000 assignment of fund balance was set aside for future energy costs to offset whatever future unanticipated costs will arise.

HCPS has not escaped the souring economy. As the State continues to experience reductions in revenue, a source of relief for the State is passing costs off to local government and Boards of Education. Of greatest concern are State actions to modify the maintenance of effort calculation statutorily required by County governments to fund their local school systems, and the transfer of some part of teacher pension costs previously paid directly by the State. Starting July 2012, the State transferred part of the teacher pension cost to the local Boards of Education and mandated county governments to fund that cost.

Contacting Harford County Public Schools' Financial Management

Our financial report is designed to provide our citizens, taxpayers, parents, and students with a general overview of the HCPS' finances and to demonstrate its accountability for the money it receives.

If you have questions about this report or wish to request additional financial information, contact James M. Jewell, Assistant Superintendent of Business Services at (410) 588-5321 or John G. Staab, Director of Finance at (410) 588-5237; or by mail at Harford County Public Schools, Business Services, 102 South Hickory Avenue, Bel Air, Maryland 21014.



**Xiara Long, Grade 8, Aberdeen Middle School
Teacher: Alison Comoglio-Sanots.**

Harford County Public Schools

STATEMENT OF NET POSITION JUNE 30, 2013

Governmental Activities

ASSETS

Cash and cash equivalents	\$ 8,850,691
Investments	16,149,959
Due from other units of government	8,622,981
Other receivables	9,165,621
Inventory	828,460
Capital assets:	
Construction in progress	16,526,507
School properties	696,354,738
Furniture, fixtures and equipment	37,764,192
Less: accumulated depreciation	<u>(162,880,176)</u>
Total capital assets, net of depreciation	<u>587,765,261</u>
Total assets	<u>631,382,973</u>

LIABILITIES

Accounts payable	7,256,518
Accrued salaries and wages	1,009,146
Payroll taxes payable	489,201
Unearned revenue	441,272
Noncurrent liabilities:	
Due within one year	4,421,320
Due in more than one year	<u>196,004,312</u>
Total liabilities	<u>209,621,769</u>

NET POSITION

Invested in capital assets, net of related debt under capital lease	577,748,614
Restricted for:	
Food services	2,623,949
Capital projects	7,674,760
Unrestricted	<u>(166,286,119)</u>
Total net position	<u><u>\$ 421,761,204</u></u>

The accompanying notes are an integral part of this financial statement.

Harford County Public Schools

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2013

<u>Functions/Programs</u>	<u>Expenses</u>	<u>Program Revenues</u>			<u>Net (Expenses)</u>
		<u>Charges for</u>	<u>Operating</u>	<u>Capital</u>	<u>Revenue and</u>
		<u>Services</u>	<u>Grants and</u>	<u>Grants and</u>	<u>Changes in</u>
			<u>Contributions</u>	<u>Contributions</u>	<u>Net Assets</u>
					<u>Governmental</u>
					<u>Activities</u>
Governmental activities:					
Instruction:					
Regular education	\$ 296,378,955	\$ 1,135,470	\$ 60,730,874	\$ 11,881,555	\$ (222,631,056)
Special education	89,896,043	-	38,365,572	-	(51,530,471)
Total instruction	<u>386,274,998</u>	<u>1,135,470</u>	<u>99,096,446</u>	<u>11,881,555</u>	<u>(274,161,527)</u>
Support services					
Administration	15,682,249	-	1,386,414	57,866	(14,237,969)
Mid-level administration	37,698,530	-	3,402,562	-	(34,295,968)
Pupil personnel services	2,352,817	-	147,818	-	(2,204,999)
Health services	5,914,634	-	-	-	(5,914,634)
Pupil transportation	39,753,623	-	12,007,492	96,917	(27,649,214)
Operation of plant	43,244,956	-	-	1,023,309	(42,221,647)
Maintenance of plant and equipment	18,210,883	-	598,437	22,099,187	4,486,741
Community services	496,615	421,781	7,391	-	(67,443)
Food services	16,515,061	7,253,840	8,104,469	-	(1,156,752)
Interest on long-term debt	246,568	-	-	-	(246,568)
Depreciation - unallocated	84,250	-	-	-	(84,250)
Total support services	<u>180,200,186</u>	<u>7,675,621</u>	<u>25,654,583</u>	<u>23,277,279</u>	<u>(123,592,703)</u>
Total governmental activities	<u>\$ 566,475,184</u>	<u>\$ 8,811,091</u>	<u>\$ 124,751,029</u>	<u>\$ 35,158,834</u>	<u>(397,754,230)</u>
General revenues:					
Local appropriations					219,821,368
State aid - unrestricted					140,878,658
Federal aid - unrestricted					448,890
Miscellaneous					5,717,630
Unrestricted investment earnings					30,950
Total general revenues					<u>366,897,496</u>
Change in net position					(30,856,734)
Net position - beginning of year					<u>452,617,938</u>
Net position - end of year					<u>\$ 421,761,204</u>

The accompanying notes are an integral part of this financial statement.

Harford County Public Schools

BALANCE SHEET
GOVERNMENTAL FUNDS
June 30, 2013

	Current Expense (General)	Food Services (Special Revenue)	School Construction (Capital Projects)	Total Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 4,288,332	\$ 4,562,359	\$ -	\$ 8,850,691
Investments	16,149,959	-	-	16,149,959
Due from other units of government	3,333,693	482,103	4,807,185	8,622,981
Other receivables	7,645,057	-	1,520,564	9,165,621
Due from other funds	2,723,142	-	6,177,116	8,900,258
Inventory	399,296	429,164	-	828,460
Total assets	\$ 34,539,479	\$ 5,473,626	\$ 12,504,865	\$ 52,517,970
LIABILITIES				
Accounts payable	\$ 2,691,892	\$ 126,535	\$ 4,438,091	\$ 7,256,518
Accrued salaries and wages	1,009,146	-	-	1,009,146
Payroll taxes payable	489,201	-	-	489,201
Due to other funds	6,177,116	2,723,142	-	8,900,258
Unearned revenue	49,258	-	392,014	441,272
Compensated absences payable	1,142,489	-	-	1,142,489
Total liabilities	\$ 11,559,102	\$ 2,849,677	\$ 4,830,105	\$ 19,238,884
FUND BALANCES				
Nonspendable	-	187,033	-	187,033
Assigned	18,650,062	2,436,916	10,321,886	31,408,864
Unassigned	4,330,315	-	(2,647,126)	1,683,189
Total fund balances	\$ 22,980,377	\$ 2,623,949	\$ 7,674,760	\$ 33,279,086
Total liabilities and fund balances	\$ 34,539,479	\$ 5,473,626	\$ 12,504,865	\$ 52,517,970

The accompanying notes are an integral part of this financial statement.

Harford County Public Schools

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE
STATEMENT OF NET POSITION

Total fund balances - governmental funds (Exhibit 3) \$ 33,279,086

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds. The cost of these assets is \$750,645,437 and the accumulated depreciation is \$162,880,176. 587,765,261

Long-term liabilities are not due and payable from current resources and therefore are not reported as liabilities in the funds. Long-term liabilities at year end consist of compensated absences payable (\$26,483,567), an obligation under capital lease (\$10,016,647) and net OPEB obligation (\$162,782,929). (199,283,143)

Total net position - governmental activities (Exhibit 1) \$ 421,761,204

The accompanying notes are an integral part of this financial statement.

Harford County Public Schools

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2013

	General Fund	Food Services Fund	Capital Projects Fund	Total Governmental Funds
Revenues				
<u>Intergovernmental revenues</u>				
Local sources	\$ 219,821,368	\$ -	\$ 11,980,732	\$ 231,802,100
State sources	227,587,643	343,783	13,892,937	241,824,363
Special state and federal programs	29,937,575	-	-	29,937,575
Federal sources	448,890	7,673,358	-	8,122,248
Earnings on investments	30,950	-	452	31,402
Charges for services	-	7,253,840	-	7,253,840
Miscellaneous revenues	7,274,881	87,328	9,284,713	16,646,922
Total revenues	<u>485,101,307</u>	<u>15,358,309</u>	<u>35,158,834</u>	<u>535,618,450</u>
Expenditures				
<u>Current</u>				
Administrative services	10,677,721	-	-	10,677,721
Mid-level administrative services	24,804,747	-	-	24,804,747
Instructional salaries	162,657,653	-	-	162,657,653
Instructional textbooks and supplies	6,689,098	-	-	6,689,098
Other instructional costs	2,446,172	-	-	2,446,172
Special education	39,951,282	-	-	39,951,282
Student personnel services	1,621,361	-	-	1,621,361
Health services	3,295,152	-	-	3,295,152
Pupil transportation services	31,151,279	-	-	31,151,279
Operation of plant	28,594,641	-	-	28,594,641
Maintenance of plant and equipment	12,249,212	-	-	12,249,212
Fixed charges	132,708,998	-	-	132,708,998
Community services	440,428	-	-	440,428
Special state and federal programs	29,937,575	-	-	29,937,575
Costs of operation - food services	-	15,439,666	-	15,439,666
Capital outlay	63,647	-	37,191,795	37,255,442
Total expenditures	<u>487,288,966</u>	<u>15,439,666</u>	<u>37,191,795</u>	<u>539,920,427</u>
Excess (deficit) of revenues over expenditures	(2,187,659)	(81,357)	(2,032,961)	(4,301,977)
Other financing sources (uses):				
Transfers	(628,451)	-	628,451	-
Net change in fund balances	(2,816,110)	(81,357)	(1,404,510)	(4,301,977)
Fund balances - beginning of year	25,796,487	2,754,900	9,079,270	37,630,657
Decrease in nonspendable fund balance	-	(49,594)	-	(49,594)
Fund balances - end of year	<u>\$ 22,980,377</u>	<u>\$ 2,623,949</u>	<u>\$ 7,674,760</u>	<u>\$ 33,279,086</u>

The accompanying notes are an integral part of this financial statement.

Harford County Public Schools

**RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**

FOR THE YEAR ENDED JUNE 30, 2013

Total net change in fund balances - governmental funds (Exhibit 5) \$ (4,301,977)

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capitalized capital outlay (\$22,797,579) exceeds depreciation expense (\$ 13,919,419). 8,878,160

In the statement of activities, compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for compensated absences are measured by the amount of financial resources used (essentially, the amounts actually paid or expected to be paid within one year) This year, vacation and sick leave earned exceeded the amounts used by \$11,323. (11,323)

OPEB costs reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. (35,372,000)

In the statement of activities, all inventories are charged to expense as goods are used in operations (the consumption method). However, in the government funds, the value of U.S.D.A. commodities is recorded as an expenditure at the time the inventory is acquired (the purchase method) and reflected as a reservation of fund balance. The decrease in the amount of fund balance reserved for inventory during the year was \$49,594. (49,594)

Change in net position of governmental activities (Exhibit 2) \$ (30,856,734)

The accompanying notes are an integral part of this financial statement.

Harford County Public Schools

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET (NON-GAAP BASIS) AND ACTUAL - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2013**

	Unrestricted				Restricted			
	Original Budget	Final Budget	Actual (non-GAAP)	Variance - Favorable (Unfavorable)	Original Budget	Final Budget	Actual (non-GAAP)	Variance - Favorable (Unfavorable)
Revenues								
<u>Intergovernmental revenues</u>								
Local	\$ 219,821,368	\$ 219,821,368	\$ 219,821,368	\$ -	\$ -	\$ -	\$ -	\$ -
State	197,018,533	197,018,533	197,012,274	(6,259)	-	-	-	-
Federal	650,000	650,000	448,890	(201,110)	-	-	-	-
Special state and federal	-	-	-	-	26,464,157	35,304,756	30,645,648	(4,659,108)
Earnings on investments	40,000	40,000	21,541	(18,459)	-	-	-	-
Other sources	2,438,606	4,778,196	4,707,524	(70,672)	-	-	-	-
Fund balance at July 1, 2012 - assigned for year ended June 30, 2013	7,800,000	7,800,000	7,800,000	-	-	-	-	-
Total revenues	\$ 427,768,507	\$ 430,108,097	429,811,597	\$ (296,500)	\$ 26,464,157	\$ 35,304,756	\$ 30,645,648	\$ (4,659,108)
Expenditures								
<u>Current</u>								
Administrative services	\$ 10,874,576	\$ 10,874,576	10,535,957	\$ 338,619	\$ 515,000	\$ 697,915	\$ 485,465	\$ 212,450
Mid-level administration	25,088,948	25,088,948	24,755,801	333,147	632,970	748,563	655,117	93,446
Instructional salaries	164,584,240	164,334,240	162,657,653	1,676,587	3,266,276	4,970,658	3,698,639	1,272,019
Instructional textbooks and supplies	7,007,103	7,007,103	6,825,619	181,484	588,215	1,179,192	921,158	258,034
Other instructional costs	2,281,731	2,656,731	2,546,761	109,970	1,974,602	2,359,919	1,811,315	548,604
Special education	39,992,569	39,992,569	39,988,896	3,673	14,542,812	19,082,110	17,045,475	2,036,635
Student personnel services	1,641,081	1,691,081	1,623,005	68,076	-	-	-	-
Student health services	3,395,532	3,395,532	3,283,239	112,293	-	-	-	-
Student transportation	31,402,065	31,402,065	31,152,482	249,583	-	19,211	19,803	(592)
Operation of plant	29,414,929	29,089,929	28,332,388	757,541	-	-	-	-
Maintenance of plant	12,653,057	12,903,057	12,514,080	388,977	-	-	-	-
Fixed charges	98,856,961	101,096,551	99,644,314	1,452,237	4,627,103	4,873,198	4,634,686	238,512
Community services	525,715	525,715	440,428	85,287	-	-	-	-
Capital outlay	50,000	50,000	47,007	2,993	317,179	1,373,990	1,373,990	-
Total expenditures	\$ 427,768,507	\$ 430,108,097	424,347,630	\$ 5,760,467	\$ 26,464,157	\$ 35,304,756	\$ 30,645,648	\$ 4,659,108
Excess of revenues over expenditures			5,463,967					
Transfer to capital projects fund			(628,451)					
Excess of revenues over expenditures and transfer			4,835,516					
Total fund balance at July 1, 2012			16,079,127					
Assigned fund balance at July 1, 2012 (recognized as revenue above)			(7,800,000)					
Total fund balance			13,114,643					
Fund balance at June 30, 2013 - assigned			(7,740,166)					
Fund balance at June 30, 2013 - unassigned			\$ 5,374,477					

The accompanying notes are an integral part of this financial statement.

Harford County Public Schools

STATEMENT OF FIDUCIARY NET POSITION
June 30, 2013

	Retiree Health Plan Trust	Agency Funds
	<u> </u>	<u> </u>
Assets		
Cash and cash equivalents	\$ 28,021,662	\$ 2,833,192
Total assets	<u>28,021,662</u>	<u>2,833,192</u>
 Liabilities		
Scholarship funds payable	-	87,300
School activity funds payable	-	2,745,892
Total liabilities	<u>-</u>	<u>2,833,192</u>
 Net assets		
Held in trust for retiree health plan benefits	<u>28,021,662</u>	<u>-</u>
Total net assets	<u><u>\$ 28,021,662</u></u>	<u><u>\$ -</u></u>

The accompanying notes are an integral part of this financial statement.

Harford County Public Schools

**STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FOR THE YEAR ENDED JUNE 30, 2013**

	Retiree Health Plan Trust
Additions	
Contributions	\$ 3,652,844
Net investment portfolio results	<u>1,807,910</u>
Total additions	<u>5,460,754</u>
Deductions	
Administrative expenses	<u>13,391</u>
Total deductions	<u>13,391</u>
Net increase	5,447,363
Net fiduciary assets as of July 1, 2012	<u>22,574,299</u>
Net fiduciary assets as of June 30, 2013	<u><u>\$ 28,021,662</u></u>

The accompanying notes are an integral part of this financial statement.

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

The Board of Education of Harford County (the Board) is a body politic and corporate established by the Public School Laws of Maryland. For financial reporting purposes, the Board (alternatively referred to herein as Harford County Public Schools) is a component unit of Harford County, Maryland (the County) by virtue of the County’s responsibility for levying taxes and incurring debt for the benefit of the Board, as well as its budgetary control over the Board. Accordingly, the financial statements of the Board are included in the financial statements of the County. The Board itself has no component units.

The accounting policies of Harford County Public Schools conform to accounting principles generally accepted in the United States of America. Accordingly, the Board applies all applicable Governmental Accounting Standards Board (GASB) pronouncements. The following is a summary of significant accounting policies employed by the Board.

Government-Wide and Fund Financial Statements

The Statement of Net Position and the Statement of Activities report information on all of the non-fiduciary activities of Harford County Public Schools as a whole. The activities of the General Fund (Current Expense Fund), Special Revenue Fund (Food Service Fund) and Capital Projects Fund (School Construction Fund) have been presented as governmental activities in the government-wide financial statements.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational requirements of a particular program. Local appropriations, state and federal aid and other items which are not classified as program revenues are presented as general revenues of the Board. The Board has no internal service funds and interfund services provided and used are negligible and are not eliminated in the process of consolidation.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. All individual governmental funds are considered to be major funds and are reported as separate columns in the governmental fund financial statements. The Board has no proprietary funds.

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Local appropriations and state and federal aid are recognized as revenues in the year for which they were approved by the provider. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures related to certain compensated absences are recognized when the obligations are expected to be liquidated with expendable available resources.

Local appropriations and state and federal aid associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria have been met. Expenditure driven grants are recognized as revenues when the qualifying expenditures have been incurred and all other grant requirements have been met.

Interfund balances account for expenditures paid in the general fund for other funds through a common system. Reimbursements are made periodically as revenues are received.

Agency funds are custodial in nature and do not measure results of operations or have a measurement focus. Agency funds do, however, use the accrual basis of accounting.

The Retiree Health Plan Trust Fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting.

The Board reports the following funds in the fund financial statements:

Governmental Funds

Current Expense Fund (General Fund) - The general fund is the general operating fund of the Board. It is used to account for all financial resources except those required to be accounted for in another fund. Special state and federal programs are included in the restricted portion of this fund.

Food Service Fund (Special Revenue Fund) – The food service fund is used to account for the operations of the cafeterias and production facilities which provide for the preparation and sale of meals primarily to students. As a special revenue fund, the proceeds of specific revenue sources (other than major capital projects) are legally restricted to expenditures for specified purposes.

HARFORD COUNTY PUBLIC SCHOOLS
NOTES TO FINANCIAL STATEMENTS
June 30, 2013
.....

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Measurement Focus, Basis of Accounting and Financial Statement Presentation (continued)

School Construction Fund (Capital Projects Fund) – The school construction fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Fiduciary Funds

Scholarship and School Funds (Agency Fund) - Agency funds are used to account for assets held by the Board in a trustee capacity. Scholarship funds account for monies that have been donated for scholarships but have not yet been awarded. The school funds account for student activities such as student organizations, yearbooks and field trips. School funds are the direct responsibility of the principals of the respective schools.

Retiree Health Plan Trust Fund – This fund was established to prefund other postemployment benefits (OPEB) that the Board provides to retirees of the Board and their dependents.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the Board considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the Board considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

Assets, Liabilities and Net Position or Equity

Due From Other Units of Government and Other Receivables

Due from other units of government consists primarily of amounts due for local and state appropriations under the operating budget and capital projects, and expenditures in excess of amounts received under grant agreements. Other receivables include amounts due from other local education agencies for out of county tuition and the deposit with the Harford County Consortium for stabilization of health insurance costs.

Accounts receivable are not collateralized, but are primarily with other governmental units and related agencies. These entities rarely default on their obligations and management of the Board considers all amounts collectible as of June 30, 2013. Therefore, no valuation allowance is provided against the amounts due.

HARFORD COUNTY PUBLIC SCHOOLS
NOTES TO FINANCIAL STATEMENTS
June 30, 2013
.....

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Assets, Liabilities and Net Position or Equity (continued)

Inventory

Inventory is valued at the lower of cost (first-in, first-out) or market. Inventory in the general fund consists of supplies maintained in the distribution center. Inventory in the food service fund consists of expendable food and supplies held for consumption. The cost is recorded as an asset at the time individual inventory items are purchased. As inventory is consumed, the cost is charged to expenditures.

Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets, are reported as governmental activities in the government-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of more than \$5,000 and a useful life of at least two years. Capital assets are recorded at historical cost, or estimated historical cost if actual historical cost is not available. Donated capital assets are valued at their estimated fair value on the date donated. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment are depreciated using the straight-line method over estimated useful lives of 20-50 years for buildings, improvements and infrastructure, and 5-20 years for furniture and equipment.

Assets which have been acquired with funds received through federal grants must be used in accordance with the terms of the grant. Federal regulations require, in some cases, that the Board must reimburse the federal government for any assets which the Board retains for its own use after the termination of the grant unless otherwise provided by the grantor.

Compensated Absences

As of June 30, 2013, annual and sick leave earned, applicable to governmental fund types, but not taken by Board employees, was \$27,626,056. This amount is based on vested accumulated leave as of June 30, 2013, for employees eligible to receive annual leave benefits at retirement. Sick leave is accrued for employees with at least ten years of service and calculated at 25% of their annual daily rate up to a maximum ranging from 200 to 250 days. An accrual in the amount of \$1,142,489 was made in the General Fund for the year ended June 30, 2013. This amount was an estimate of the accumulated annual and sick leave which will be paid to retirees during the first month of the fiscal year ending June 30, 2013. The remaining liability for accumulated annual and sick leave earned in the amount of \$26,483,567 is reported as a noncurrent liability in the government-wide financial statements.

HARFORD COUNTY PUBLIC SCHOOLS
NOTES TO FINANCIAL STATEMENTS
June 30, 2013
.....

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Assets, Liabilities and Net Position or Equity (continued)

Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/ expenditure) until then.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund, Special Revenue Fund, and Capital Projects Fund. Encumbrances outstanding at year-end are reported as assignments of fund balances since they do not constitute expenditures or liabilities.

Net Position and Fund Balance

The difference between fund assets and liabilities is “Net Position” on the government-wide and fiduciary fund statements and “Fund Balance” on governmental fund statements. Net Position are classified as “Invested in Capital Assets, Net of Related Debt,” legally “Restricted” for a specific purpose or “Unrestricted” and available for appropriation for general purposes.

In the governmental fund financial statements, non-spendable and restricted fund balance represent amounts that are legally restricted by outside parties for use for a specific purpose or are otherwise not available for appropriation. Committed fund balance represents amounts that are reserved for a particular purpose by the Board and would require action by the Board to release the fund balance from its commitment. Assigned fund balance represents tentative management plans that are subject to change.

Use of Estimates in Preparing Financial Statements

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

NOTE 2 – BUDGETS AND BUDGETARY ACCOUNTING

Budgetary compliance is measured using the budgetary basis of accounting, the purpose of which is to demonstrate compliance with the legal requirements of Harford County, the State of Maryland, and special federal and state programs.

The budgetary basis differs from GAAP, which is used for the fund financial statements, in that encumbrances, which represent commitments to purchase goods and services, are treated as expenditures of the current period rather than as reservations of the fund balance. The other principal difference is that under the budgetary basis, designations of the prior year's fund balance are treated as revenue of the current period. The Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (non-GAAP basis) and Actual-General Fund is presented using the budgetary basis of accounting. By state law, major categories of expenditures may not exceed budgeted amounts.

The Board follows these procedures in establishing the budgetary data reflected in the financial statements:

Operating Budget (General Fund)

- 1) In early June, budget questionnaires are distributed to principals and staff members. These questionnaires and supporting documents are due in the office of the Director of Budget at the beginning of October.
- 2) At the regular monthly meetings in October and November, the Board will establish its priorities for the operating budget.
- 3) At the regular monthly meeting in December, the Superintendent of Schools will present the recommended operating budget to the Board and the general public.
- 4) In January, the Board will hold a special meeting for the purpose of providing for a public hearing on the Superintendent's recommended operating budget.
- 5) At the regular monthly meeting in January, the Board will adopt an operating budget and submit the adopted operating budget to the County Executive.
- 6) After approval or adjustment by the County Council, the final operating budget is approved by the Board in June.
- 7) Budgets are normally adopted on a basis consistent with GAAP except for the inclusion of portions of the prior year's fund balance as revenues, the inclusion of encumbrances as expenditures and the exclusion of retirement payments made on the Board's behalf by the State of Maryland as revenues and expenditures. Budget comparisons presented are on a non-GAAP budgetary basis.
- 8) Transfers may be made within the major categories by the Board of Education without the approval of the County Council as budgetary control is at the category level.

HARFORD COUNTY PUBLIC SCHOOLS
NOTES TO FINANCIAL STATEMENTS
June 30, 2013
.....

NOTE 2 – BUDGETS AND BUDGETARY ACCOUNTING (continued)

- 9) Requests for transfers between major categories must be submitted to the County Council for approval or denial. No action within thirty (30) days of submission constitutes approval.

The expenditures under special state and federal programs may exceed budgeted amounts. The grants included in this category are not part of budget categories subject to the spending limitations of the operating budget. Expenditures under these programs are limited to the amounts of the respective grants.

Food Service Fund Budget (Special Revenue Fund)

The Food Service Fund Budget is not a legally adopted budget and, therefore, a budget to actual presentation is not included in the basic financial statements. The comparison of the Food Services Fund Budget to actual revenues and expenditures is presented as a supplementary schedule to these financial statements. Revenue from Federal sources in the Food Service Fund includes \$883,174 of donated commodities from the United States Department of Agriculture.

Capital Budget - School Construction Fund (Capital Projects Fund)

Annual budgetary comparisons to actual expenditures are not presented in the financial statements for the Capital Projects Fund.

School construction is budgeted on a project basis with funds primarily provided by Harford County and the State of Maryland. State funds are approved by the State’s interagency committee.

Reconciliation of Budgetary Data

The Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (Non-GAAP Basis) and Actual - General Fund is prepared on a legally prescribed budgetary basis of accounting which differs from GAAP. The purpose of the budgetary basis of accounting is to demonstrate compliance with the legal requirements of Harford County, the State of Maryland and special federal and state programs.

HARFORD COUNTY PUBLIC SCHOOLS
 NOTES TO FINANCIAL STATEMENTS
 June 30, 2013

NOTE 2 – BUDGETS AND BUDGETARY ACCOUNTING (continued)

The differences between the two methods are set forth below:

Revenues (non-GAAP budgetary basis - unrestricted and restricted)	\$ 460,457,245
Fund balance at June 30, 2012 assigned to current year expenditures	(7,800,000)
Revenues adjusted by restricted encumbrances of expenditure driven grants	(708,073)
Pension contributions made directly by the State of Maryland	30,575,369
Interest earned on rate stabilization deposit	9,409
Changes in value of rate stabilization fund	<u>2,567,357</u>

Revenues (GAAP basis) \$ 485,101,307

Expenditures (non-GAAP budgetary basis - unrestricted and restricted)	\$ 454,993,278
Net effect of encumbrances	(768,996)
Pension contributions made directly by the State of Maryland	30,575,369
Contribution for OPEB	<u>2,489,315</u>

Expenditures (GAAP basis) \$ 487,288,966

The unassigned fund balances in the current expense fund (general fund) are reconciled as follows:

Unassigned Fund Balance (non-GAAP budgetary basis)	\$ 5,374,477
Cumulative effect of:	
Revenues adjusted by encumbrances of expenditure driven grants	<u>(1,044,162)</u>

Unassigned fund balance (GAAP basis) \$ 4,330,315

The assigned fund balances in the current expense fund (general fund) are reconciled as follows:

Assigned Fund Balance (non-GAAP budgetary basis)	\$ 7,740,166
Encumbrances	3,456,529
Rate stabilization fund balance	<u>7,453,367</u>

Assigned Fund Balance (GAAP basis) \$ 18,650,062

HARFORD COUNTY PUBLIC SCHOOLS
NOTES TO FINANCIAL STATEMENTS
June 30, 2013
.....

NOTE 3 – CASH AND INVESTMENTS

Cash on Hand

At year end, cash on hand for petty cash and change funds was \$1,013.

Deposits

As of June 30, 2013, the carrying amount of the Board’s deposits was \$11,682,870 and the bank balance was \$13,042,266. The Board’s deposits were not exposed to custodial credit risk as of June 30, 2013, as the deposits are covered by FDIC insurance or collateral held by the financial institution in the Board’s name.

Investments

Statutes authorize the Board to invest in obligations of the United States Government, federal government agency obligations, secured time deposits in Maryland banks, bankers’ acceptances, the Maryland Local Government Investment Pool (MLGIP), money market mutual funds, commercial paper and repurchase agreements secured by direct government or agency obligations.

The Board is a participant in the Maryland Local Government Investment Pool, which is under the administration of the State Treasurer. The MLGIP was established in 1982 under Article 95 Section 22G of the Annotated Code of Maryland and is rated AAAM by Standard and Poors, their highest rating for money market funds. Unit value is computed using the amortized cost method. In addition, the net asset value of the pool, marked-to-market, is calculated and maintained on a weekly basis to ensure a \$1.00 per unit constant value. The investment objectives of the Pool are: to preserve the capital value of the dollars invested; to provide a competitive rate of return; and to provide a readily available source of daily liquidity.

As of June 30, 2013 the Board’s investment balances were as follows:

	Fair Value
Maryland Local Government Investment Pool	<u>\$ 16,149,959</u>

HARFORD COUNTY PUBLIC SCHOOLS
 NOTES TO FINANCIAL STATEMENTS
 June 30, 2013

NOTE 3 – CASH AND INVESTMENTS (continued)

Interest Rate Risk

Fair value fluctuates with interest rates, and increasing interest rates could cause fair value to decline below original cost. To limit the Board’s exposure to interest rate risk arising from increasing interest rates, the Board’s investment policy limits the term of investment maturities, except in the fiduciary funds, for which longer term maturities are allowed to match the cash flow of liabilities. The Board’s management believes the liquidity in the portfolio is adequate to meet cash flow requirements and to preclude the Board from having to sell investments below original cost for that purpose. The investments at June 30, 2013, complied with the Board’s investment policy as of that date.

Investment income includes the following for the year ended June 30, 2013:

Net interest and dividends	\$ 31,402
Less: Restricted net investment income	<u>452</u>
Total Net Investment Income Per Statement of Activities	<u>\$ 30,950</u>

Credit Risk

In order to control credit risk, State statutes authorize the Board to invest in obligations of the United States Government, federal government agency obligations, secured time deposits in Maryland banks, bankers’ acceptances, the Maryland Local Government Investment Pool, money market mutual funds, commercial paper and repurchase agreements secured by direct government or agency obligations.

Concentration of Credit Risk

In accordance with its investment policy, with the exception of US Treasury securities, repurchase agreements, US government agencies and MLGIP, no more than 50% of the Board’s total investment portfolio is to be invested in a single security type. With the exception of overnight repurchase agreements with the Board’s lead bank and the MLGIP, no more than 50% of the Board’s portfolio may be invested in a single institution.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of failure of the counter party, the Board will not be able to recover all or a portion of the value of its investments or collateral securities that are in the possession of an outside party. The Board’s investment policy states that all investments must be fully collateralized. As of June 30, 2013, all of the Board’s investments were insured or registered, were held by the custodian in the Board’s name or were invested in MLGIP. As of June 30, 2013, the Board’s investments were not exposed to custodial credit risk.

HARFORD COUNTY PUBLIC SCHOOLS
 NOTES TO FINANCIAL STATEMENTS
 June 30, 2013

NOTE 3 – CASH AND INVESTMENTS (continued)

Reconciliation of cash and investments as shown on the Statement of Net Position:

Cash on hand	\$ 1,013
Carrying amount of deposits	39,704,532
Carrying amount of investments	<u>16,149,959</u>
Total cash and investments	55,855,504
Less: Amounts in fiduciary funds	<u>30,854,854</u>
Total Cash and Investments Per Statement of Net Position	<u><u>\$ 25,000,650</u></u>
Cash and cash equivalents	\$ 8,850,691
Investments	<u>16,149,959</u>
Total Cash and Investments Per Statement of Net Position	<u><u>\$ 25,000,650</u></u>

Investment in External Investment Pool

The Board has funds designated for Other Postemployment Benefits (OPEB) that are held by Maryland Association of Boards of Education (MABE). As of June 30, 2013, MABE held \$28,021,662 in cash and cash equivalents in the MABE OPEB Trust for the Board. The investment policy of MABE is set and monitored by MABE’s Board of Trustees. MABE primarily invests in registered securities and mutual funds.

HARFORD COUNTY PUBLIC SCHOOLS
NOTES TO FINANCIAL STATEMENTS
June 30, 2013
.....

NOTE 4 - CAPITAL ASSETS

Capital asset balances and activity for the year ended June 30, 2013 were as follows:

	<u>July 1, 2012</u>	<u>Additions</u>	<u>Retirements/ Reclassifications</u>	<u>June 30, 2013</u>
Governmental activities:				
Nondepreciable capital assets:				
Land	\$ 9,672,942	\$ -	\$ -	\$ 9,672,942
Construction in progress	<u>119,955,865</u>	<u>18,354,623</u>	<u>(121,783,981)</u>	<u>16,526,507</u>
Total nondepreciable capital assets	<u>129,628,807</u>	<u>18,354,623</u>	<u>(121,783,981)</u>	<u>26,199,449</u>
Depreciable capital assets:				
Land improvements	14,486,634	556,170	139,121	15,181,925
Buildings	548,865,727	989,284	121,644,860	671,499,871
Furniture and equipment	<u>35,080,258</u>	<u>2,897,502</u>	<u>(213,568)</u>	<u>37,764,192</u>
Total depreciable capital assets	<u>598,432,619</u>	<u>4,442,956</u>	<u>121,570,413</u>	<u>724,445,988</u>
Less accumulated depreciation for:				
Land improvements	4,161,066	672,958	-	4,834,024
Buildings	124,341,812	10,310,841	-	134,652,653
Furniture and equipment	<u>20,671,447</u>	<u>2,935,620</u>	<u>(213,568)</u>	<u>23,393,499</u>
Total accumulated depreciation	<u>149,174,325</u>	<u>13,919,419</u>	<u>(213,568)</u>	<u>162,880,176</u>
Total depreciable capital assets, net	<u>449,258,294</u>	<u>(9,476,463)</u>	<u>121,783,981</u>	<u>561,565,812</u>
Governmental activities capital assets, net	<u>\$ 578,887,101</u>	<u>\$ 8,878,160</u>	<u>\$ -</u>	<u>\$ 587,765,261</u>

Depreciation expense for the year ended June 30, 2013 was charged to governmental functions on the Statement of Activities as follows:

Depreciation not allocated to specific functions	\$ 84,250
Administration	311,274
Mid-level administration	4,502
Instruction	8,120,445
Special Education	7,372
Transportation	759,042
Operations	2,943,059
Maintenance	1,471,365
Food Service	218,110
Total	<u>\$ 13,919,419</u>

HARFORD COUNTY PUBLIC SCHOOLS
 NOTES TO FINANCIAL STATEMENTS
 June 30, 2013

.....

NOTE 4 - CAPITAL ASSETS (continued)

The Board has active school construction projects as of June 30, 2013 as follows:

Project:	<u>Spent to Date</u>	<u>Remaining Commitment</u>
Joppatowne High	\$ 169,450	\$ -
Campus Hills Elementary	1,180,620	86,794
John Archer	83,045	-
Old Post Road Fire Alarm	7,425	79,925
Church Creek Elementary HVAC	408,556	5,403
Youth's Benefit Elementary Modernization	1,615,693	40,153
North Harford Elementary HVAC	1,810,732	427,258
Magnolia Middle HVAC	1,071,862	2,378,213
Havre de Grace High School	192,998	31,050
Jarrettsville Elementary HVAC	4,278,651	207,269
C. Milton Wright Burner Replacement	150,500	17,859
Cedarwood Gravity Sewer (Red Pump Elementary)	1,104,142	70,905
Emmorton Elementary Chiller Replacement	430,952	12,361
Havre de Grace High Athletic Fields	1,311,063	7,787
Waste Water Treatment Plant	2,710,818	221,893
Total	<u>\$ 16,526,507</u>	<u>\$ 3,586,870</u>

These projects are primarily funded through capital grants from Harford County and the State of Maryland. Contracts are not entered into with contractors until such funding is obtained.

HARFORD COUNTY PUBLIC SCHOOLS
 NOTES TO FINANCIAL STATEMENTS
 June 30, 2013

NOTE 5 - LONG-TERM LIABILITIES

Long-term liability activity for the year ended June 30, 2013 was as follows:

	Balance as of July 1, 2012	Increases	Reductions	Balance as of July 1, 2013	Due Within One Year
Capital lease	\$ 10,016,647	\$ -	\$ -	\$ 10,016,647	\$ -
Compensated absences	28,095,723	3,948,712	4,418,379	27,626,056	4,421,320
OPEB obligation	127,410,929	55,980,000	20,608,000	162,782,929	-
Total Governmental Activities	<u>\$ 165,523,299</u>	<u>\$ 59,928,712</u>	<u>\$ 25,026,379</u>	<u>\$ 200,425,632</u>	<u>\$ 4,421,320</u>

Compensated absences and net OPEB obligation have typically been liquidated by the General Fund in prior years.

The Board entered into lease agreements as lessee in the amount of \$11,400,223 to construct the administration building, which was completed in January 2007. The lease agreement is for a period of twenty-five years. The debt was refinanced in June of 2012 at a rate of 3.25%. The term of the debt was not extended. The asset acquired and capitalized under the capital lease is as follows:

Building cost	\$ 10,852,395
Less: accumulated depreciation	<u>1,627,859</u>
Net Book Value	<u><u>\$ 9,224,536</u></u>

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2013 were as follows:

<u>Years Ending June 30,</u>	<u>Amount</u>
2014	\$ 327,544
2015	698,803
2016	823,822
2017	823,822
2018	823,822
2019 - 2030	<u>9,885,864</u>
Total minimum lease payments	13,383,677
Less: Amount representing interest	<u>3,367,030</u>
Present value of minimum lease payments	<u><u>\$ 10,016,647</u></u>

HARFORD COUNTY PUBLIC SCHOOLS
 NOTES TO FINANCIAL STATEMENTS
 June 30, 2013

NOTE 6 - FUND BALANCE

Fund balance as of June 30, 2013 consists of the following:

	<u>General Fund</u>	<u>Food Services Fund</u>	<u>Capital Projects Fund</u>
Non-spendable for:			
Inventory - U.S.D.A.	\$ -	\$ 187,033	\$ -
Total non-spendable	-	187,033	-
Assigned to:			
Encumbrances	3,456,529	21,687	10,321,886
Fiscal year 2014 expenditures	5,600,000	-	-
Rate stabilization receivable	7,453,367	-	-
Future health insurance call	1,225,166	-	-
Emergency fuel reserve	915,000	-	-
Cost of Operation - Food Services		2,415,229	-
Total assigned	18,650,062	2,436,916	10,321,886
Unassigned	4,330,315	-	(2,647,126)
Total fund balances	<u>\$ 22,980,377</u>	<u>\$ 2,623,949</u>	<u>\$ 7,674,760</u>

Non-spendable fund balance reports resources that cannot be spent because of their form, or due to legal or contractual requirements. Committed fund balance reports resources with self-imposed limitation approved by the Board to the end of the period. Formal action is required to remove or modify a constraint reflected in the committed fund balance. There were no committed fund balances as of June 30, 2013. Assigned fund balance records the portion of fund balance that reflects the Board's intended use of resources. Assigned fund balance can be established by either the Board or Assistant Superintendent of Business Services. Unlike committed fund balance, formal action is not required to impose, remove, or modify assigned fund balance.

HARFORD COUNTY PUBLIC SCHOOLS
NOTES TO FINANCIAL STATEMENTS
June 30, 2013
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NOTE 7 - PENSION PLANS

Plan Description

The Board's employees are covered by the Teachers Retirement System of the State of Maryland, the Teachers Pension System of the State of Maryland or The Employees Retirement System of the State of Maryland. These systems are part of the Maryland State Retirement and Pension System (the State System), and are cost-sharing multiple-employer public employee retirement systems. The State System provides pension, death and disability benefits to plan members and beneficiaries. The State of Maryland pays a substantial portion of employer contributions on behalf of the Board. On behalf payments of fringe benefits were recognized as revenues and expenditures during the period. The plan is administered by the State Retirement Agency (the Agency).

Responsibility for the administration and operation of the State System is vested in a 12-member Board of Trustees. The State System was established by the State Personnel and Pensions Article of the Annotated Code of Maryland. The Agency issues a publicly available financial report that includes basic financial statements and required supplementary information for the State System. The report may be obtained by writing to the State Retirement and Pension System of Maryland, 120 East Baltimore Street, Baltimore, MD 21202, or by calling 410-625-5555.

The State Personnel and Pensions Article requires active members to contribute to the State System at the rate of 5% or 7% of their covered salary depending upon the retirement option selected. Harford County Public Schools is required to contribute at an actuarially determined rate. The State's contributions on behalf of the Board for the years ended June 30, 2013, 2012, and 2011 were \$30,575,369, \$33,360,568 and \$34,323,976 respectively, which were equal to the required contributions for each year. The Board's contribution for the years ended June 30, 2013, 2012 and 2011 were \$7,967,776, \$2,946,759 and \$2,838,311 respectively, which were equal to the required contributions for each year.

NOTE 8 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS

The Board provides medical, dental and life insurance benefits to eligible employees upon retirement. The employer's contributions are financed on a pay-as-you-go basis, and the future payment of these benefits is contingent upon the annual approval of the operating budget. Details of the postemployment benefits provided are as follows:

Medical Benefits - Retirees are eligible for continued membership in one of the school system's group medical plans provided that they have at least 10 years of service with the Board and are under 65 years of age. The Board pays either 85% or 90% of these medical insurance premiums, based on the plan chosen by the retiree. The Board pays 90% of the insurance premiums for Medicare supplemental insurance for retirees age 65 and older. The medical benefits paid by the Board for the year ended June 30, 2013 was \$18,843,261. As of June 30, 2013, 2,169 of approximately 2,365 eligible retirees were receiving benefits.

HARFORD COUNTY PUBLIC SCHOOLS
NOTES TO FINANCIAL STATEMENTS
June 30, 2013

NOTE 8 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (continued)

Dental Benefits - The Board pays 90% of dental insurance premiums for retirees with at least 10 years service. The dental benefits paid by the Board for the year ended June 30, 2013 was \$925,331. As of June 30, 2013, 2,205 of approximately 2,365 eligible retirees were receiving benefits.

Life Insurance Benefits - The Board pays 90% of the life insurance premiums for retirees with at least 10 years of service. The amount of insurance coverage is reduced to \$20,000 upon retirement and \$10,000 five years after retirement. The life insurance benefits paid by the Board for the year ended June 30, 2013 was \$49,601. As of June 30, 2013, 2,055 of approximately 2,365 eligible retirees were receiving benefits.

The Board participates in the Maryland Association of Boards of Education (MABE) pooled OPEB investment trust. It is a member owned trust that provides the Board and the other nine member boards a structure to pool assets to reduce investment costs and share administrative expenses.

Annual OPEB Cost and Net OPEB Obligation

The Board's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the Board's annual OPEB cost for the year ended June 30, 2013, the amount actually contributed to the plan, and changes in the Board's net OPEB obligation:

Annual required contribution	\$ 56,481,000
Interest on net OPEB Obligation	5,415,000
Amortization of net OPEB obligation	<u>(5,916,000)</u>
Annual OPEB cost (expense)	55,980,000
Contributions made	<u>20,608,000</u>
Increase in net OPEB obligation	35,372,000
Net OPEB obligation - beginning of year	<u>127,410,929</u>
Net OPEB obligation - end of year	<u>\$ 162,782,929</u>

The Board's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the last three years was as follows:

Fiscal Year Ended	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
6/30/2013	\$ 55,980,000	36.81%	\$ 162,782,929
6/30/2012	42,027,000	58.40%	127,410,929
6/30/2011	46,036,000	39.80%	109,940,815

HARFORD COUNTY PUBLIC SCHOOLS
 NOTES TO FINANCIAL STATEMENTS
 June 30, 2013

NOTE 8 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (continued)

Funded Status and Funding Progress

As of July 1, 2012, the plan was 3.56% funded. The actuarial accrued liability for benefits was \$660,933,000, and the actuarial value of assets was \$23,541,000, resulting in an unfunded actuarial accrued liability (UAAL) of \$637,392,000. The covered payroll (annual payroll of active employees covered by the plan) was \$273,638,115, and the ratio of the UAAL to the covered payroll was 232.93%.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

Significant valuation methods and assumptions are as follows:

Valuation Date	July 1, 2012
Actuarial Cost Method	Projected Unit Credit method
Amortization Method	Level percentage of projected pay over a 26-year period
Asset Valuation Method	Market value
Actuarial Assumptions:	
Discount Rate	4.25%
Investment Rate of Return	7.00% per year compounded annually
Payroll Growth Rate	3.00%
Inflation Rate	2.90%
Healthcare Cost Trend Rates:	
Medical and prescription	7.00% initial year of valuation (not applicable to Life) 3.80% final year of valuation (not applicable to Life)
Dental	5.00%

The actuarial value of assets was determined using market value of assets. The trust is assumed to earn 7% interest and contributions are assumed to be made in the middle of the year.

HARFORD COUNTY PUBLIC SCHOOLS
 NOTES TO FINANCIAL STATEMENTS
 June 30, 2013

NOTE 8 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (continued)

Actuarial Methods and Assumptions (continued)

The unfunded liability was amortized over a closed period of 26 years using level percentage of pay for the fiscal year ended June 30, 2013.

Schedule of Funding Progress

	Value of Assets	Accrued Liability (AAL)	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a % of Covered Payroll
June 30, 2008	\$ 12,136,368	\$ 361,962,000	\$ 349,825,632	3.35%	\$ 274,153,946	127.60%
July 1, 2008	12,136,368	589,795,000	577,658,632	2.06%	278,038,509	207.76%
July 1, 2009	10,233,348	626,155,000	615,921,652	1.63%	278,636,614	221.05%
July 1, 2010	10,962,506	534,277,000	523,314,494	2.05%	278,479,993	187.92%
July 1, 2011	15,255,626	462,698,000	447,442,374	3.30%	276,823,307	161.63%
July 1, 2012	23,541,000	660,933,000	637,392,000	3.56%	273,638,115	232.93%

Valuations prior to June 30, 2008 were not valued in accordance with GASB Statement No. 43.

NOTE 9 - RISK MANAGEMENT

The Board is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters for which the Board participates in the Maryland Association of Boards of Education (MABE) Group Insurance Pool and the Worker's Compensation Self Insurance Fund.

These public entity risk pools are self-insurance funds for the various member Maryland Boards of Education to minimize the cost of insurance and related administrative expenses.

Coverage is provided up to specified limits and the Board pays an annual premium for the coverage provided. In addition to general liability insurance, the Group Insurance Pool also provides coverage for property liability and automobile liability. Coverage above these limits is provided by third party insurance carriers. Settled claims have not exceeded commercial insurance coverage in any of the past three fiscal years.

NOTE 10 - CONTINGENCIES AND COMMITMENTS

The Board has been named as defendant in several lawsuits in the normal course of business, the outcomes of which are uncertain. It is anticipated by the Board that an adverse decision on any or all of these suits would not have a material adverse effect on these financial statements.

The Board leases certain equipment and properties for storage and other uses under long-term operating leases. Expenditures under operating leases amounted to approximately \$813,415 for the year ended June 30, 2013.

HARFORD COUNTY PUBLIC SCHOOLS
NOTES TO FINANCIAL STATEMENTS
June 30, 2013
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NOTE 11 – IMPLEMENTATION OF NEW ACCOUNTING PRINCIPLES

The Board has adopted the provision of Governmental Accounting Standard Board (GASB) issued Statement No. 60, entitled Accounting and Financial Reporting for Service Concession Arrangements; Statement No. 61, entitled The Financial Reporting Entity: Omnibus-an amendment of GASB No. 14 and No. 34; Statement No. 62, entitled Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements; Statement No. 63, entitled Financial Reporting for Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position and Statement No. 64, entitled Derivative Instruments: Application of Hedge Accounting Termination Provisions (an Amendment of GASB Statement No. 53).

As of the year ended June 30, 2013, GASB issued Statement No. 65, entitled Items Previously Reported as Assets and Liabilities; Statement No. 66, entitled Technical Corrections - 2012 – an amendment of GASB Statements No. 10 and No. 62; and Statement No. 69, entitled Government Combinations and Disposals of Government Operations. These Statements will not have a material effect on the Board’s financial statements upon implementation.

GASB also issued Statement No. 67, entitled Financial Reporting for Pension Plans and Statement No. 68, entitled Accounting and Financial Reporting for Pensions, an amendment of GASB Statement No. 27. These Statements will have a material effect on the Board’s financial statements once implemented.

The Board is analyzing the effects of these pronouncements and plans to adopt them as applicable by their effective date.



**Maria Yiannouris, Grade 5, Prospect Mill Elementary School
Teacher: Sherry Rowe**

Required Supplemental Information



**Ryan Weaver, Grade 11, Aberdeen High School
Teacher: Rick Morris**

HARFORD COUNTY PUBLIC SCHOOLS
 REQUIRED SUPPLEMENTARY INFORMATION
 FOR OTHER POSTEMPLOYMENT BENEFIT PLAN
 June 30, 2013

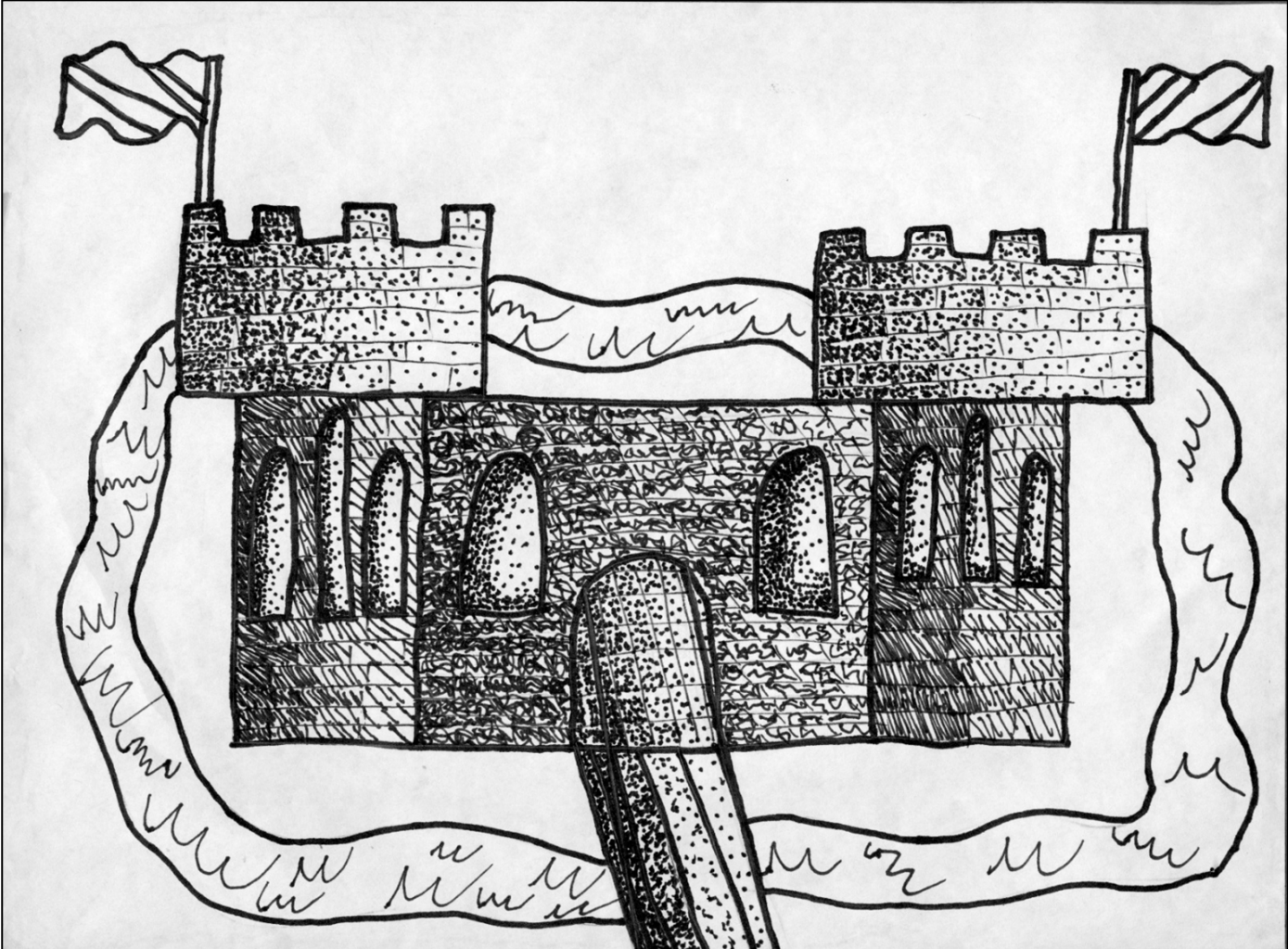
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Schedule of Funding Progress

	Value of Assets	Accrued Liability (AAL)	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a % of Covered Payroll
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July 1, 2008	12,136,368	589,795,000	577,658,632	2.06%	278,038,509	207.76%
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July 1, 2011	15,255,626	462,698,000	447,442,374	3.30%	276,823,307	161.63%
July 1, 2012	23,541,000	660,933,000	637,392,000	3.56%	273,638,115	232.93%

Other Supplemental Information

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**Mackenzie Fitzpatrick, Grade 5, North Harford Elementary
School Teacher: Mai-Ly Nguyen**

Harford County Public Schools

**FOOD SERVICE FUND
(SPECIAL REVENUE FUND)
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCE COMPARED TO BUDGET (NON-GAAP BASIS)
FOR THE YEAR ENDED JUNE 30, 2013**

	<u>Budget</u>	<u>Actual</u>	Variance Favorable (Unfavorable)
Revenues			
Cafeteria sales	\$ 7,834,761	\$ 7,253,840	\$ (580,921)
<u>Federal Aid</u>			
School Lunch Program	4,730,705	5,004,714	274,009
School Breakfast Program	1,324,601	1,671,638	347,037
Summer Food Program	32,060	94,582	62,522
Fresh Fruits and Vegetables Program	-	19,250	19,250
U.S.D.A. Commodities	892,500	883,174	(9,326)
Total federal aid	6,979,866	7,673,358	693,492
<u>State Aid</u>			
Child Feeding Program	333,000	343,783	10,783
<u>Local Aid</u>			
Local revenue	-	-	-
Interest earned	-	-	-
Miscellaneous revenue	-	87,328	87,328
Total revenues	<u>\$ 15,147,627</u>	15,358,309	210,682
Expenditures			
Salaries and wages	5,400,278	5,288,156	112,122
Contracted services	341,500	309,277	32,223
Supplies and materials	6,269,343	6,698,954	(429,611)
Other charges	1,954,006	2,012,381	(58,375)
Furniture and equipment	290,000	172,405	117,595
U.S.D.A. commodities	892,500	932,768	(40,268)
Total expenditures	<u>\$ 15,147,627</u>	15,413,941	(266,314)
Excess of revenues over expenditures		(55,632)	
Total fund balance at July 1, 2012		2,707,489	
Increase (decrease) in nonspendable fund balance - U.S.D.A. inventory		(49,595)	
Total fund balance		2,602,262	
Nonspendable fund balance - U.S.D.A. inventory - end of year		(187,033)	
Fund balance at June 30, 2013 - unassigned		<u>\$ 2,415,229</u>	

Harford County Public Schools

SCHOOL CONSTRUCTION FUND
(CAPITAL PROJECTS FUND)
SCHEDULE OF EXPENDITURES BY PROJECT
FOR THE YEAR ENDED JUNE 30, 2013

Campus Hills Elementary	\$ 54,738
Red Pump Elementary	1,076,494
Patterson Mill Middle/High	80,328
Aberdeen High School addition	17,972
Deerfield Elementary modernization	24,478
Joppatowne Elementary modernization	12,826
Aberdeen High north building	4,147
Bel Air High modernization	93,652
Edgewood High modernization	61,845
Havre de Grace High modernization	37,957
North Harford High modernization	68,427
Technology education lab refresh	116,416
Special education facilities	71,463
Forest Hill Annex electrical	10,128
Jarrettsville Elementary HVAC	3,171,336
North Harford Elementary HVAC	1,816,528
Youth's Benefit Elementary air conditioning	1,154,967
Havre de Grace High HVAC	1,467,214
Magnolia Middle HVAC	1,117,291
Roofing projects	2,291
William Paca Elementary air conditioning	1,900,885
Havre de Grace High Field improvements	1,231,419
Outdoor track reconditioning	9,758
Relocatables	144,910
Wiring	5,940
Technology refresh	4,640,308
Integrated business systems	57,866
Major HVAC repairs - Church Creek Elementary	385,804
Major HVAC repairs - Havre de Grace Elementary	486,171
North Harford sewer	7,438
Environmental compliance	156,306
Alarms	125,109
Maintenance replacement vehicles	384,331
Septic pretreat facility	1,858,673
Storm water management, erosion and sediment control	42,230
ADA improvements	77,514
Paving - overlay and maintenance	39,410
Lockers	103,187
Bleachers	89,990
Building envelope improvements	23,923
Energy conservation	162,227
Energy efficiency performance projects	11,084,148
Athletic fields	68,645
Floor coverings	67,636
HVAC major repairs	2,180,186
George D. Lisby @ Hillsdale Elementary playground	87,580
William S. James Elementary playground	9,900
Fountain Green Elementary playground	92,161
Furniture	34,926
Buses	287,070
Music refresh	108,054
Security cameras	215,875
Math refresh	151,928
Textbooks	253,923
Career and technology education equipment refresh	41,362
Swimming pools	42,171
Band uniforms	72,333
	\$ 37,191,795

Harford County Public Schools

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AGENCY FUNDS
SCHEDULE OF INCREASES, DECREASES AND FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 2013

School Activity Funds

	Balance <u>June 30, 2012</u>	<u>Increases</u>	<u>Decreases</u>	Balance <u>June 30, 2013</u>
<u>Elementary Schools</u>				
Abingdon	\$ 14,673	42,819	35,560	\$ 21,932
Bakerfield	15,324	44,804	51,470	8,658
Bel Air	7,423	19,332	18,218	8,537
Church Creek	5,954	33,273	22,024	17,203
Churchville	13,488	40,652	33,324	20,816
Darlington	11,986	11,877	16,748	7,115
Deerfield	128,838	36,340	110,662	54,516
Dublin	17,827	27,874	19,552	26,149
Edgewood	15,414	15,466	14,701	16,179
Emmorton	29,566	42,469	54,354	17,681
Forest Hill	8,824	36,086	33,858	11,052
Forest Lakes	26,662	42,991	46,684	22,969
Fountain Green	12,605	27,963	24,048	16,520
George D. Lisby at Hillsdale	13,350	58,047	49,423	21,974
Hall's Cross Roads	22,391	23,440	28,988	16,843
Harford Glen	2,788	2,296	730	4,354
Havre de Grace	22,626	28,924	24,621	26,929
Hickory	60,171	65,350	63,303	62,218
Homestead-Wakefield	3,643	87,337	77,550	13,430
Jarrettsville	18,892	45,297	38,458	25,731
John Archer	58,245	62,466	56,304	64,407
Joppatowne	24,351	33,491	32,426	25,416
Magnolia	7,144	12,641	13,412	6,373
Meadowvale	10,543	38,333	35,941	12,935
Norrisville	14,031	25,042	24,012	15,061
North Bend	13,183	19,392	14,196	18,379
North Harford	18,357	67,795	60,919	25,233
Prospect Mill	23,696	42,332	46,880	19,148
Red Pump	11,323	61,685	55,772	17,236
Ring Factory	14,003	59,892	57,061	16,834
Riverside	19,247	28,070	34,069	13,248
Roye-Williams	19,704	19,837	12,867	26,674
William S. James	12,849	14,507	14,027	13,329
William Paca - Old Post	14,812	37,506	32,416	19,902
Youth's Benefit	13,801	64,676	64,050	14,427
Total elementary schools	<u>727,734</u>	<u>1,320,302</u>	<u>1,318,628</u>	<u>729,408</u>

Harford County Public Schools
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AGENCY FUNDS
SCHEDULE OF INCREASES, DECREASES AND FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 2013

School Activity Funds

	Balance <u>June 30, 2012</u>	<u>Increases</u>	<u>Decreases</u>	Balance <u>June 30, 2013</u>
<u>Middle Schools</u>				
Aberdeen	82,544	158,038	142,959	97,623
Bel Air	70,318	227,106	235,887	61,537
Edgewood	24,279	140,694	134,645	30,328
Fallston	81,080	120,416	129,722	71,774
Havre de Grace	21,175	73,346	66,540	27,981
Magnolia	27,292	51,681	54,150	24,823
North Harford	52,298	135,427	132,257	55,468
Patterson Mill	29,315	109,141	103,515	34,941
Southampton	51,796	165,446	168,775	48,467
Total middle schools	<u>440,097</u>	<u>1,181,295</u>	<u>1,168,450</u>	<u>452,942</u>
<u>High Schools</u>				
Aberdeen	191,938	517,537	501,647	207,828
Alternative Education	7,270	11,098	13,686	4,682
Bel Air	209,986	470,803	481,513	199,276
C. Milton Wright	182,412	558,257	542,633	198,036
Edgewood	135,152	297,237	298,638	133,751
Fallston	136,315	434,660	446,233	124,742
Harford Technical	170,238	716,406	693,346	193,298
Havre de Grace	112,219	209,540	191,023	130,736
Joppatowne	73,718	181,570	192,485	62,803
North Harford	172,446	425,957	398,315	200,088
Patterson Mill	123,525	397,760	412,983	108,302
Total high schools	<u>1,515,219</u>	<u>4,220,825</u>	<u>4,172,502</u>	<u>1,563,542</u>
Total - all School Activity Funds	<u>2,683,050</u>	<u>6,722,422</u>	<u>6,659,580</u>	<u>2,745,892</u>
Scholarship Funds	<u>87,197</u>	<u>3,111</u>	<u>3,008</u>	<u>87,300</u>
Total - Agency Funds	<u>\$ 2,770,247</u>	<u>\$ 6,725,533</u>	<u>\$ 6,662,588</u>	<u>\$ 2,833,192</u>

Harford County Public Schools

AGENCY FUNDS
COMBINING STATEMENT OF FIDUCIARY NET POSITION
JUNE 30, 2013

	<u>Scholarship Funds</u>	<u>Student Activity Funds</u>	<u>Total Agency Funds</u>
Assets			
Cash and cash equivalents	\$ 87,300	\$ 2,745,892	\$ 2,833,192
Total assets	<u>\$ 87,300</u>	<u>\$ 2,745,892</u>	<u>\$ 2,833,192</u>
Liabilities			
Scholarship funds payable	\$ 87,300	\$ -	\$ 87,300
School activity funds payable	<u>-</u>	<u>2,745,892</u>	<u>2,745,892</u>
Total liabilities	<u>\$ 87,300</u>	<u>\$ 2,745,892</u>	<u>\$ 2,833,192</u>

Harford County Public Schools

AGENCY FUNDS
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
FOR YEAR ENDED JUNE 30, 2013

	<u>Balance</u> <u>June 30, 2012</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2013</u>
SCHOLARSHIP FUNDS				
ASSETS				
Cash and cash equivalents	\$ 87,197	\$ 3,111	\$ 3,008	\$ 87,300
LIABILITIES				
Scholarship funds payable	\$ 87,197	\$ 3,111	\$ 3,008	\$ 87,300
STUDENT ACTIVITY FUNDS				
ASSETS				
Cash and cash equivalents	\$ 2,683,050	\$ 6,722,422	\$ 6,659,580	\$ 2,745,892
LIABILITIES				
Student activity funds payable	\$ 2,683,050	\$ 6,722,422	\$ 6,659,580	\$ 2,745,892
TOTALS - ALL AGENCY FUNDS				
ASSETS				
Cash and cash equivalents	\$ 2,770,247	\$ 6,725,533	\$ 6,662,588	\$ 2,833,192
LIABILITIES				
Scholarship funds payable	\$ 87,197	\$ 3,111	\$ 3,008	\$ 87,300
Student activity funds payable	2,683,050	6,722,422	6,659,580	2,745,892
Total liabilities	\$ 2,770,247	\$ 6,725,533	\$ 6,662,588	\$ 2,833,192



**Michele Crapanzano, Grade 8, Fallston Middle School
Teacher: Susan Hopkins**

Statistical Section

This part of HCPS' comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the district's overall financial health.

Contents	Page
Financial Trends <i>These schedules contain trend information to help the reader understand how the district's financial performance and well-being have changed over time.</i>	70 - 73
Demographic and Economic Information <i>These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place</i>	74 - 75
Operating Information <i>These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services it provides and activities it performs.</i>	76 - 83

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year after June 30, 2003 and from the Independent Auditors' Report, Financial Statements and Supplemental Information for the relevant year prior to that.

Harford County Public Schools

Net Position by Component Last Ten Fiscal Years
(accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Governmental activities										
Invested in capital assets, net of related debt	\$196,877	\$224,456	\$265,089	\$297,606	\$379,249	\$472,628	\$533,572	\$560,834	\$568,870	\$577,748
Restricted for food services	2,848	3,005	2,976	2,699	2,456	2,066	2,196	2,408	2,755	2,624
Restricted for capital projects	-	-	-	25	8,072	5,802	7,551	7,454	9,079	7,675
Unrestricted	(20,828)	(11,933)	(4,063)	1,827	(16,540)	(51,542)	(84,761)	(110,678)	(128,086)	(166,286)
Total governmental activities net position	<u>\$178,897</u>	<u>\$215,528</u>	<u>\$264,002</u>	<u>\$302,157</u>	<u>\$373,237</u>	<u>\$428,954</u>	<u>\$458,558</u>	<u>\$460,018</u>	<u>\$452,618</u>	<u>\$421,761</u>

Harford County Public Schools

Changes in Net Position Last Ten Fiscal Years
(accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Functions/Programs										
Expenses										
Governmental activities:										
Instruction:										
Regular education	\$191,404	\$200,144	\$229,007	\$247,876	\$277,212	\$290,266	\$294,136	\$289,527	\$285,182	\$296,379
Special education	40,855	47,269	54,113	60,048	69,664	77,461	89,247	94,112	86,373	89,896
Total Instruction	<u>232,259</u>	<u>247,413</u>	<u>283,120</u>	<u>307,924</u>	<u>346,876</u>	<u>367,727</u>	<u>383,383</u>	<u>383,639</u>	<u>371,555</u>	<u>386,275</u>
Support services										
Administration	8,443	9,101	11,094	13,474	15,093	15,934	15,989	15,341	16,114	15,682
Mid level administration	23,341	25,130	28,393	31,195	35,358	36,855	37,516	36,621	37,070	37,698
Pupil personnel services	1,485	1,504	1,777	1,948	2,198	2,312	2,338	2,223	2,322	2,353
Health services	2,605	3,434	3,487	4,106	4,740	5,103	5,069	4,850	5,255	5,915
Pupil transportation	19,310	20,884	23,234	25,716	31,197	32,724	33,647	35,424	37,332	39,754
Operation of plant	23,562	24,925	27,912	31,282	36,304	37,614	39,310	38,716	40,267	43,245
Maintenance of plant and equipment	9,945	10,489	11,671	12,742	14,528	14,522	15,130	15,789	16,989	18,211
Community services	319	420	434	498	499	480	399	451	421	497
Food services	10,332	11,329	12,229	13,519	14,179	15,144	15,391	14,848	15,829	16,515
Interest on long-term debt	-	-	814	567	554	541	527	512	615	246
Depreciation - unallocated	107	103	103	94	89	89	89	87	86	84
Total Support Services	<u>99,449</u>	<u>107,319</u>	<u>121,148</u>	<u>135,141</u>	<u>154,739</u>	<u>161,318</u>	<u>165,405</u>	<u>164,862</u>	<u>172,300</u>	<u>180,200</u>
Total governmental activities	<u>331,708</u>	<u>354,732</u>	<u>404,268</u>	<u>443,065</u>	<u>501,615</u>	<u>529,045</u>	<u>548,788</u>	<u>548,501</u>	<u>543,855</u>	<u>566,475</u>
Program revenues										
Charges for services:										
Regular education	928	1,133	1,529	1,500	1,730	1,688	1,648	1,471	1,214	1,135
Community services	324	378	439	466	488	415	338	348	348	422
Food services	6,658	7,186	7,666	8,132	8,348	8,059	7,839	7,875	7,858	7,254
Operating grants and contributions	64,773	69,930	79,547	89,364	102,132	106,729	122,436	136,196	128,527	124,751
Capital grants and contributions	20,599	38,598	56,320	47,943	101,153	104,871	85,054	47,667	28,383	35,159
Total governmental activities program revenues	<u>93,282</u>	<u>117,225</u>	<u>145,501</u>	<u>147,405</u>	<u>213,851</u>	<u>221,762</u>	<u>217,315</u>	<u>193,557</u>	<u>166,330</u>	<u>168,721</u>
Total governmental net expense	<u>(238,426)</u>	<u>(237,507)</u>	<u>(258,767)</u>	<u>(295,660)</u>	<u>(287,764)</u>	<u>(307,283)</u>	<u>(331,473)</u>	<u>354,944</u>	<u>377,525</u>	<u>397,754</u>
General Revenues and Other Changes in Net Position										
General revenues:										
Local appropriations	148,150	154,047	175,415	189,415	199,615	206,979	210,415	211,067	217,782	219,821
State Aid	105,600	112,468	125,158	138,061	152,542	153,313	147,510	140,638	143,456	140,879
Federal Aid	386	371	411	443	340	279	625	696	1,345	449
Miscellaneous	1,293	2,060	5,464	4,525	5,083	2,204	2,487	3,960	7,508	5,717
Unrestricted investment earnings	120	323	793	1,371	1,264	226	40	43	33	31
Total general revenues	<u>255,549</u>	<u>269,269</u>	<u>307,241</u>	<u>333,815</u>	<u>358,844</u>	<u>363,001</u>	<u>361,077</u>	<u>356,404</u>	<u>370,124</u>	<u>366,897</u>
Change in Net Position	<u>17,123</u>	<u>31,762</u>	<u>48,474</u>	<u>38,155</u>	<u>71,080</u>	<u>55,718</u>	<u>29,604</u>	<u>1,460</u>	<u>(7,401)</u>	<u>(30,857)</u>
Net position - beginning of year	161,774	178,897	215,528	264,002	302,157	373,237	428,955	458,559	460,019	\$452,618
Adjustment to Restate Beginning Net Position	-	4,869	-	-	-	-	-	-	-	-
Net position - beginning of year, as Restated	<u>161,774</u>	<u>183,766</u>	<u>215,528</u>	<u>264,002</u>	<u>302,157</u>	<u>373,237</u>	<u>428,955</u>	<u>458,559</u>	<u>460,019</u>	<u>452,618</u>
Net position - end of year	<u>\$178,897</u>	<u>\$215,528</u>	<u>\$264,002</u>	<u>\$302,157</u>	<u>\$373,237</u>	<u>\$428,955</u>	<u>\$458,559</u>	<u>\$460,019</u>	<u>\$452,618</u>	<u>421,761</u>

Harford County Public Schools

Fund Balances of Governmental Funds Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General fund										
Assigned	\$3,409	\$3,523	\$4,230	\$5,338	\$2,937	\$2,261	\$2,405	\$12,976	\$12,628	\$18,650
Unassigned	2,778	7,635	16,188	22,128	16,152	18,113	22,626	13,143	13,169	4,330
Total general fund	<u>\$6,187</u>	<u>\$11,158</u>	<u>\$20,418</u>	<u>\$27,466</u>	<u>\$19,089</u>	<u>\$20,374</u>	<u>\$25,031</u>	<u>\$26,119</u>	<u>\$25,797</u>	<u>\$22,980</u>
All other governmental funds										
Non Spendable -										
Special Revenue Fund	\$339	\$277	\$239	\$160	\$122	\$186	\$278	\$294	\$237	\$187
Assigned - reported in:										
Special revenue fund	2,509	2,729	2,737	2,539	2,334	1,880	1,918	2,115	2,518	2,437
Capital projects fund	-	-	-	25	8,072	5,802	7,551	7,454	9,079	10,322
Unassigned - Capital projects fund	-	-	-	-	-	-	-	-	-	(2,647)
Total all other governmental funds	<u>\$2,848</u>	<u>\$3,006</u>	<u>\$2,976</u>	<u>\$2,724</u>	<u>\$10,528</u>	<u>\$7,868</u>	<u>\$9,747</u>	<u>\$9,863</u>	<u>\$11,834</u>	<u>\$10,299</u>

Harford County Public Schools

Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Revenues										
Intergovernmental revenues										
Local	\$167,880	\$177,486	\$224,683	\$228,930	\$278,735	\$299,449	\$275,213	\$241,501	\$230,041	\$231,802
State	144,371	168,141	183,301	205,345	245,316	241,878	247,758	242,653	251,283	241,824
Special state and federal programs	22,839	21,833	23,558	24,835	24,881	24,357	33,330	41,992	28,817	29,938
Federal	4,401	4,711	5,036	5,177	5,358	5,907	6,860	7,629	8,485	8,122
Earnings on investments	137	501	1,066	1,530	1,348	235	40	43	33	31
Charges for services	6,658	7,186	7,666	8,132	8,348	8,059	7,839	7,875	7,858	7,254
Donation of land from county	-	3,063	-	-	-	-	-	-	-	-
Miscellaneous revenues	2,545	3,574	7,432	7,271	8,709	4,878	7,352	8,268	9,937	16,647
Total revenues	348,831	386,495	452,742	481,220	572,695	584,763	578,392	549,961	536,454	535,618
Expenditures										
Current										
Administrative services	6,205	6,781	8,381	9,906	10,732	11,044	10,708	10,473	10,776	10,678
Mid level administrative services	17,428	18,638	21,411	23,592	25,282	25,556	25,417	25,182	24,959	24,805
Instructional salaries	122,904	126,644	143,325	158,371	167,938	168,953	166,084	165,998	165,118	162,658
Instructional textbooks and supplies	5,512	6,070	8,584	9,885	9,962	8,405	7,758	7,316	8,067	6,689
Other instructional costs	1,912	2,208	2,409	2,103	2,848	3,406	2,904	3,173	2,839	2,446
Special education	22,459	23,921	27,764	31,751	35,782	38,054	39,030	39,674	40,322	39,951
Student personnel services	1,131	1,180	1,373	1,524	1,621	1,629	1,615	1,610	1,614	1,621
Health services	2,124	2,272	2,512	3,047	3,222	3,400	3,255	3,200	3,292	3,295
Pupil transportation services	17,103	18,642	20,632	22,617	26,889	27,321	27,655	29,522	30,917	31,151
Operation of plant	19,238	21,128	23,603	26,036	28,859	29,063	29,129	28,913	28,974	28,595
Maintenance of plant and equipment	8,089	8,511	9,239	10,096	11,269	10,701	11,014	11,757	12,607	12,249
Fixed charges	67,459	72,732	79,308	87,680	112,302	107,064	115,194	116,016	133,275	132,463
Community services	293	377	398	455	450	429	352	403	373	440
Special state and federal programs	22,839	21,833	23,558	24,835	24,880	24,357	33,330	41,992	28,817	29,938
Costs of operations - food services	10,709	11,600	12,652	13,517	13,977	14,435	14,315	14,911	15,275	15,440
Capital outlay	20,846	41,242	66,394	48,138	96,394	111,561	83,365	47,809	26,759	37,255
Debt service										
Principal	-	-	10	257	269	283	297	312	327	-
Interest	-	-	814	567	554	541	527	512	615	246
Total expenditures	346,251	383,779	452,367	474,377	573,230	586,202	571,949	548,773	534,926	539,920
Excess (deficit) of revenues over expenditures	2,580	2,716	375	6,843	(535)	(1,439)	6,443	1,188	1,528	(4,302)
Other financing sources (uses)										
Proceeds from capital lease	-	2,475	8,893	32	-	-	-	-	178	-
Increase (decrease) in nonspendable fund balance	188	(62)	(38)	-	(38)	-	92	16	-	(50)
Net change in fund balances	\$2,768	\$5,129	\$9,230	\$6,875	(\$573)	(\$1,439)	\$6,535	\$1,204	\$1,706	(\$4,352)

Harford County Public Schools

*Enrollment by School and Student to Teacher Ratio
Last Ten Years at September 30,*

	2004	2005	2006	2007	2008	2009	2010	2011	2012	Capacity #s	Capacity %
Abingdon Elementary	841	822	751	769	795	766	798	893	882	864	102.08%
Bakerfield Elementary	507	463	447	463	477	457	444	366	409	500	81.80%
Bel Air Elementary	533	524	505	487	512	508	505	488	484	500	96.80%
Church Creek Elementary	754	778	755	736	743	774	781	699	745	793	93.95%
Churchville Elementary	383	383	371	359	363	371	376	375	395	388	101.80%
Darlington Elementary	137	139	130	126	125	123	123	124	115	192	59.90%
Deerfield Elementary	670	584	569	545	520	514	633	797	793	816	97.18%
Dublin Elementary	268	239	250	246	247	247	246	289	299	295	101.36%
Edgewood Elementary	506	473	422	419	393	434	422	451	426	511	83.37%
Emmorton Elementary	617	617	653	667	676	704	732	539	505	549	91.99%
Forest Hill Elementary	603	579	585	575	564	579	550	557	507	581	87.26%
Forest Lakes Elementary	679	714	707	695	664	682	681	511	483	546	88.46%
Fountain Green Elementary	616	664	643	662	651	604	567	562	513	571	89.84%
George D. Lisby Elementary at Hillsdale	378	347	333	311	350	333	347	427	434	455	95.38%
Halls Cross Roads Elementary	364	383	415	437	430	446	492	475	463	562	82.38%
Havre de Grace Elementary	461	413	368	373	393	416	424	443	421	566	74.38%
Hickory Elementary	667	696	664	693	702	687	720	653	681	655	103.97%
Homestead-Wakefield Elementary	970	958	934	919	905	937	937	892	897	907	98.90%
Jarrettsville Elementary	455	455	423	443	414	416	434	470	480	548	87.59%
Joppatowne Elementary	567	581	522	515	546	548	581	667	629	653	96.32%
Magnolia Elementary	574	515	512	526	536	563	466	385	470	518	90.73%
Meadowvale Elementary	574	603	571	549	545	538	512	532	535	568	94.19%
Norrisville Elementary	184	207	221	206	192	170	181	199	186	252	73.81%
North Bend Elementary	470	449	428	399	402	389	401	377	378	500	75.60%
North Harford Elementary	534	551	518	502	469	490	453	442	432	500	86.40%
Prospect Mill Elementary	907	976	1,008	980	951	931	902	651	612	680	90.00%
Red Pump Elementary							-	596	669	696	96.12%
Ring Factory Elementary	555	541	530	527	500	513	511	542	549	548	100.18%
Riverside Elementary	559	554	568	547	504	502	523	501	505	522	96.74%
Roye-Williams Elementary	641	577	546	493	426	440	388	440	474	683	69.40%
William Paca/Old Post Road Elementary	1,026	1,052	1,044	1,010	1,020	1,005	845	663	766	954	80.29%
William S. James Elementary	520	498	496	501	487	481	521	514	451	522	86.40%
Youths Benefit Elementary	1,008	1,029	1,044	1,067	1,072	1,041	1,029	998	973	958	101.57%
Total Elementary Schools	18,528	18,364	17,933	17,747	17,574	17,609	17,525	17,518	17,561	19,353	90.74%
Aberdeen Middle	1,301	1,247	1,207	1,095	1,120	1,095	1,087	1,043	1,034	1,444	71.61%
Bel Air Middle	1,402	1,434	1,403	1,244	1,249	1,267	1,291	1,296	1,271	1,318	96.43%
Edgewood Middle	1,275	1,216	1,164	1,151	1,028	1,046	1,022	1,073	1,046	1,370	76.35%
Fallston Middle	1,224	1,212	1,180	925	905	892	887	929	879	1,105	79.55%
Havre de Grace Middle	605	589	599	609	613	584	530	529	532	775	68.65%
Magnolia Middle	913	916	869	874	785	795	735	710	688	1,073	64.12%
North Harford Middle	1,118	1,123	1,085	1,153	1,134	1,113	1,056	1,019	974	1,243	78.36%
Patterson Mill Middle	-	-	-	735	763	775	753	732	700	711	98.45%
Southampton Middle	1,528	1,535	1,549	1,252	1,295	1,256	1,270	1,276	1,235	1,540	80.19%
Total Middle Schools	9,366	9,272	9,056	9,038	8,892	8,823	8,631	8,607	8,359	10,579	79.02%
Aberdeen High	1,357	1,543	1,589	1,569	1,504	1,464	1,459	1,411	1,411	1,679	84.04%
Bel Air High	1,636	1,639	1,683	1,403	1,380	1,431	1,574	1,633	1,647	1,668	98.74%
C. Milton Wright High	1,911	1,834	1,850	1,746	1,587	1,591	1,555	1,491	1,494	1,678	89.03%
Edgewood High	1,357	1,316	1,261	1,177	1,123	1,194	1,226	1,211	1,236	1,743	70.91%
Fallston High	1,635	1,643	1,606	1,453	1,365	1,209	1,113	1,090	1,064	1,529	69.59%
Harford Technical High	1,069	1,052	1,056	1,056	1,040	1,026	1,024	1,019	1,010	920	109.78%
Havre de Grace High	705	721	717	769	764	775	745	691	674	850	79.29%
Joppatowne High	1,108	1,118	1,063	1,004	969	952	940	872	840	1,126	74.60%
North Harford High	1,447	1,445	1,437	1,385	1,367	1,393	1,383	1,447	1,420	1,603	88.58%
Patterson Mill High	-	-	-	436	701	949	964	991	941	924	101.84%
Total High Schools	12,225	12,311	12,262	11,998	11,800	11,984	11,983	11,856	11,737	13,720	85.55%
Total Secondary Schools	21,591	21,583	21,318	21,036	20,692	20,807	20,614	20,463	20,096	24,299	82.70%
Alternative Education	17	113	139	155	106	76	112	86	86	264	32.58%
Restoration Academy (Charter)	-	-	21	78	79	-	-	-	-	-	-
John Archer	158	152	160	159	159	147	143	128	125	250	50.00%
Total Special Schools	175	265	320	392	344	223	255	214	211	514	41.05%
Total All Schools	40,294	40,212	39,571	39,175	38,610	38,639	38,394	38,222	37,868	44,166	85.74%
Teachers & Therapists Staff (1)	2,357	2,437	2,589	2,809	2,835	2,778	2,831	2,819	2,846		
Student/Teacher Ratio	17.10	16.50	15.28	13.95	13.62	13.91	13.56	13.56	13.31		

Source: Monthly Report on Enrollment at September 30.

Source (1): Maryland State Department of Education Fact Book for relevant year, estimated for 2012

Note: September 30 is the State's official enrollment date for the school year.

Restoration Academy's charter was revoked after the 2008 school year.

Harford County Public Schools

Enrollment by Grade Last Ten Years as of September 30

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Elementary School:										
Preschool	86	83	66	55	53	49	61	-	38	-
Prekindergarten	811	849	825	841	813	825	837	773	738	753
Kindergarten	2,721	2,653	2,811	2,611	2,823	2,704	2,734	2,681	2,792	2,740
Grade 1	2,948	2,908	2,778	2,849	2,603	2,836	2,736	2,808	2,715	2,820
2	2,904	2,953	2,907	2,756	2,848	2,643	2,873	2,757	2,809	2,703
3	2,923	2,937	2,964	2,894	2,761	2,862	2,670	2,904	2,796	2,809
4	3,068	3,006	2,971	2,947	2,906	2,762	2,925	2,691	2,919	2,815
5	<u>2,978</u>	<u>3,139</u>	<u>3,042</u>	<u>2,980</u>	<u>2,940</u>	<u>2,893</u>	<u>2,773</u>	<u>2,911</u>	<u>2,711</u>	<u>2,921</u>
Total Elementary School	<u>18,439</u>	<u>18,528</u>	<u>18,364</u>	<u>17,933</u>	<u>17,747</u>	<u>17,574</u>	<u>17,609</u>	<u>17,525</u>	<u>17,518</u>	<u>17,561</u>
Middle School:										
Grade 6	3,113	2,983	3,090	2,995	2,948	2,904	2,912	2,791	2,905	2,691
7	3,200	3,137	3,010	3,052	3,042	2,967	2,927	2,928	2,777	2,902
8	<u>3,311</u>	<u>3,249</u>	<u>3,189</u>	<u>3,040</u>	<u>3,090</u>	<u>3,069</u>	<u>2,991</u>	<u>2,923</u>	<u>2,941</u>	<u>2,775</u>
Total Middle School	<u>9,624</u>	<u>9,369</u>	<u>9,289</u>	<u>9,087</u>	<u>9,080</u>	<u>8,940</u>	<u>8,830</u>	<u>8,642</u>	<u>8,623</u>	<u>8,368</u>
High School:										
Grade 9	3,456	3,640	3,508	3,402	3,340	3,285	3,380	3,241	3,164	3,118
10	2,987	3,071	3,220	3,107	3,029	3,005	3,041	3,145	3,038	2,948
11	2,734	2,825	2,931	2,995	2,869	2,841	2,856	2,934	2,973	2,909
12	<u>2,734</u>	<u>2,703</u>	<u>2,748</u>	<u>2,887</u>	<u>2,951</u>	<u>2,806</u>	<u>2,776</u>	<u>2,764</u>	<u>2,778</u>	<u>2,839</u>
Total High School	<u>11,911</u>	<u>12,239</u>	<u>12,407</u>	<u>12,391</u>	<u>12,189</u>	<u>11,937</u>	<u>12,053</u>	<u>12,084</u>	<u>11,953</u>	<u>11,814</u>
Special Education	<u>229</u>	<u>158</u>	<u>152</u>	<u>160</u>	<u>159</u>	<u>159</u>	<u>147</u>	<u>143</u>	<u>128</u>	<u>125</u>
Total Enrollment	<u>40,203</u>	<u>40,294</u>	<u>40,212</u>	<u>39,571</u>	<u>39,175</u>	<u>38,610</u>	<u>38,639</u>	<u>38,394</u>	<u>38,222</u>	<u>37,868</u>

Source: Monthly Report on Enrollment at September 30.

Note: September 30 is the State's official enrollment date for the school year.

Harford County Public Schools

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Operating Indicators by Function

Fiscal Year	Per Pupil Expenditures*		Number of School Bus Riders***	Food Services****	
	Dollars	State Rank**		Breakfasts Served	Lunches Served
2004	7,816	24	34,140	632,276	2,947,239
2005	8,237	24	35,119	707,951	3,378,561
2006	9,104	23	35,340	791,792	3,527,756
2007	10,247	15	34,226	847,799	3,651,405
2008	11,141	17	33,797	865,842	3,554,739
2009	11,542	18	33,386	902,890	3,531,171
2010	11,869	19	34,236	959,941	3,585,643
2011	12,504	15	33,992	1,064,341	3,667,354
2012	not available		33,873	1,237,425	3,622,066
2013	not available		33,716	1,303,755	3,504,788

* Source: Maryland State Department of Education, "The Fact Book"

** Ranking of the State's 24 school systems

*** Source: HCPS Department of Transportation

**** Source: HCPS Department of Food and Nutrition Services

Harford County Public Schools

Capital Asset Statistics by Function

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Instructional Buildings										
Elementary Schools	32	32	32	32	32	32	32	33	33	33
Middle Schools ¹	8	8	8	9	9	9	9	9	9	9
High Schools ¹	9	9	9	10	10	10	10	10	10	10
Special Needs School	1	1	1	1	1	1	1	1	1	1
Alternative Education Center/Staff Training	1	1	1	1	1	1	1	1	1	1
Charter School	-	-	1	1	1	-	-	-	-	-
Harford Glen Environmental Center	1	1	1	1	1	1	1	1	1	1
Total	52	52	53	55	55	54	54	55	55	55
Support Buildings										
Central Administration Building	1	1	1	1	1	1	1	1	1	1
Transportation/Facilities Operations Center	1	1	1	1	1	1	1	1	1	1
Food Services/Warehouse Facility	1	1	1	1	1	1	1	1	1	1
Total	3	3	3	3	3	3	3	3	3	3

¹Patterson Mill Middle/High School is a joint building and is reflected in both the Middle and High School counts.

Harford County Public Schools

**Student Academic Performance
2012 Test Results**

2012 Scholastic Assessment Test (SAT)

	<u>Harford</u>	<u>State</u>	<u>Nation</u>
	<i>Average Score</i>		
Mathematics	516	502	514
Critical Reading	503	497	496
Writing	481	488	488

2012 High School Assessments (HSA)

	<u>Grade 10</u>		<u>Grade 11</u>		<u>Grade 12</u>	
	<u>Harford</u>	<u>State</u>	<u>Harford</u>	<u>State</u>	<u>Harford</u>	<u>State</u>
	<i>Percent Passing</i>		<i>Percent Passing</i>		<i>Percent Passing</i>	
Algebra	92.8%	83.9%	92.4%	87.9%	93.2%	87.9%
Biology	91.0%	84.7%	89.6%	85.7%	87.2%	84.9%
English	84.6%	79.2%	87.4%	85.3%	87.3%	86.4%
Government	88.4%	81.8%	91.7%	86.2%	92.5%	87.9%

**2012 Maryland School Assessments
(MSA) - Reading**

**2012 Maryland School Assessments
(MSA) - Mathematics**

	<u>Harford</u>	<u>State</u>
Advanced and Proficient	<i>Percent Passing</i>	
Grade 3	88.6%	85.0%
Grade 4	93.9%	89.8%
Grade 5	93.1%	89.9%
Grade 6	87.7%	84.5%
Grade 7	86.8%	81.2%
Grade 8	85.5%	80.8%

	<u>Harford</u>	<u>State</u>
Advanced and Proficient	<i>Percent Passing</i>	
Grade 3	89.9%	87.8%
Grade 4	92.7%	89.9%
Grade 5	89.5%	85.3%
Grade 6	87.1%	83.0%
Grade 7	85.2%	76.0%
Grade 8	73.0%	69.3%

Harford County Public Schools

Insurance Summary FY 2014

Type of Coverage	Name of Company	Policy Number	Policy Period	Limits
Workers Compensation	MABE Group Self-Insurance Fund	N/A	7/1/13-6/30/14	Statutory up to \$400,000
Excess Workers Compensation	Safety National	SP 4049064	7/1/13-6/30/14	Statutory excess of \$400,000
Comprehensive General Liability	MABE Group Insurance Pool	N/A	7/1/13-6/30/14	\$100,000 per occurrence \$1 million per occurrence should sovereign immunity be abrogated
Personal Injury Liability	MABE Group Insurance Pool	N/A	7/1/13-6/30/14	\$100,000 per occurrence \$1 million per occurrence should sovereign immunity be abrogated
Automobile Liability	MABE Group Insurance Pool	N/A	7/1/13-6/30/14	\$100,000 combined single limit \$1 million combined single limit for Bus Contractors
Personal Injury Protection	MABE Group Insurance Pool	N/A	7/1/13-6/30/14	\$2,500 per covered person for any one accident
Automobile Physical Damage	MABE Group Insurance Pool	N/A	7/1/13-6/30/14	Actual cash value
Garage Keepers Liability	MABE Group Insurance Pool	N/A	7/1/13-6/30/14	\$100,000 per loss
Criminal Proceeding and Intentional Conduct Defense Reimbursement	MABE Group Insurance Pool	N/A	7/1/13-6/30/14	\$50,000 per covered person \$100,000 annual aggregate
Property and Boiler and Machinery	MABE Group Insurance Pool	N/A	7/1/13-6/30/14	\$500,000 per occurrence
Excess Property	APIP	APIP101654-020	7/1/13-6/30/14	\$1 billion per occurrence excess of \$500,000
Excess Boiler and Machinery	Federal Insurance Company	764312269	7/1/13-6/30/14	\$100 million per occurrence excess of \$100,000
Crime	Travelers Casualty and Surety Axis Insurance Company	105957875 MON719382012013	7/1/13-6/30/14 7/1/13-6/30/14	\$2,500,000 per loss \$2,500,000 excess of \$Travelers
School Board Legal Liability	MABE Group Insurance Pool	N/A	7/1/13-6/30/14	\$250,000 per occurrence \$5 million per occurrence should sovereign immunity be abrogated
School Board Legal Liability Reinsurance	United Educators Insurance	RCN2013043071	7/1/13-6/30/14	\$5,000,000 per occurrence excess of \$250,000
Catastrophic Student Accident	AIG	SRG 0009100979	8/01/13-8/01/14	\$5,000,000 Medical Expense \$1,000,000 Catastrophic Cash

Harford County Public Schools

Facilities Information as of June 30, 2013

	Gross Square Feet	Acres	Year Constructed	Age in Years
Central Offices				
102 S. Hickory	73,122	0.77	2005	8
Hickory Annex	39,930	7.15	various	n/a
Forest Hill Annex	33,895	5.96	various	n/a
Woodbridge Center Land	-	19.80	n/a	n/a
Box Hill South Land	-	17.86	n/a	n/a
Shucks Rd Land	-	31.38	n/a	n/a
Harford Glen Environmental Center	31,647	245.23	1804 to 2000	209
John Archer	63,984	15.00	1971	42
Center for Educational Opportunity	107,087	3.04	1965	48
High Schools				
1 Aberdeen High	229,000	20.47	2004	9
2 Bel Air High	262,454	53.17	2009	4
3 C. Milton Wright High	220,910	60.00	1980	33
4 Edgewood High	268,354	44.35	2010	3
5 Fallston High	233,500	62.00	1977	36
6 Harford Technical High	218,225	55.00	1978	35
7 Havre de Grace High	144,815	35.00	1955	58
8 Joppatowne High	184,070	65.16	1972	41
9 North Harford High	245,238	73.00	2006	7
10 Patterson Mill High & Middle	265,000	79.85	2007	6
Middle Schools				
11 Aberdeen Middle	196,800	43.83	1973	40
12 Bel Air Middle	164,900	25.84	1961	52
13 Edgewood Middle	166,530	34.86	1965	48
14 Fallston Middle	130,284	34.59	1993	20
15 Havre de Grace Middle	102,000	37.34	1967	46
16 Magnolia Middle	149,100	69.33	1979	34
17 North Harford Middle	173,728	40.00	1976	37
18 Southampton Middle	188,134	35.99	1970	43
Elementary Schools				
19 Abingdon Elementary	91,229	28.49	1992	21
20 Bakersfield Elementary	65,691	10.00	1961	52
21 Bel Air Elementary	49,748	6.31	1984	29
22 Church Creek Elementary	85,801	20.51	1994	19
23 Churchville Elementary	52,360	6.46	1931	82
24 Darlington Elementary	24,237	7.89	1938	75
25 Deerfield Elementary	103,200	20.76	2010	3
26 Dublin Elementary	44,385	24.69	1941	72
27 Edgewood Elementary	67,341	36.95	1969	44
28 Emmorton Elementary	63,000	22.04	1994	19
29 Forest Hill Elementary	64,722	8.44	2000	13
30 Forest Lakes Elementary	68,971	20.03	1997	16
31 Fountain Green Elementary	60,000	23.87	1993	20
32 George D. Lisby Elementary	56,295	20.01	1968	45
33 Halls Cross Roads Elementary	63,082	12.73	1943	70
34 Havre de Grace Elementary	65,085	10.25	1949	64
35 Hickory Elementary	77,958	33.11	1950	63
36 Homestead-Wakefield Elementary	115,458	36.53	1958	55
37 Jarrettsville Elementary	61,275	27.44	1962	51
38 Joppatowne Elementary	89,985	17.19	1965	48
39 Magnolia Elementary	59,900	17.00	1975	38
40 Meadowvale Elementary	69,000	13.26	1959	54
41 Norrisville Elementary	37,417	11.54	1967	46
42 North Bend Elementary	60,221	18.23	1991	22
43 North Harford Elementary	49,703	20.00	1984	29
44 Prospect Mill Elementary	75,538	15.00	1973	40
45 Red Pump Elementary	100,573	23.67	2011	2
46 Ring Factory Elementary	59,132	34.26	1990	23
47 Riverside Elementary	55,711	13.18	1968	45
48 Roye Williams Elementary	78,126	28.00	1953	60
49 William Paca/Old Post Rd. Elementary	112,417	46.00	1964	49
50 William S. James Elementary	58,500	15.00	1976	37
51 Youths Benefit Elementary	96,616	26.18	1953	60
Total	6,175,384	1,891.00		

Source: Educational Facilities Master Plan 2012

Harford County Public Schools

Principal Employers in Harford County

	2012 ¹			2004		
	<u>Employees²</u>	<u>Rank</u>	<u>% of Total Jobs in Harford County</u>	<u>Employees²</u>	<u>Rank</u>	<u>% of Total Jobs in Harford County</u>
Government Sector:						
Aberdeen Proving Ground	15,582	1	17.6%	12,090	1	15.3%
Harford County Public Schools	5,440	2	6.1%	4,573	2	5.8%
Harford County Government	1,938	4	2.2%	1,572	4	2.0%
Private Sector:						
Upper Chesapeake Health Systems	3,000	3	3.4%	2,065	3	2.6%
Rite Aid Mid-Atlantic Customer Distrib (1,167	5	1.3%	893	6	1.1%
Harford Community College	943	6	1.1%	1,205	5	1.5%
Kleins Shoprite	900	7	1.0%	-	-	-
Walmart	900	8	1.0%	-	-	-
Jacobs Technology, Inc.	865	9	1.0%	-	-	-
Sephora Central Distribution	700	10	0.8%	-	-	-
SAIC	664		0.8%	430	8	0.5%
Saks Fifth Avenue	520		0.6%	500	7	0.6%
Custom Direct, Inc.	-		-	329	9	0.4%
The GAP-Atlantic Distribution Center	-		-	250	10	0.3%
Top Employers' Jobs	32,619		36.9%	23,907		30.2%
Total Jobs in Harford County³	88,459		100.0%	79,033		100.0%

Sources:

¹2012 data is the most current yearly information available

²Data from the Harford County Office of Economic Development

³Maryland Department of Labor, Licensing & Regulation, 4th quarter data

Harford County Public Schools

Outstanding Capital Lease Direct Debt as of June 30, 2013

Fiscal Year	Principal	Interest	Total Debt Service
2014	\$ -	\$ 327,544	\$ 327,544
2015	371,258	327,544	698,803
2016	508,418	315,404	823,822
2017	525,043	298,779	823,822
2018	542,212	281,610	823,822
2019	559,942	263,880	823,822
2020	578,252	245,570	823,822
2021	597,161	226,661	823,822
2022	616,688	207,134	823,822
2023	636,854	186,968	823,822
2024	657,679	166,143	823,822
2025	679,185	144,637	823,822
2026	701,395	122,427	823,822
2027	724,330	99,492	823,822
2028	748,016	75,806	823,822
2029	772,476	51,346	823,822
2030	797,736	26,086	823,822
	<u>\$ 10,016,647</u>	<u>\$ 3,367,030</u>	<u>\$ 13,383,676</u>

Capital lease is for an Administration Building.

The original capital lease was executed in 2005 and refunded in May 2012.

There is no overlapping debt.

Harford County Public Schools

Full-time Equivalent Employees by Function Fiscal 2004 - 2013

State Category	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Administration	88	91	108	122	124	124	123	124	126	123
Mid Level - Office of the Principal	252	256	264	269	275	277	282	281	306	298
Mid Level - Admin & Supervision	66	61	70	74	80	79	74	76	54	54
Instructional Salaries	2,730	2,735	2,829	2,881	2,912	2,868	2,848	2,868	2,835	2,781
Special Education	621	727	824	876	936	941	1,028	1,124	1,085	1,070
Student Services	18	18	20	20	20	20	20	20	20	20
Health Services	62	63	64	66	71	71	71	71	72	72
Transportation	142	142	147	159	171	183	193	203	211	217
Operation of Plant	293	294	314	315	332	333	333	334	342	345
Maintenance of Plant	124	124	130	128	128	126	126	124	125	126
Community Services	1	1	1	1	1	1	1	1	1	1
Totals	4,397	4,511	4,769	4,910	5,049	5,022	5,097	5,225	5,177	5,107

Information supplied by HCPS Budget Office from the MSDE Budget Certification Reports

Data includes employee count from the Unrestricted and Restricted Funds, referred to as the Current Expense Fund.

Compliance Section



**Rachel McCarthy, Grade 11, C. Milton Wright High School
Teacher: Carol Dunaway**



SB & COMPANY, LLC
EXPERIENCE • QUALITY • CLIENT SERVICE

Independent Public Accountants' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Members of the Board of
Education of Harford County
Bel Air, Maryland

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Harford County Public Schools (HCPS) as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise HCPS' basic financial statements and have issued our report thereon dated September 11, 2013.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered HCPS' internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of HCPS' internal control. Accordingly, we do not express an opinion on the effectiveness of HCPS' internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether HCPS' financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.



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Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Hunt Valley, Maryland
September 11, 2013

SB & Company, LLC